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Brussels plans new crackdown on state tax subsidies

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Dutch plan short euro overlap
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EU warns over Cyprus division
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Defence for Ulster arms talks
Any hope of an early breakthrough on "decommissioning" of weapons in Northern Ireland appeared to recede, with Martin McGuinness, Sinn Féin's chief negotiator, ruling out even a token gesture by the IRA, the party's military wing. Page 10

Smith sworn in as Bermuda PM
Jennifer Smith, leader of Bermuda's Labour party, was sworn in as premier, promising a seamless change in policy towards the territory's financial sector. Page 7

Ecuador to suspend income tax
The government of Ecuador plans to suspend income tax for at least two years and replace it with a 1 per cent tax on banking transactions. Page 7

Powell recruited to fight racism
A UK government Liberal General Colin Powell, former chairman of the US joint chiefs of staff, in a "war against racism" in the armed forces. Page 10

Japan to issue coupons for needy
Japan's ruling Liberal Democratic party yesterday adopted a controversial Y700bn (\$5.7bn) national "shopping coupon" scheme in a desperate attempt to boost the economy. Page 14

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Indonesian army play risks riots
Indonesia's military, under pressure to withdraw from politics, risked another bout of riots by pitting opposition groups against government supporters. Page 8

Tibetan monk may have fled to US
A senior Tibetan official in China has gone to the US in mysterious circumstances, raising the possibility that he may apply to live there in exile. Page 8

Obuchi to raise islands question
Keizo Obuchi, Japan's prime minister, is expected to raise the issue of sovereignty over the disputed Kuriles Islands when he meets Boris Yeltsin, Russia's president. Page 2

Olmer set to cement power base
Ehud Olmer, mayor of Jerusalem, was heading for a landslide victory in elections which could boost his attempt to be the next prime minister for Israel's right-wing Likud party. Page 4

Abacha family returns \$750m
The family of Nigeria's late dictator Sani Abacha has handed back more than \$750m in state funds illegally amassed by the former leader. Page 4

WORLD MARKETS

STOCK MARKET INDICES

	Index	Change	Open	Close	High	Low
New York Composite	8097.45	+4.51				
Dow Jones Ind Av	10855.10	+4.05				
NASDAQ Composite	1985.10	+4.05				
Bangkok and Per Stock	3544.74	+10.50				
CA200	4982.75	+10.50				
FTSE 100	4542.3	+1.45				
FTSE 100	14108.00	+10.45				
US London Bourse	4507.95	+0.05				
Federal Funds	4.5075%					
Bankers Trust Libor	4.50%					
London Interbank Offered Rate	0.00%					
Yield	0.25%					
OTHER RATES						
US 30s coupon	6.9%					
US 10 Y G	101.11	(101.40)				
UK 10 Y G	101.11	(101.50)				
Germany 10 Y G	104.41	(104.27)				
Japan 10 Y G	108.87	(108.57)				
North Am. 30s (Yield)	6.11%					
Bank Central	511.14	(11.27)				

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Chicago • Los Angeles • Tokyo • Hong Kong

4 6

Index	Open	High	Low	Close	Change
London	102.05	102.05	101.95	102.00	+0.05
Paris	102.05	102.05	101.95	102.00	+0.05
Frankfurt	102.05	102.05	101.95	102.00	+0.05
Stockholm	102.05	102.05	101.95	102.00	+0.05
Milan	102.05	102.05	101.95	102.00	+0.05
Madrid	102.05	102.05	101.95	102.00	+0.05
New York	102.05	102.05	101.95	102.00	+0.05
Chicago	102.05	102.05	101.95	102.00	+0.05
Los Angeles	102.05	102.05	101.95	102.00	+0.05
Tokyo	102.05	102.05	101.95	102.00	+0.05
Hong Kong	102.05	102.05	101.95	102.00	+0.05
London	102.05	102.05	101.95	102.00	+0.05

Barclays

WORLD NEWS

EUROPE

GERMANY'S GOVERNMENT PROGRAMME CHANCELLOR TO PROMOTE PRIVATE PENSIONS AND CONCENTRATE SUBSIDIES ON TRULY NEEDY

Schröder pledges strict financial control

By Ralph Atkins in Bonn

Gerhard Schröder, Germany's new chancellor, yesterday unveiled his programme for government, pledging stringent control of the state's finances and to create a federal republic of the "new centre" with Berlin as its capital.

His two-hour statement to the Bundestag, the lower house of parliament, sought to draw a line under a difficult first two weeks in office with promises to promote private pension provision, encourage personal responsibility and concentrate state

subsidies and spending on the "truly needy".

The speech reflected strongly Mr Schröder's political pragmatism, with few concessions to traditional Social Democrats or the demand-oriented ideology of Oskar Lafontaine, the left-leaning finance minister and SPD chairman. Mr Schröder coupled fiscal policy with supply side measures, including deregulation and the opening of markets.

The speech marked an attempt to reassess authority over the SPD-led government, diverted by conflicts with the Bundesbank over

interest rate policy and with its Green party allies over higher energy taxes.

Industry organisations, however, regretted the lack of firm targets for curbing state spending and warned of the impact of proposed tax plans on unemployment.

Mr Schröder said first results of a financial audit showed federal debt had soared far above DM1,000bn (\$600bn); annual borrowing threatened to rise by up to DM20bn more than in current mid-term finance plans. "This I can't and don't want to accept," he said. A "resolute" financial consolidation

course would put all federal spending under scrutiny.

The chancellor pledged to ensure the euro currency would be stable. The stability of the monetary policy would not be thrown into question.

He insisted that calls from his government for a cut in interest rates did not jeopardise the independence of the Bundesbank or new European Central Bank.

He set as his top priority the tackling of unemployment through tax policy, a doubling of investment in research over five years and a structural and financial reform would be completed at a special summit under Germany's presidency next spring. On nuclear power,

Mr Schröder confirmed plans for a shutdown of plants in agreement with the energy sector. Transport of atomic waste through Germany would be curbed.

Mr Schröder confirmed cuts in state pensions introduced by the previous government would be reversed, but replaced with a four pillar package based on four pillars. These were the pay-as-you-go state system; occupational pensions; private provision encouraged by the tax system; and employee participation in company profits.

Editorial Comment, Page 13

EU warns Cyprus split may slow talks

By Michael Smith in Brussels

The European Union yesterday opened substantive talks with six countries seeking membership amid warnings that the division of Cyprus, one of the applicants, could slow the proposed enlargement.

"It would be dishonest to pretend that problems [over Cyprus] do not exist," said Wolfgang Schüssel, foreign minister of Austria, which holds the EU rotating presidency.

But he said the start of talks in seven areas with the foreign ministers of Poland, Hungary, the Czech Republic, Estonia, Slovenia and Cyprus had been a success. "Today we opened the actual negotiations. Nothing can stop the train."

Earlier France, Germany and the Netherlands had issued a joint communiqué pointing to the slow progress in uniting Cyprus and questioning the wisdom of admitting the island while it was still divided. They said a solution was needed

SUBSIDIES EUROPEAN COMMISSION TO REIN IN FISCAL AID

Brussels acts to stem tax breaks

By Emma Tucker in Brussels

The European Commission is to take a fresh crack today at stopping Europe's state aid bandwagon, still rolling despite Brussels' best policing efforts.

In an attempt to outflank member states that have resorted to increasingly sophisticated tactics to circumvent the rules, Karel Van Miert, competition commissioner, has turned his attention to a disguised form of subsidy known as fiscal aid.

Within the European Commission this form of aid, a waiver of employer contributions, the deferral of tax debt or an accelerated depreciation of assets.

Such tax subsidies will only be allowed if their claims to assist a region are considered bona fide, and if they do not lead to "significant tax losses" in other EU

tax zones in Gibraltar, Trier, and Madeira are just the more prominent among many.

"The schemes are incredibly distortive," said an EU official. "Governments think they are a safer bet than straight forward handouts which they know will be investigated."

Under guidelines to be adopted by the Commission today all forms of exceptional tax treatment that affect competition and trade between the member states will be outlawed.

These could be lower tax rates, a waiver of employer contributions, the deferral of tax debt or an accelerated depreciation of assets.

Such tax subsidies will only be allowed if their claims to assist a region are considered bona fide, and if they do not lead to "significant tax losses" in other EU

countries. To be approved, they will have to be generally applied and non-discriminatory.

The new guidelines will merely restate and clarify existing Commission policy. But until now Brussels has been slow to act because of the difficulty of identifying state aid masquerading as tax policy. The initiatives, usually justified on regional development grounds, also tend to be politically sensitive.

Mr Van Miert has waited until the most politically sensitive of all the special tax regimes – Ireland's 10 per cent preferential corporation tax rate for manufacturers – had been dealt with.

Mr Van Miert has picked a good time to signal a clampdown.

The guidelines will reinforce work by Mario Monti, the Italian single market commissioner, who has proposed a code of conduct aimed at ironing out the worst tax distortions.

By exploiting the general desire among EU countries to tackle so-called "harmful"

tax competition, Mr Van Miert should be able to fend off objections from the more interventionist centre-left governments which believe they have a legitimate role to play in assisting enterprise.

Mr Van Miert has waited until the most politically sensitive of all the special tax regimes – Ireland's 10 per cent preferential corporation tax rate for manufacturers – had been dealt with.

The regime was furiously criticised by neighbouring EU countries which accused the Irish of siphoning off valuable investment capital.

Under a deal agreed by the Commission and the Irish government in July, a single rate of corporation tax of 12.5 per cent for all companies will be phased in by 2003.

The prospect of increased vigilance by the Commission

has unsettled the business community.

Unice, the EU industry federation, says it supports the intention to remove tax provisions which unfairly distort competition. But it is worried that companies which entered into agreements in good faith will be penalised.

The federation is particularly worried about the retrospective impact of the guidelines.

"Demanding recovery of aid even for a limited time of 10 years can nevertheless result in companies being forced into bankruptcy under certain circumstances," it says.

In the Irish case, the Commission has agreed to allow existing investors and newcomers on an agreed "pipeline" list to continue to benefit from the 10 per cent rate until 2010.

Turkish sell-offs undermined by corruption claims

Investor confidence in privatisations has been jolted by allegations of mafia involvement. Leyla Boulton and Christopher de Bellaigue report

Mesut Yilmaz, Turkey's prime minister, used to boast until a month ago that his fragile coalition government would raise more money from privatisations in one year than all other Turkish administrations put together since the country began selling off state-owned assets in 1984.

But allegations over the past month of corruption and mafia involvement in privatisation threaten to undo progress made even before investors lost confidence in emerging markets after the economic meltdown in south-east Asia and Russia.

The courts are examining the validity of the government decision in June to award 51 per cent of Petrol Ofisi, the country's biggest chain of petrol stations to the third highest bidder at a controversial auction this summer. It is Banksasi, a privatised bank in the winning consortium, trying to retrieve its \$60m down-payment for the \$1.1bn transaction.

Even more damaging at a time when popular suspicion of privatisation was already running high, the \$600m sale of Turk Ticaret Bank was frozen last month pending investigations of allegations that Alattin Cakici, alleged to be a leading mafia figure godfather, intervened to ensure that a rich property developer won the tender.

Mr Yilmaz, who will probably have to fight an election early next year, has said he needs a few months to clean up the mafia-government connections said to have been exposed by evidence of ties between officials and Mr Cakici, who was taken into custody in France in the summer.

Some important arrests have been made in Turkey since then. But opposition leaders prefer to dwell on the PM's admission that his office lost a police report warning of underworld involvement on the eve of the Turk Ticaret sale.

The man who has to cope with all this is Ugur Bayar, head of the Privatisation Administration, a US-trained 34-year-old former banker turned crusader for the re-



Turkish troops a soldier is overcome during a ceremony in Dolmabahce Palace, Istanbul, yesterday marking the 60th anniversary of the death of Kemal Ataturk, founder of modern Turkey

Reuters

By Emma Tucker in Istanbul

Kurdish factions in northern Iraq agree peace deal

Turkey, Britain and the United States yesterday welcomed a peace deal between the dominant Kurdish factions in northern Iraq, even as Kurdish rebels 200 Turkish troops in an ambush in south-eastern Turkey, write Christopher de Bellaligue and agencies in Ankara.

The Turkish foreign ministry said its fears over the possible formation of a Kurdish state in northern

with one trade union leader describing the programme as "a cesspool".

Some businessmen hope the scandals may mark the beginning of an Italian-style crackdown on organised crime and corruption. Mr Bayar thinks "some good will come out of the mass". Among other benefits, he says, it may strengthen the drive to set up effective "reg-

ulatory entities equipped with a lot of powers" to ensure the economy operates more fairly and transparently as the state withdraws from the sectors it still controls.

Until market conditions improve, big offerings, such as a 25 per cent stake in Turkish Airlines, frozen after the Istanbul stock exchange tumbled 55 per

cent in response to the economic turmoil in Russia, remain on hold.

But plans for smaller sales in sectors such as tourism and pulp as well as a \$100m private equity fund envisaged by Aia Invest, a Turkish brokerage, will provide early tests of whether the country can expect more favourable treatment from foreign investors.

Obuchi to raise islands dispute with Yeltsin

By John Thornhill in Moscow and Gillian Tett in Tokyo

Duma approves economic plan

Russian nationalists yesterday warned of a "creeping" handover of the disputed southern Kuriles islands to Japan on the eve of the first formal visit by a Japanese prime minister to Moscow for 25 years.

Keizo Obuchi, Japan's prime minister, is today expected to raise the vexed issue of sovereignty over the islands, known as the Northern Territories in Japan, when he meets Boris Yeltsin, Russia's president.

But Mr Obuchi's symbolic visit, designed to highlight the improving political and economic ties between the two countries, has been shortened because of concerns over Mr Yeltsin's health.

Mr Yeltsin has hardly been seen in public since contracting bronchitis on his ill-fated trip to central Asia last month.

The four islands, which were seized by Soviet forces in the dying days of the second world war, have remained a source of political tension between the two countries since 1945.

Warming relations between Tokyo and Moscow have raised hopes that the dispute might finally be resolved, hastening the conclusion of a formal peace treaty between the two countries. Senior Japanese officials yesterday hinted that Tokyo might be prepared to take a more flexible stance over the long-standing territorial dispute.

Speaking in Tokyo, Akitaka Saiki, the prime minister's spokesman, said: "One part cannot gain 100 per cent, nor the other lose 100 per cent – there should be something in the middle that can satisfy both sides."

Diplomatic sources suggest the two sides have discussed granting Moscow temporary administration

NEWS DIGEST

GERMAN PENSIONS

Partial go-ahead for privately funded schemes

German unions and employers yesterday announced a ground-breaking agreement to allow workers in the chemicals and construction industries to have some of the first privately funded pensions in Germany.

The chemical employers' association (BAVC) said the new private scheme, which had been agreed with German insurance companies led by Allianz, the country's biggest insurer, would be an important complement to Germany's state pension system.

The voluntary scheme, which is due to come into effect next year, would be open to 590,000 workers in 1,700 companies in Germany's building, chemicals and energy industries, it said.

Germany's state pension scheme has come under pressure because of the country's ageing population. There have been calls for reform, including the introduction of a modern, privately funded pensions system.

According to the proposed scheme, employees who begin at 25 years of age with annual payments of DM836 (\$555) would receive on retirement at 65 a monthly pension of between DM4482 to DM1,200.

Graham Bowley, Frankfurt

EASDAQ COMPLAINT

Brussels probes Paris, Milan

The European Commission is investigating tax provisions in France and Italy which discriminate in favour of the Paris and Milan stock exchanges, it emerged yesterday. The probe follows a complaint by Easdaq, the pan-European stock exchange, that the French and Italian governments are breaking European Union rules on the free movement of services, and possibly rules on state aid.

Easdaq asked the Commission to look at reductions in tax rates offered to companies choosing to be listed on the French and Italian stock exchanges. "These provisions give a discriminatory advantage to the French and Italian markets," said Easdaq. "Such an advantage has to be extended to apply to all EU regulated stock markets, including Easdaq." France and Italy have two months to respond to the Commission's initial inquiries.

NORWEGIAN KRONE

Currency support considered

The Norwegian government has hinted that it is considering a currency support mechanism with the European Central Bank to help stabilise the krone against the euro, the European single currency.

Such an agreement between the ECB and Norway, which remains outside the EU, would replace existing – but little used – bilateral arrangements with individual EU central banks. These allow them to intervene to support the Norwegian krone during periods of currency volatility.

Kjell Magne Bondevik, Norway's prime minister, stressed the plan would be discussed in the Norwegian parliament before any final decision was taken.

"We have a consultation forum in the Norwegian parliament and I will inform that committee about the discussions concerning an agreement with the ECB," he said. Mr Bondevik said the decision by Sweden and Iceland to rule out such an arrangement with the ECB did not preclude such a pact with Norway.

Tim Burt and Valerie Stöld, Oslo

JOHN LEWIS

Obuchi to raise stands dispute with Yeltsin

Duma approves
economic plan

FRENCH BROADCASTING OVERHAUL APPROVED

Reduced role for adverts on state TV

By Robert Graham in Paris

The role of advertising in France's public television will be sharply reduced in an overhaul of the country's four state-run channels, following a decision by the cabinet yesterday.

Advertising slots will be cut to five minutes per hour from the current ceiling of 12 minutes. Based on 1997 accounts, this would lead to a loss of some FF12.2bn (\$84m) a year in advertising revenue, to be made up by government funding rather than any increase in television licence fees.

The move was approved at the weekly cabinet meeting and is part of a broader shake-up of France's public television networks, which will bring France 2, France 3, La Cinquième and Arte into a single broadcasting group.

The idea of cutting advertising slots has been pushed by Lionel Jospin, prime minister, who felt state-owned television had become more dependent upon this source of revenue than was proper for a public service.

Critics say the advertising cut-back will produce a windfall for TF1, the main "generalist" channel, which is 39 per cent owned by the Bouygues conglomerate, which has interests from construction to telecoms. TF1 has a 35 per cent share of the national audience, compared to 23 per cent held by France 2, the principal television rival.

Catherine Trautmann, cul-

ture minister, denied in an interview with the daily *Le Monde* yesterday that the government was providing a bonanza for private channels.

"TF1 obviously would like to pick up a sizeable part of this [advertising], but some of this may not be redeployed and other bits may well go to radio and the print media," she said. She also indicated the government would be looking at some sort of tax on private television to help fund the production of programmes.

At present, 48 per cent of France 2's FF5.1bn in receipts comes from advertising. Of the rest, 47 per cent comes from licence fees.

At France 3, which has a regional emphasis, licence fees account for 60 per cent of its FF5.6bn revenues and advertising only 30 per cent. The other two channels, whose programmes are mainly cultural and educational, are funded almost exclusively through licence fees. These cost FF44 per television set, slightly less than in Britain.

The government hopes to cut costs by creating a single broadcasting corporation while also generating revenue from new services, which it has been slow to develop.

The new broadcasting group will be run by a 12-person board, whose appointment will be largely political.

There have been eight broadcasting laws in 26 years.

Dutch plan short euro overlap

By Gordon Gammie in Amsterdam

The Netherlands intends to remove the gulden from circulation four weeks at most after the arrival of euro notes and coins in 2002 - among the shortest overlap periods being planned in the single currency zone.

Among the few other countries to have set a target for phasing out the national currency, Germany late last month proposed a two-month interval in which cash transactions could take place in both the D-Mark and the euro.

Rules for European monetary union allow each of the 12 participating member states to decide how soon to remove its existing currency from circulation within the first half of 2002. The euro becomes legal tender on January 1 of that year.

A Dutch national forum for the introduction of the euro, grouping government, business and trade unions, decided on Monday night that four weeks should be the maximum. Gerrit Zalm, finance minister, is expected

to adopt this advice and submit it to the cabinet by the end of this year.

It will then go to parliament, where deputies have been pressing for an even swifter changeover, possibly a one-day "big bang". That is the option favoured by the country's retail industry, representatives of which boycotted the meeting of the forum after Nout Wellink, central bank governor, last week came out in favour of the four-week solution.

Retailers fear that dual pricing of goods, with payments allowed in either currency, will mean chaos at the checkout. Cees van der Hoeven, president of Ahoy, the country's biggest stores group, said: "We are still striving for changeover in one day, and I still think it is achievable."

Some economists believe the European Commission will come under increasing pressure in the next three years to seek a harmonisation of dates by which national currencies will cease to be legal tender in shops.

Swiss directors top pay table

By Richard Donkin

Scandinavian directors are underpaid compared with the earnings of British executives when tax rates and cost of living expenses are taken into account, according to a new report.

Swiss directors are rated the best paid relative to British directors' earnings, followed by those in Spain, Austria and Germany.

The report, from the Monks Partnership pay consultants, is based on a comparison of the pay of directors and senior managers in 2,000 subsidiary companies with turnovers of about £50m (\$83m).

The comparison is designed to give an indication of the disposable income of directors in 16 countries relative to that of a British director.

Monks says that spreads of between 10 to 15 per cent should not be considered significant, meaning that the pay of directors in the UK, Belgium, Ireland, the Netherlands, Greece, France and Portugal is broadly similar.

The study looks only at cash remuneration. Other elements of the remunera-

	£'000	As % UK pay
Switzerland	76.8	171.4
Spain	66.1	147.8
Austria	60.4	135.7
Germany	58.6	131.1
Italy	58.3	113.9
Portugal	48.8	111.4
France	49.8	111.4
Greece	47.8	108.9
Netherlands	47.1	105.4
Ireland	45.2	101.1
UK subsidiary	44.7	100.0
Belgium	43.1	96.4
Denmark	35.7	79.9
Norway	34.2	76.5
Sweden	33.7	75.4
Finland	22.7	56.4

Source: Monks Partnership

tion package, such as pensions and share options, are not included in the comparison.

Remuneration of Directors and Managers - Europe is published by Monks Partnership, The Mill House, Wenden's Amb, Saffron Walden, Essex, EN8 5AS, tel +44 01799 542

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EUROPE

Italy finalises electricity competition decree

By James Blitz in Rome

The Italian cabinet last night finalised a decree that will open the country's electricity market to competition early next century.

The decree, however, fell short of demands for a "strong break-up" of the grip which Enel, the state-owned electricity monopoly, has on the Italian market and the transmission grid is to remain in Enel's hands.

The new decree - one of

the first big decisions taken by the government of Massimo D'Alema, prime minister, aims to meet the requirements of the European Union directive on electricity liberalisation. This demands that plans for opening up electricity markets must be in place by February 19 next year.

The decree issued last night foresees opening 30 per cent of the market to competition next year. Companies which have a minimum of

30m kilowatts of electricity consumption per hour will be free to choose their energy providers.

Enel is 100 per cent owned by the Italian Treasury and has long been seen as the next big industry ripe for privatisation, following the sale of the state telecom network and the gradual sale of shares in Eni, the oil and gas conglomerate.

But Mr D'Alema's government remains opposed to such a move.

The new decree follows a long-running battle between Pier Luigi Bersani, industry

minister, and Pippo Ranci, the regulator in charge of Italy's independent electricity authority.

Mr Ranci has demanded that the transmission grid should be removed from the control of Enel and owned by an independent body. But the decree states that a new management company running the grid would "not be the owner of the network."

The speed with which

privatisation should be allowed to control more than 50 per cent of Italian electricity generation by 2001. The decree stated that competition in production would only begin from January 1, 2002, reducing to the 50 per cent figure by that date.

The cabinet's draft decree will need to be ratified by parliament before liberalisation of the market can proceed.

Travel misery in the Eternal City

By James Blitz

Rome, the Eternal City, has become the city of the eternal wait.

In a place that already has inadequate public transport, taxi drivers were yesterday ending the third week of a strike that has caused misery at the airports and seen Gucci-shot executives tramping unhappily to work.

The misery only begins on Rome's pavements. Italy is this week suffering the worst spate of transport strike it has seen in years.

Yesterday, it was the ground

out. On Friday, station masters in Milan's underground railway will be off work. Next week, Rome's bus drivers are set to protest: they are being asked to work an extra 10 minutes a day.

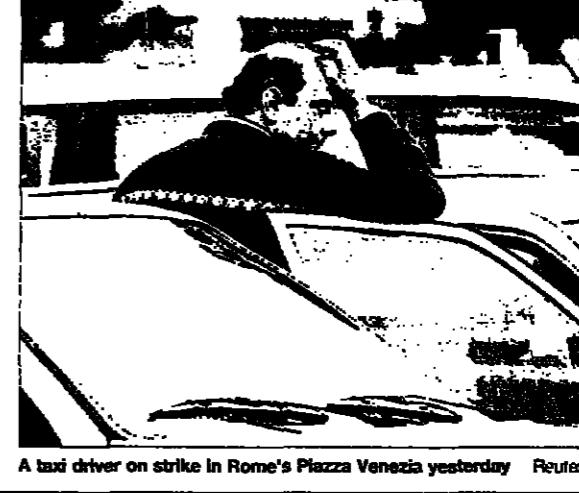
But nowhere is the tension between management and unions more bitter, and more telling, than in the strike by the taxi drivers who is to continue at least until tomorrow.

The reason for the strike is that Francesco Rutelli, the city's young and ambitious mayor, wants to liberalise taxi services. That would increase competition for those already in the trade. Yesterday, he refused to back down in the face of a strike that he called "unjustifiable, aggressive and sometimes violent".

Tourists each year. But the taxi business is so fiercely protected by unions that there can only be 3,000 taxis on the streets of the capital at any one time. While there is one taxi for every 120 Romans, there is one taxi for every 456 Romans.

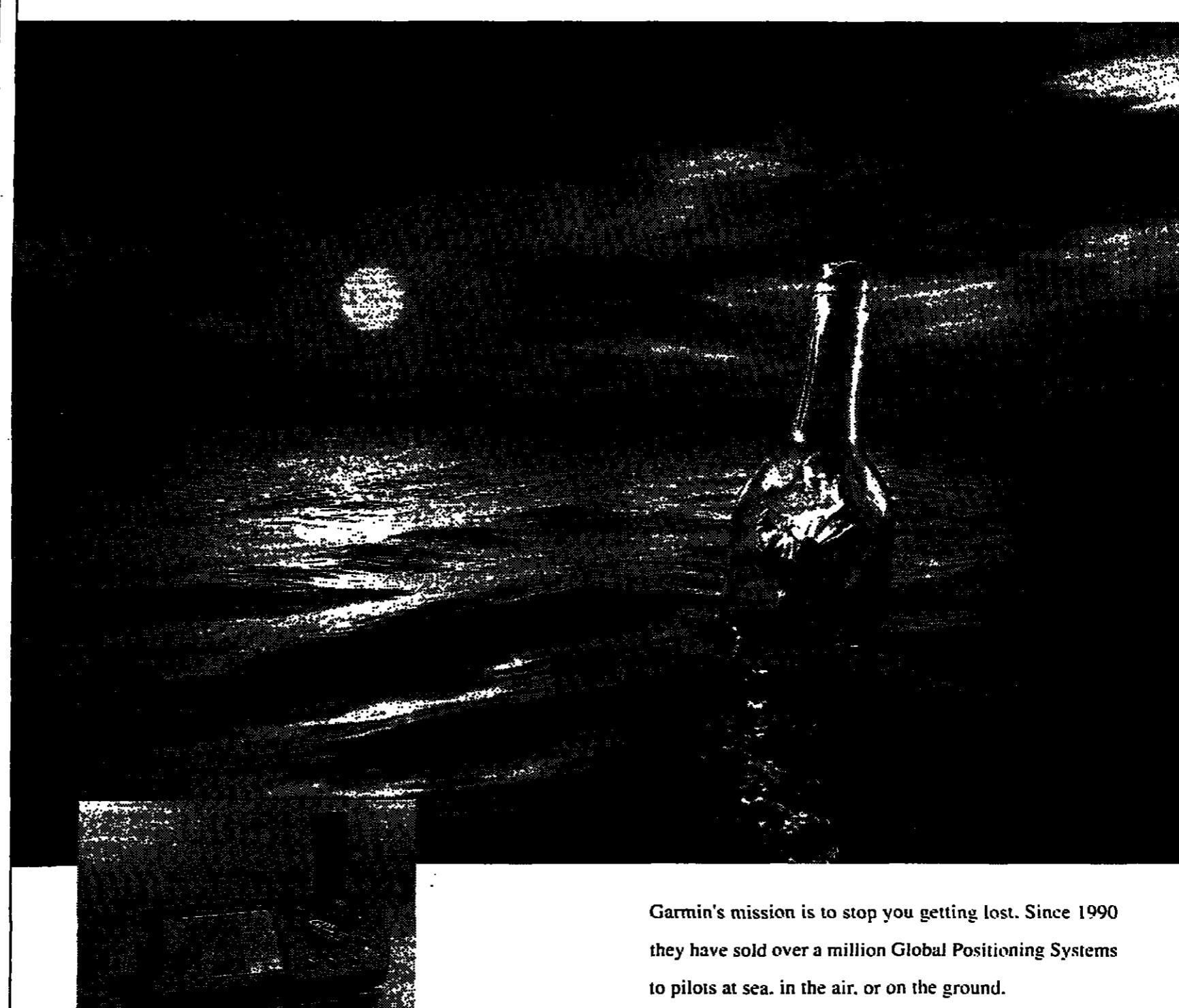
Mr Rutelli, a centre-left politician re-elected mayor with a considerable majority last year, wants to put more taxis on the streets. That would increase competition for those already in the trade. Yesterday, he refused to back down in the face of a strike that he called "unjustifiable, aggressive and sometimes violent".

"What is coming to light in this case is the sheer difficulty of carrying out reforms in any sector that involves the principle of competition and the opening up of markets," she wrote. "There is a tenacious resistance to any attempt at change and an instinctive objection to any move towards flexibility."



A taxi driver on strike in Rome's Piazza Venezia yesterday. Reuters

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INTERNATIONAL

IRAQ AND THE UN SADDAM LOSES SUPPORT THROUGH BREACH OF FEBRUARY DEAL WITH ANNAN

US believes security council will take tougher line

By Stephen Fidler
In Washington

In the latest development in what has become a familiar pattern of events, President Bill Clinton was yesterday meeting senior advisers to discuss his military and diplomatic options in Iraq.

As usual, the military choices posed by Saddam Hussein's challenge to United Nations resolutions aimed at rooting out his ability to produce weapons of mass destruction are unattractive. But if a military strike is not authorised, the US risks being pictured as helpless.

The US "must avoid the Scylla of appearing arrogant

and the Charybdis of appearing ineffectual," says Patrick Clawson of the Washington Institute for Near East Policy.

Washington argues that Saddam has fewer backers than in the past. By creating a yet another showdown, Mr Saddam has weakened his support among the more sympathetic permanent members of the UN Security Council: France, Russia and China. They had been hoping that compliance with the memorandum of understanding worked out by Kofi Annan, the UN secretary general in February, would open the way to a partial lifting of sanctions. That option seems now closed off.

Olmert set to cement power base

By Judy Dempsey in Jerusalem

Ehud Olmert, mayor of Jerusalem, was yesterday heading for a landslide victory in elections which could boost his attempt to be the next prime minister of the right-wing Likud party.

Although the elections are local, their outcome will reflect the increasing fragmentation in Israeli politics, with traditional Labour-Likud divisions being replaced by religious and independent movements in some of the 161 municipalities. They could also reveal the strength of two parties: Yisrael Ba'Aliyah, the Russian immigrant party led by Natan Sharansky, and the ultra-Orthodox party led by Aryeh Deri.

In Jerusalem, the ultra-Orthodox were out in force amid repeated warnings by the interior ministry of possible vote-rigging, as the religious parties sought to strengthen their presence on the powerful city council.

A last-minute alliance between Mr Olmert and the ultra-Orthodox population catapulted him to power in 1993, ending the long reign of Labour's Teddy Kollek. Since then, Mr Olmert has expanded new Jewish settlements in Arab East Jerusalem and has backed construction of a ring road around the city which will

sever links between the West Bank and East Jerusalem.

Faisal Husseini, the Palestine Liberation Organisation's representative in Jerusalem, said the elections were illegal because Israel's annexation of east Jerusalem in 1967 was illegal. The PLO boycotted the poll but Muammar Gaddafi insisted on contesting a seat, becoming the first Palestinian to do so.

Outside Jerusalem, attempts were under way to redraw the political map, with the Russians trying for the first time to carve out a local base in bastions of power traditionally held by the Sephardi, or Oriental Jews.

However, the most important shift in voting patterns could involve Shas and the National Religious party. Once a moderate religious Zionist party, the NRP has moved sharply to the right, focusing increasingly on the settlements, built in the West Bank after 1967. In doing so, it started losing support inside Israel's pre-1967 borders.

Shas, founded in the early 1980s, is slowly filling some of the vacuum left by the NRP, particularly in education. At the same time, it is tapping into disaffected blue-collar Likud voters by providing religious and social services.

Abacha family 'returns \$750m'

The family of Nigeria's late dictator, Sani Abacha, has handed back to the government more than \$750m in state funds illegally amassed by the former leader, a government spokesman said. AP reports from Abuja.

The money, including about \$625m, \$75m and \$30m worth of Nigerian naira - has been deposited into a special account at the Central Bank of Nigeria, Mohammed Haruna, a government spokesman, told reporters.

During his five-year military dictatorship, Abacha diverted hundreds of millions of dollars in government funds to his personal accounts. Since his death in June, Abacha's family has returned vast sums of money. Although accustomed to

military rule and conflict, Nigeria suffered enormously under Abacha, whose leadership was marked by divisive policies, endemic and institutionalised corruption and brutal repression.

Abacha was replaced by another military leader, General Abdulsalam Abubakar, who has vowed to hand power over to an elected civilian government. Gen Abubakar has been working to free political prisoners and redress the financial mismanagement that marked Abacha's tenure.

• Employees stayed away and armed police guarded the Lagos headquarters of Royal Dutch/Shell's Nigerian oil producing unit yesterday, the anniversary of the 1995 hanging of nine Ogoni activists. Reuters adds from Lagos.

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NOTICE OF MEETING

Dear Shareholder:
As the extraordinary general meeting of shareholders held on October 15, 1998 was not able to deliberate and vote on the items of the agenda for lack of quorum, you are hereby recommended to attend an extraordinary meeting of shareholders of New York Advisers SICAV which will be held on November 26, 1998 at 11.30 a.m. at the registered office at 47, boulevard Royal, L-2449 Luxembourg, with the following agenda:

AGENDA

1. Amendment to article 1 of the Articles of Incorporation to replace the current name by DAVIS FUNDS SICAV.
2. Amendment to article 17 of the Articles of Incorporation to replace the last sentence to read as follows: "The Board of Directors may, in its sole discretion, make any determination or grant any authority or interest in any matter, position or transaction involving any corporation or entity as may from time to time be determined by the board of directors on its discretion."

The shareholders are advised that no quorum is required and that resolutions will be passed at a majority of 2/3 of the shares present or represented at the meeting.

Shareholders who are not able to attend the extraordinary meeting of shareholders, and wish to vote may obtain a proxy for execution at the registered office of the company.

By order of the Board of Directors

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US officials also say there is growing frustration too among Arab leaders in the Gulf region with the Iraqi leader and quiet, if not public, support for their efforts to force him to comply with UN resolutions. However, the extent to which this support would be extended after military action - which would almost certainly provoke a public outcry in the Arab world - is open to question.

It is also clear that Mr Clinton is stronger at home following last week's mid-term elections. Any decision he takes to use force is less likely to be interpreted as the actions of a weak leader seeking popular support.

However, US officials said yesterday a diplomatic solution was still the preferred option. Nonetheless, there was only one possible outcome from the stand-off. "Saddam Hussein has painted himself into a corner... One thing is clear: that there is no other way out of this for Saddam but to back down," said a state department official.

Some analysts argue that the US made such a confrontation more likely by insisting in late October that a comprehensive review of sanctions on Iraq could only take place if Iraq complied with all relevant resolutions of the UN Security Council - not just those relating to

weapons inspections.

Russia, France and China had proposed a lifting of the oil embargo if Iraq complied with the weapons inspection requirements, as stipulated in paragraph 22 of resolution 687 in 1991. But the US demand meant that consideration of lifting sanctions would only take place if other resolutions, for example, accounting for missing Kuwaiti prisoners and property, were complied with. This gave Iraq little hope that sanctions could be lifted soon.

If it chooses to use military force, the US has two broad options: it could use its existing forces in the region and strike soon, or

delay military action, move more firepower into the region and deliver a harder blow to the Iraqi leader.

The use of existing forces suggests a launch of ship-borne cruise missiles against Iraq, the drawback being that it would be difficult to deliver a blow - even if directed against his Republican Guard or his home base of Tikrit - that would harm Saddam more than it harmed people on the ground. And even a more

force was used. Some US administration officials believe that arms inspections would, in this case, be a dead letter. Mr Clawson argues: "It would be wise to develop back-up plans about weapons of mass destruction that do not rely on inspections, including at least a strong deterrent structure to convince Saddam that he

would face the severest consequences were he found to possess [such weapons]."

The US has been careful to

set no public deadlines. But a number of factors may influence a US decision, including the onset of the Muslim fasting month of Ramadan in mid-December.

Business grapples with climate change

By Vanessa Hooper
in Buenos Aires

A year ago, many US businesses rejected the idea that there was a need for any action on climate change. Now, as diplomats gather in Buenos Aires for climate change negotiations, the emphasis of some prominent companies - including car, oil and chemical businesses - is on how to deal with it.

"The momentum has shifted to companies that accept the science. There is no question about it," says Eileen Claussen, executive director of the Pew Centre on Global Climate Change. This organisation, which is calling for US leadership on the issue of climate change, was established in May with members that include Air Products and Chemicals, Baxter International, Boeing, Enron and 3M.

The Buenos Aires meeting is an attempt at fleshing out the treaty agreed last December in Kyoto, Japan, at which developed countries made a legally binding agreement to cut back their emissions of greenhouse gases from 1990 levels by 2010.

"There is clearly a move. Companies are really thinking hard about what all this means," says Paul Faeth, programme director of the World Resources Institute, an environmental think-tank that has teamed up with General Motors, Monsanto and British Petroleum in a collaboration called Safe Climate, Sound Business (SCSB).

The SCSB argues that there is no inherent conflict between economic development and a healthy environment. "For proactive leaders there are major business opportunities in meeting the climate change, if the policy environment is right," it says.

The SCSB initiative states that "climate change is a cause for concern and precautionary action is justified now". But, among its members there are a wide range of views.

BP, for example, has set

itself an internal target of

cutting greenhouse gas emissions by 10 per cent by 2010,

exceeding the Kyoto average.

GM, however, is

opposed to the Kyoto protocol and remains a member of the Global Climate Coalition (GCC), a vociferous opponent of taking action on stabilising greenhouse gas emissions on present scientific evidence.

GM argues: "We engage in dialogue with groups that have differing points of view in order to learn and to contribute to the discussions."

Unless it participates in the debate on climate change, GM fears that "command-and-control" regulations would be imposed on it.

One of the main goals of groups such as Pew and SCSB is to influence policy. The Pew Group, for example, is pressing for congressional legislation on a domestic "early action" programme that will ensure that companies get credit for greenhouse gas reductions before an international framework is in place.

But companies are also mindful of the impact that membership of these organisations has on their public image. For multinational companies, this can present a difficult dilemma, since attitudes of customers differ across the world.

The GCC has dismissed Pew and SCSB as an exercise in public relations. "Pew and SCSB are viewed as progressive and constructive. But, with some exceptions, there is no difference between what we say and what they say," says William O'Keefe, former chairman of the GCC.

"A lot of people are trying to create a false momentum by saying that American business is now taking climate change seriously," he says.

For once, many environmentalists would agree with Mr O'Keefe. The greening of American boardrooms will be demonstrated by deed, and not words. But as Paul Faeth of WRI argues, sooner or later there will be action on the climate because "companies have a responsibility to shareholders" to be ready for it.

SCE plans greenhouse gas contracts, Page 24

Drug companies try to get shot of bad guy image

Pfizer is donating \$60m of its drugs to eliminate trachoma in five countries - the latest group to turn its attention to the developing world. David Pilling reports

When people think of pharmaceutical companies, one of the most profitable beasts in the corporate jungle, the word "philanthropy" rarely springs to mind.

Considering their line of business - making medicines to prevent and cure diseases - drug groups get a surprisingly bad press.

A common complaint is that companies, answering to their shareholders rather than their conscience, only develop drugs for which there is a lucrative market. That rarely means developing countries. Campaigners accuse them of killing off promising, but unprofitable, treatments in the lab.

One way companies have found of countering such scepticism is by sponsoring programmes such as the anti-trachoma initiative being launched by Pfizer today. Pfizer, the US company best known for its anti-parasitic drug Vigrax, is donating \$60m of Zithromax, a long-acting oral antibiotic, to help eliminate the world's leading cause of preventable blindness.

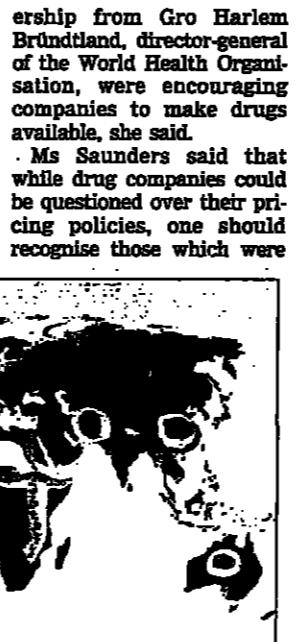
Virtually eradicated in the west, trachoma, a bacterial infection of the upper eyelid, affects 150m people in areas of the developing world with bad hygiene and poor access to clean water.

Like many drug companies' forays into the third world, Pfizer's initiative arose as much by luck as by design. Several years ago, researchers at the London School of Hygiene and Tropical Medicine became interested in Zithromax after reading about its use against the genital form of chlamydia (a common condition in the west) to which trachoma is related. Trials in Morocco subsequently proved the effectiveness of a single dose of Zithromax in preventing the spread of trachoma.

Trachoma worldwide: Dark grey spots indicate widespread incidence and lighter areas show pockets of the disease



A Moroccan infant receives a dose of Pfizer's anti-trachoma drug



Trachoma worldwide: Dark grey spots indicate widespread incidence and lighter areas show pockets of the disease

WORLD POVERTY REPORT ARGUES THAT EXTRA \$10BN OF AID COULD LIFT 25m PEOPLE OUT OF NEED

Bank seeks to target 'deserving poor'

By Andrew Ball in London

A \$10bn annual increase in aid would take an extra 25m people a year out of poverty if it was targeted at poor countries with sound policies, according to a report published yesterday by the World Bank.

It argues that aid should not be spread across the board and says that under current distribution patterns an extra \$10bn would lift only 7m people out of poverty. The report says that donor countries could do a better job of allocating aid, focusing a larger amount on sound countries with

poverty index

and aid/GDP ratio. The report also suggests that aid should be targeted at countries with sound policies and institutions, and that aid should be used to encourage private sector investment.

World Bank: aid and policy

Policy index

Marginal impact on private investment of 1% of GDP

Private investment as a % of GDP

However, aid is more than just money, the report says. Even if countries lack the policies and institutions to make use of large financial flows, aid agencies can still help foster a climate for social reform.

Aid can take the form of ideas, knowledge-transfer, advice on appropriate policies and technical assistance, all aimed at creating a domestic movement for reform. The report points to the example of Vietnam. Prior to 1986, a large volume of financial aid had no impact on an environment of distorted institutions and policies.

The impetus for reform in Vietnam came from the success of its neighbours. Aid from multilateral institutions helped policymakers learn about their neighbours' economic policies and developed management capabilities and offered technical advice.

Between 1986 and 1993 Vietnam received only a small amount of financial aid. Large-scale financial assistance did not arrive until 1994, by which time the policies and institutions were in place to make good use of the money, the report says.

The report finds no evidence to show that aid prompts reform by poor performers. Thus, aid should not go to countries with bad policies.

Moreover, the report sounds a sceptical note on hopes that targeting aid can overcome an inadequate aid

environment. By ear-marking assistance to specific activities, such as health and education, it increases confidence in the private sector, and helps provide the public services that investors need, the report argues.

But aid tends to taper off with reform, when - if poverty reduction is the target - it should taper in. Donors see that countries are improving and start turning attention to poorer countries. This amounts to crying victory too early, the report says.

In countries with poor economic management and policies, 1 per cent of gross domestic product in aid translates into a 1 per cent increase in poverty and a 0.5 per cent increase in GDP.

In countries where management and institutions are better than the average, including Bolivia, China, Ethiopia, Honduras, India, and Uganda, aid also helps to "crowd in" foreign investment.

However, the generosity of rich countries had declined and last year foreign aid represented just 0.22 per cent of donor countries output, the lowest level since the second world war. In real terms, financial aid for reform in poor countries had fallen a third since 1990, says the report which deals with development assistance rather than humanitarian aid.

A dollar of foreign aid

attracts two dollars of foreign investment, because it increases confidence in the private sector, and helps provide the public services that investors need, the report argues.

But aid tends to taper off with reform, when - if poverty reduction is the target - it should taper in. Donors see that countries are improving and start turning attention to poorer countries. This amounts to crying victory

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WORLD TRADE

EU-US TRADE CONFLICT ROOTS OF DISPUTE LIE IN CLASH OF INTEREST BETWEEN US MULTINATIONALS AND CARIBBEAN GROWERS

Bananas battle goes to the brink

By Guy de Jongquieres

Why is the US, which grows almost no bananas, threatening a trade war with the European Union over its arrangements for importing the fruit? And why is the EU, normally so keen to accuse the US of seeking to "manage" trade with other countries, determined to defend its own right to do so in this case?

The explanation dates back to July 1993, when the European Union sought to complete its internal market by introducing a single banana import regime. This limited its total imports and segregated volumes between fruit from African, Caribbean and Pacific (ACP) countries and "dollar" bananas from central America.

The regime aimed to unify a patchwork of national policies. Until then, Britain and France had given preferential access to imports from their former colonies in the ACP region. Other countries, including Germany, the Netherlands and Sweden, where consumers prefer "dollar" fruit, allowed unrestricted trade.

The new policy, agreed after much internal EU discussion, enraged leading US distributors of "dollar" bananas, such as Chiquita Brands and Dole. Its introduction coincided with a slump in their profits, caused partly by their decision to step up production in the apparent belief that European was about to open its market completely.

The US twice complained

to the old General Agreement on Tariffs and Trade that the regime violated world trade rules. The EU was able to use the GATT's elastic procedures to deflect the complaint. But a third US challenge, under the stricter procedures of the World Trade Organisation, the GATT's successor, was more successful.

The WTO's appellate body, its final tribunal in trade disputes, found against the banana regime last year. The EU was given until next January to comply with the decision, or face the threat of legal trade retaliation by the US and central American banana producers.

The EU is in the process of amending the regime. However, the US says its revised policy does not comply with

the WTO ruling. US banana distributors, led by Chiquita, say the new arrangement will give them no better access to the EU market than the old one.

Last month, the White House announced plans to put pressure on the EU by drawing up unilateral sanctions on European exports. It acted in order to stop Congress from passing sanctions legislation of its own, after intensive lobbying by Carl Lindner, the politically well-connected head of Chiquita.

Some observers thought the White House threat was designed to stave off political embarrassment before last week's congressional elections, and would soon be dropped. Instead, the US has toughened its stance, rebuffing EU demands to shelve

plans for unilateral sanctions, which Brussels says would breach WTO rules.

Brussels insists it is complying with the WTO ruling by adjusting the way its banana regime is managed. Officials say the new regime may give US distributors a bigger market share, though that is not specifically required by the WTO ruling.

The EU says that opening its market further, as the US wants, would undermine the purpose of the regime. It would enable competition from "dollar" bananas to drive out much more expensive fruit from the ACP countries, which the EU's import arrangements are intended to protect.

The EU says its freedom to protect its banana market is authorised by a WTO waiver

of the Lomé convention, under which it grants trade preferences to ACP countries. Furthermore, the European Court of Justice has upheld the legality of the regime.

However, EU officials also admit that the WTO ruling is somewhat vague and open to several interpretations. But they say the US should seek to resolve the dispute by asking the WTO to clarify the judgment, not by threatening to take the law into its own hands by imposing unilateral sanctions.

The US, in turn, claims it is acting within its rights, after enduring years of frustration because of the EU's determination to stick by its controversial regime.

Editorial comment, Page 13



Banana processing in Costa Rica. The EU says the US is taking a law in its own hands by retaliating against a controversial regime.

FOREIGN DIRECT INVESTMENT WORLDWIDE FIGURE TO REACH \$430bn

Flow of capital rising despite regional crises

By Guy de Jongquieres and Quentin Peel

Worldwide foreign direct investment flows are likely to rise to about \$430bn this year, despite slower global growth and regional economic difficulties, according to the United Nations Conference on Trade and Development.

The forecast compares with record inflows last year of \$400bn and outflows of \$24bn. Continued expansion of FDI would be driven by mergers and acquisitions - which accounted for 60 per cent of last year's inflows - privatisation and liberalisation.

However, Unctad expects the pattern of flows to change this year. It says industrialised economies, Latin America and eastern and central Europe will probably account for most of the growth in FDI.

According to Unctad's latest estimates (the report was compiled before the Russian financial crisis in August), direct investment flows into developing countries are

Selected indicators of FDI and international production, 1986-1997

Item	Value at current prices (\$bn)		Annual growth rate (%)		Item
	1986	1997	1986-1990	1991-1995	
FDI inflows	333	400	23.6	20.1	1.9
FDI outflows	333	424	27.1	15.1	-0.5
Cross-border M&A ^a	163	236	21.0	20.2	45.2

^aMajority-held investments only

Regional distribution of FDI inflows and outflows, 1994-1997

Region/country	Inflows (%)				Outflows (%)			
	1994	1995	1996	1997	1994	1995	1996	1997
Developed countries	59.2	63.6	57.9	58.2	65.0	65.0	65.1	64.8
Western Europe	32.3	37.1	28.6	28.7	47.0	48.4	50.6	46.2
US	18.8	17.7	22.6	22.7	25.8	26.1	22.5	27.9
Japan	0.4	-	0.1	0.8	0.4	0.4	7.0	1.1
All developing countries	38.2	31.8	38.5	37.2	15.0	12.5	14.8	14.4

Source: Unctad

expected to decline for the first time since 1985, from the 1997 level of \$145bn.

Inflows into China are expected to decline from \$45bn in 1997 to around \$40bn this year, and into

Indonesia, to drop from \$4.7bn to just \$1.9bn, because of the sharp downturn in economic activity there.

Both Malaysia and the Philippines are expected to be marginally affected by the

Asian financial crisis, with FDI forecast to fall from \$2.8bn to \$2.6bn in the former, and from \$1.3bn to \$1.1bn in the latter. But South Korea and Thailand have both been bolstered by

underlying shifts in the forces shaping foreign investment decisions.

It says geographic location, low costs and home market size are becoming less important, as companies integrate production across borders. Instead, decisions increasingly depend on the access to technology and capacity for innovation which countries were able to offer.

That trend put growing pressure on host countries to pursue more sophisticated and flexible policies which aimed to attract multinational companies by creating an environment of technology and innovation.

The report says countries that could enhance their competitiveness.

The report says countries' success in meeting these chal-

EU steelmakers to complain about dumping

By Neil Buckley in Brussels

European Union steelmakers are set to launch dumping complaints over steel imports from up to eight Asian, African and eastern European countries - mirroring demands from US counterparts for action to stem a flood of cheap imports.

Europe, the European Confederation of Iron and Steel Industries, will issue formal complaints to the European Commission next week over hot-rolled coil from Bulgaria, India, Iran, Serbia, South Africa and Taiwan, and possibly also South Korea and Indonesia.

This first wave is likely to be followed by further complaints on products such as cold-rolled and coated steel, which could take in countries including China and Turkey.

US steelmakers, led by USX-Steel and Bethlehem Steel, and backed by the United Steelworkers of America union, are already pressing the US administration to take anti-dumping measures against Brazil, Russia and Japan.

But any moves by Brussels on steel could create friction with the US, which has called for the EU to absorb more imports, in an effort to boost global growth.

Al Gore, US vice-president, and William Daley, commerce secretary, reiterated that message at last week's Transatlantic Business Dialogue meeting of EU and US business leaders and policy makers in North Carolina.

Mr Daley warned that the EU risked triggering a protectionist backlash in the US unless it opened its market wider to Asian imports.

Sir Leon Brittan, EU trade commissioner, insists that the EU is fulfilling its responsibilities, arguing that although Asian imports to Europe are smaller than

those to the US, they are rising faster.

He said yesterday any dumping complaints would be treated according to international rules. "There is no question of using [them] as a protectionist tool... We will handle them in the normal way," he said.

Eurofer says total steel imports to the EU have increased more than 70 per cent this year. Imports from Asia alone increased more than seven-fold.

While it recognises that proving goods are being sold below-cost is more difficult in a climate of currency devaluations and worldwide price falls, the industry group insists it has "incontrovertible evidence".

"We want to avoid the accusations [of protectionism] that we ourselves have made... against the Americans," said Gordon Moffat, Eurofer director.

"We want to focus mostly on the countries that are the worst practitioners, so we are limiting it to six to eight countries."

Mr Moffat insisted any investigation would not be affected by the fact that six European producers were fined Ecu27.4m (\$32.1m) in January for operating a price-fixing cartel on stainless steel flat products.

That is being used as an argument in EU deliberations over whether to impose five-year anti-subsidy and anti-dumping duties on stainless steel bars from India. The European Commission imposed temporary duties in the summer.

A majority of the 16 EU states have backed anti-subsidy duties, but they are split on dumping measures.

Opponents, and India, say

that since EU bar prices were calculated according to a similar formula to that used by the cartel members for flat products, it is impossible to prove dumping.

NEWS DIGEST

DUMPING CASE THREATENED

Cheap Chinese apple imports upset US growers

The US Apple Association met yesterday to explore filing an anti-dumping case against cheap imported apples and apple juice concentrate. The growers are particularly concerned about what they say is a flood of apples from China which undercut domestic prices by more than 50 per cent. Orchard owners complain that the market is so saturated with imports that it is not worth picking their harvest. The 9,000-strong association is considering naming China, Chile, Hungary and Argentina in any suit they might file with the US commerce department. US growers would have to show they are being damaged by the lower priced imports to justify their case.

The case could also include concentrate, used in many fruit drinks. The world market price for apple concentrate is \$20 a ton, while that from a US processor costs \$25 to \$30 a ton. International Staff

ARGENTINE LEATHER

EU to file WTO complaint

The European Union plans to file a World Trade Organisation case against Argentina's barriers to trade in leather and raw hide. Brussels is asking for WTO consultations, the first step in the dispute procedure which could lead to a panel being set up to rule on the complaint.

The EU says Argentina maintains a tacit export ban on raw bovine hides and imposes discriminatory taxes on imports of leather goods, in violation of WTO fair trade rules. This is the fourth WTO complaint in a year brought by Brussels against alleged unfair trade practices in the leather industry.

The others relate to hide export bans by India and Pakistan, and Japan's tariff quotas and subsidies to its domestic leather industry. Frances Williams, Geneva

EU-MEXICO TRADE PLANS

Farm talks 'delicate'

The European Union expects agriculture to be a thorny topic in negotiations for a free trade agreement with Mexico but bargaining over sensitive farm products will not start until next year, a senior trade official said.

"Farm products will definitely be a delicate topic," said Mendel Goldstein, head of the EU delegation, at the end of the first day of free trade negotiations with Mexico.

"There are some sectors [and] some products over which we expressed. But looking at the overall balance, it really doesn't seem like cause for concern." Mr Goldstein and his Mexican counterpart, Fernando de Mateo, sought to stress that most Mexican and EU agriculture is complementary, because foods are harvested and sold in different seasons. But Mexican farmers worry that European subsidies will put domestic producers at a disadvantage. European farmers are also concerned about cheap imports from Mexico. Henry Trickey, Mexico City

Smith sword
as PM
of Bermuda

into government seeks
come tax suspension

ROCKET HEARING
Spanish claims disputed

EU-MEXICO TRADE PLANS

Trade invests in exchange

on the web

Smith sworn in as PM of Bermuda

By Canute James
in Hamilton, Bermuda

Jennifer Smith, leader of Bermuda's Labour party, was sworn in as premier yesterday, promising a seamless change in policy towards the territory's vital financial sector.

Ms Smith placed Pamela Gordon of the United Bermuda party after Labour took 26 of the 40 seats in the Assembly yesterday. It was the first change of government in 30 years since party politics began in a British North Atlantic colony of 63,000 people.

Ms Smith said her government planned to improve the island's attraction to international business and to fight efforts to change its tax staff.

Local observers concluded that though the Bermudian economy - based on international business, mainly insurance, and tourism - was doing well, many Bermudians felt business was not being evenly shared. Bermuda has a gross domestic product of \$80bn a year. Labour has been traditionally supported by black Bermudians, while the UK's base is multi-racial.

The new government's main tasks will be to preserve and enhance Bermuda's image as a jurisdiction for doing business. Ms Smith said yesterday. The island is the world's third largest insurance market, after London and New York, with the reserves of insurance companies at \$39bn.

"My government will be working with the business community to ensure that we improve our position as a centre for international business," the new premier said. "Business has suffered in the past from problems with the bureaucracy, and we will be

meeting with business leaders to resolve these. More business means more jobs."

Bermudian business does not expect the new government to make policy changes that will adversely affect the island's attraction as a jurisdiction for doing international business. The sector is comforted by Ms Smith's plan to create a ministry of international business, and to extend tax exemption for companies.

"These are welcome signs," said Gavin Anton, senior vice-president of Ezel Insurance. "The business community is looking forward to working with the new government."

The new administration is confronted by international attempts to change Bermuda's status as a tax haven - an advantage which has contributed to the growth of the international business sector.

The European Union, the US, the Organisation for Economic Co-operation and Development and the Group of Seven industrialised nations want to end competition from tax havens such as Bermuda.

The EU wants to eliminate cross-border tax anomalies among members, including their dependencies. It also wants a minimum tax on investment income. Bermuda expects next year to be listed by the OECD among jurisdictions which should change their tax regimes.

Ms Gordon had described the proposed changes as "unfair" and a threat to the economy and jobs in Bermuda. "This is an issue which we will have to deal with, but we think we will be able to handle it," said Ms Smith. "We have good contacts in the UK and the US which will help us to handle this."

NEWS DIGEST

ECUADOR REFORMS

Quito government seeks income tax suspension

The government of Ecuador plans to suspend income tax for at least two years and replace it with a 1 per cent tax on banking transactions, under radical tax reforms sent to Congress on Monday for approval within 15 days.

The three-month-old government of Jamil Mahuad, keen to tackle a fiscal deficit of 5 per cent of gross domestic product, originally planned to reform income and value added taxes but could not be sure of congressional backing.

The 1 per cent tax was proposed by Jaime Nebot, leader of the Social Christian party, the second largest group in Congress. This tax, backed by public opinion and business leaders, could raise \$700m a year, almost double the amount raised by income tax collection, which is plagued by evasion and corruption.

But multilateral organisations and foreign investors have expressed concern. They warn the new tax could lead to avoidance of bank services and reduce liquidity. It could also have a "cascade" effect and be charged repeatedly in a chain of transactions. Justine Newsome, Quito

PINOCHET HEARING

Spanish claims disputed

International law does not allow Augusto Pinochet, the former Chilean dictator, to lose his immunity from prosecution as a former head of state and so face trial in Spain for crimes against humanity. The House of Lords was told yesterday. Lawyers for General Pinochet argued there was no significant trend in international law which diluted the principle that a former head of state enjoyed complete immunity from prosecution for acts carried out as part of his official duties.

The argument was made on the fourth day of the appeal to the UK's most senior court by the Spanish authorities against a High Court ruling that Gen Pinochet was protected from prosecution because of the principle of state immunity. The Spanish authorities are seeking to extradite him from London, where he is detained in a private hospital, to face trial on charges including murder, torture and hostage-taking.

Clare Montgomery QC, for Gen Pinochet, disputed the claims of the Spanish authorities that there were precedents under international law for a former head of state to lose immunity over particularly grave crimes. There were no examples of state practice or statements that such a principle had assumed the force of law, she told the law lords.

The hearing is due to end tomorrow, with the law lords giving their judgment next week. John Mason, London

ON-LINE TRADING

E*Trade invests in exchange

E*Trade Group, the on-line trading company, yesterday said it was a big investor in a new options exchange expected to begin operating in early 2000. The new exchange, which has yet to be approved by regulators, is to be named the International Securities Exchange (ISE), and will be the first fully electronic options marketplace. John Labata, New York

On the web today

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- Yellowknife • Tussle for top job in US Congress
- Mexico's electorate call back old revolutionaries

<http://www.ft.com/americas>

Honduras may speed sell-offs after storm

By James Wilson
in Tegucigalpa

Honduras will look to speed up privatisation to bring in vital funds for reconstructing the country in the wake of Hurricane Mitch.

Plans are being considered to put sell-offs on a "fast track", bypassing rules that had been set for the national Congress to revise details of the process.

Ports and airports were slated for privatisation alongside the national telephone and electricity companies, Gabriela Núñez, finance minister, said. She affirmed damage estimates of \$2bn, not including the

value of lost production that was put last week at \$1.5bn.

"In the space of three or four days the country's destiny has changed totally," said Mrs Núñez. "There is no sector that we do not have to think about changing. We should give the government the task of managing the social sectors."

Warning of the social consequences of Mitch, Mrs Núñez said the government needed to devise "very sensitive programmes" to provide housing for the thousands left homeless. "We need to have a plan for people, otherwise they will migrate to other countries looking for better opportunities."

Downing Street proposes debt servicing moratorium

Britain yesterday proposed a moratorium on debt servicing by Central American countries devastated by Hurricane Mitch. Our Foreign Staff reports.

Gordon Brown, chancellor of the exchequer, also said

Britain wanted to see a new

facility at the World Bank to help rebuild the economies of the region. Britain and France were also launching a trust fund to help the countries affected.

Earlier, Dominique Strauss-Kahn, French finance minister, said

France's aid to the region

would go beyond crisis aid and extend to longer-term reconstruction and development assistance.

Gerhard Schröder, Germany's chancellor, said he would push for the "widest possible remission of debts" for countries

devastated by the hurricane.

ready to agree to streamlining measures, allowing more decisions to be made by the government.

Mrs Núñez estimated the government would lose \$300m-\$400m in 1999 tax revenue. The tax take is currently around 17.5 per cent of GDP, or \$1bn.

Central American presidents have meanwhile continued to press for action to ease their debt burden, saying the needs of Honduras and Nicaragua went beyond the debt relief the two countries were already seeking.

The leaders' summit in El Salvador also called for extended trade benefits from the US and European Union.

Lawsuit 'did not change Microsoft practices'

By Richard Weller
in Washington

Bill Gates, chief executive and founder of Microsoft, insisted the US government's antitrust action had not affected his business practices in any way, a court heard yesterday.

Mr Gates told executives from Intel - the world's largest chipmaker and Microsoft's central partner in the computer industry - that

the government did not understand his business.

According to handwritten notes made by Steven McCready, Intel's vice-president of internet technologies, Mr Gates made a frank and detailed presentation to Intel in July 1995.

"This antitrust thing will blow over," Mr Gates is reported to have said. "We haven't changed our business practices at all."

The US government and 20

states are suing Microsoft for abuse of its monopoly power in the software industry to bully its rival companies into dropping competitive products.

Intel's evidence, which came at the start of the fourth week of the landmark antitrust trial, is potentially damaging for Microsoft because it comes from an industry ally rather than a rival.

Mr Gates' comments were

made as the two companies clashed repeatedly over Intel's work in developing its own internet software for the computer programme.

Mr McCready had earlier told the court how Microsoft persistently tried to close down Intel's software division, making "terrifying" threats to sabotage the \$500m launch of a new Intel chip.

Mr Gates' comments were

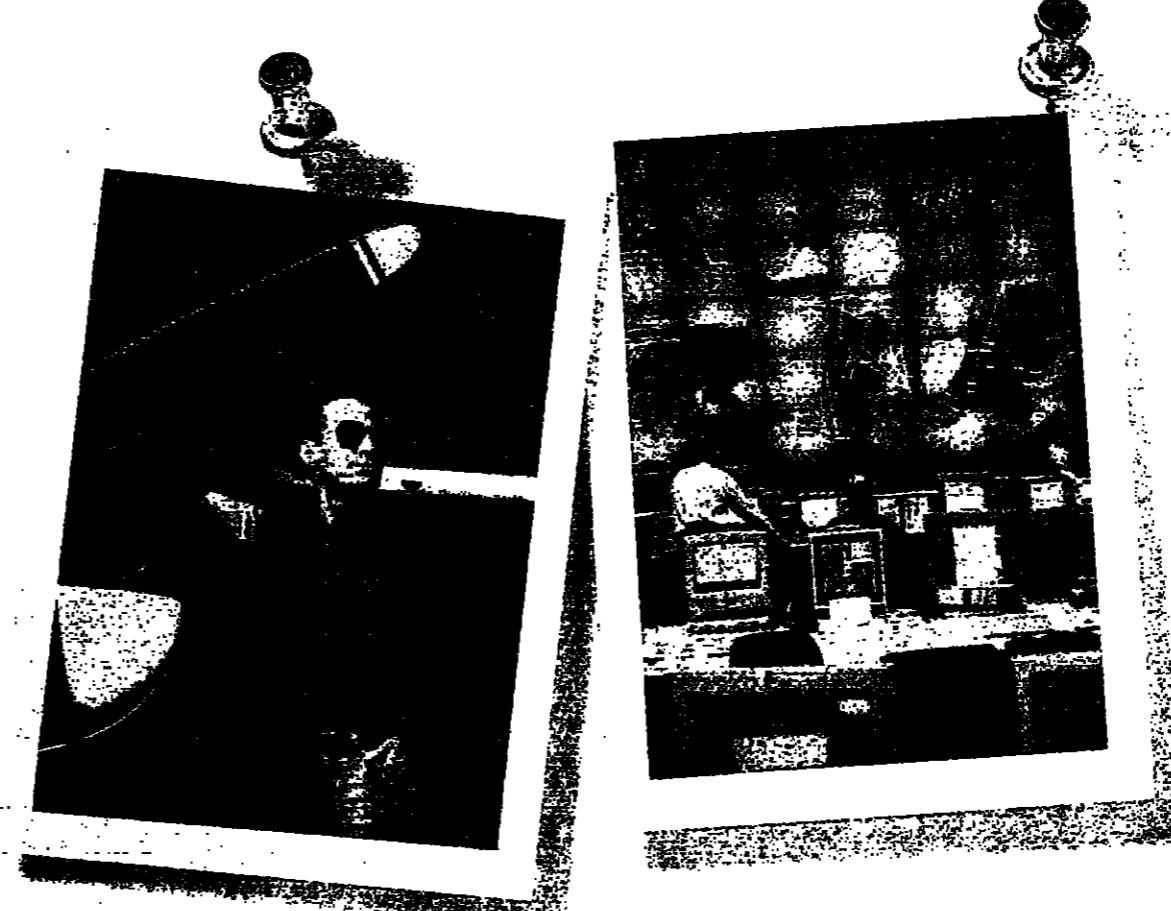
about Microsoft in May 1995, which was presented in court yesterday, said: "There are many cultural, strategic and legal issues that cloud our relationship, but the fundamental issue is that [Microsoft] firmly believes that the largest developer of Pentium processor based platforms [Intel] has no business developing platform level software."

Microsoft mistrusted Mr

McCready and suspected he was "a champion" of its software rival, Sun Microsystems, according to an internal e-mail from a Microsoft executive in April 1996.

"Unfortunately he has more IQ than most there," one executive wrote to Mr Gates.

The trial was expected to continue yesterday with Microsoft's cross-examination of Mr McCready, accompanied by conflicting evidence from other Intel executives.



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ASIA-PACIFIC

JAKARTA TENSION ARMED PRO-GOVERNMENT GANGS, BACKED BY ARMY, CONFRONT STUDENTS IN THE CAPITAL

Indonesian army ploy risks riots

By Sander Thoenes in Jakarta

Indonesia's military, under growing pressure to withdraw from politics, yesterday risked another bout of riots by pitting opposition groups against government supporters.

Thousands of troops blocked buses of unarmed students from approaching parliament, but gave free rein to gangs of government supporters - many armed with bamboo spears. Given licence to roam around the capital in trucks and provoke sporadic clashes some of them appear to have been paid to protest.

Students, demonstrating to get the army to withdraw

from politics, largely avoided fights with these groups, most brought in from neighbouring cities. But the city's poor responded furiously when strangers encroached upon their neighbourhoods.

The military, idle by the thousands elsewhere in Jakarta, only moved in when 2,000 government supporters were surrounded by armed locals and pleaded to be evacuated.

The military's support for armed civilians came just as the People's Consultative Assembly, the highest legislature, started a four-day special session and indicated it might meet calls from opposition leaders to give the military only one more term in parliament before pushing them out of politics altogether.

Twelve of the country's most influential opposition leaders also met for the first time yesterday and urged the government to limit the military to only one more term in parliament, allow for more regional autonomy, ensure fair elections and pleaded with the armed civilians to go home.

The strongest pillar of Indonesia's government for 32 years, the military has lost much of its authority with the fall of former president Suharto, a refined general. An investigative team last week concluded military officers had actively pro-

voked large-scale riots in May. Major General Subagio, army chief-of-staff, yesterday denied supporting armed civilians and insisted the constitution guaranteed the armed forces 12 to 20 per cent of parliamentary seats. It actually stipulates that all members be elected.

Gen Wiranto, chief commander of the armed forces, spoke on Monday to diffuse criticism of the military's political clout by renaming the military's political division. But he has also been responsible for inviting armed civilians to guard parliament and leaving them free to take over a square just a stone's throw from 5,000 protesting students and

a poor neighbourhood wrecked by a riot a week earlier.

"They need to provoke two parties into conflict to create an excuse to move in and restore order," said Munir, a political activist who campaigned for the release of political prisoners kidnapped by the military. "Then they can say - look, we're important."

"Wiranto is the puppet master," shouted a man in downtown Jakarta yesterday after he helped tip over and burn a truck carrying leaflets accusing opposition groups and students of plotting a communist coup. "He paid these protesters to cause riots," he alleged.

By Farhan Sohaili in Islamabad

Officials from Pakistan and the World Bank were yesterday finalising reforms for the country's heavily indebted power sector, ahead of the arrival of an International Monetary Fund staff mission expected today.

Agreement with the World Bank is considered essential for the successful conclusion of a loan from the fund.

The IMF called off its last planned visit three weeks ago, after a surprise decision by Nawaz Sharif, prime minister, to cut the domestic electricity tariff by 30 per cent, which called into question the financial viability of contracts awarded to some 18 private power companies during the government of Benazir Bhutto.

The tariff cut created an uproar among affected companies and prompted fears of further financial losses for the Water And Power Development Authority (Wapda), the state-owned power utility, already facing heavy losses due to inefficiencies and corruption.

Its losses of electricity during transmission - about 30 per cent - are considered among the highest in any developing country.

The reforms include plans to send seven military brigades to assist Wapda in collecting at least Rs36bn (\$656m) in unpaid bills.

The military is also expected to help with removing the thousands of illegal connections across the country, given out by corrupt Wapda officials in return for a fixed monthly amount which usually is nominal compared to the electricity consumed.

The Dalai Lama repeated last week that he was not seeking independence for the Himalayan region, but only "autonomous self-rule".

China yesterday also expressed "serious concern and strong dissatisfaction" over the visit to Taiwan of Bill Clinton, US energy secretary, saying his trip broke US pledges to avoid official contacts with Taipei.

China regards Taiwan as a renegade province.

NEWS D1-EST

PROPERTY REASSESSMENT

HK rateable values to be revised downwards

The Hong Kong government is to reassess all properties in the territory to establish new benchmarks for rates, after a property price fall of roughly a half in summer last year. Rates are still assessed on old prices.

The revised rateable values will take effect from April 1 next year. Donald Tsang, financial secretary, said current rateable values, based on the July 1, 1997 revaluation, "no longer reflect the actual rentals".

By cutting rates, the government is also reducing one of its own sources of revenue for next year, its year, as a result of a nine-month freeze on government land sales, reduced stock market activity and the recession, the budget is on track for a deficit of more than HK\$20bn (US\$2.6bn). Accountants reckon it could be as high as HK\$50bn; and the International Monetary Fund is predicting a deficit of 3 per cent of gross domestic product.

Louise Lucas, Hong Kong

APEC CONFERENCE

Anwar's wife seeks meeting

The wife of Malaysia's sacked finance minister, Anwar Ibrahim, said yesterday she wanted to meet foreign leaders visiting Kuala Lumpur next week.

Wan Azizah Wan Ismail said the leaders visiting Malaysia for the Asia-Pacific Economic Co-operation forum would be able to "see for themselves how much reform is needed and wanted by the people and the voice protest among the common people of Malaysia".

Mr Anwar, who was also deputy prime minister, was dismissed from the government on September 2 after rift developed between him and Mahathir Mohamad, the prime minister. Anwar then took to the streets, leading huge demonstrations calling for political reform and the end of Mr Mahathir's 17-year grip on power. But he was later arrested and is on trial for corruption and sodomy. He has denied the charges, saying he is the victim of a high-level campaign to wreck his political career.

The trial began on November 2 and adjourns on November 14, three days before the Apec summit starts. It resumes on November 19, the day after the summit.

Jean Chretien, the Canadian prime minister, and Bill Clinton, the US president, have said they will not hold bilateral meetings with the Malaysian prime minister.

INDIAN INSURANCE

Employees plan strike

Up to 200,000 employees in India's insurance sector, a state monopoly, will strike on Friday to protest against proposals to allow foreign participation in the sector once it is eventually liberalised.

Union leaders said the strike would be followed by further stoppages next month and a march on parliament to protest at proposals - not yet formalised as government policy - to permit foreign insurance companies stakes of up to 26 per cent in private Indian insurance groups.

Mark Nicholson, New Delhi

US positive about Indian nuclear export curb talks

By Mark Nicholson in New Delhi

US and Indian officials yesterday described as "positive" and "very useful" two days of technical talks on Delhi's system of export controls for sensitive technologies - including nuclear products. The talks are part of continuing US-Indian negotiations following India's nuclear tests in May.

The talks form a subsidiary to secretive bilateral negotiations between Strobe Talbott, US deputy secretary of state, and Jaswant Singh, the Indian envoy, begun after the nuclear tests to "reconcile India's security concerns with the need to strengthen the global non-proliferation regime", as the US officially characterises the negotiations. The two officials will meet for a seventh round of talks on November 19 in Rome.

The US hopes eventually to persuade India to accede to the Comprehensive Test Ban Treaty and has urged Delhi to adopt strict controls to prevent any export of nuclear-related technology.

India is keen to impress the US of its nuclear "responsibility", hoping to persuade the US to loosen existing controls on nuclear and dual-use technology in return for any signature of the CTBT.

US officials said the technical talks, led by John Barker, US deputy assistant secretary of state for export controls and including disarmament, energy, commerce and military officials, were well under way and had made a "good start".

The US officials travelled to Islamabad for a similar talks with Pakistani officials.

If he sought to live in exile, he would be one of the most senior Tibetans to do so since the Dalai Lama fled Tibet in 1959 after the Chinese invasion.

It is highly unusual for a top Tibetan monk from China to go to the US on an uncheduled visit and remain there for any length of time. A member of the Tibetan government-in-exile said Agya Rinpoche had grown disillusioned with Beijing's religious policies but gave few details. It was not clear exactly how the monk got into the US.

Agya Rinpoche is

Top Tibetan monk may have fled to US

By James Kyne in Beijing

A senior Tibetan official in China has gone to the US in mysterious circumstances, raising the possibility that he may apply to live there in exile.

Agya Rinpoche, the abbot of Rumtum monastery in China's north-western province of Qinghai and a "living Buddha", travelled to the US with his personal assistant about four months ago, according to members of the Tibetan government in exile in India and other sources.

If he sought to live in exile, he would be one of the most senior Tibetans to do so since the Dalai Lama fled Tibet in 1959 after the Chinese invasion.

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Agya Rinpoche is

Jiang Zemin, China's president, had said during his summit with Mr Clinton this summer that Beijing's door to negotiations with the Dalai Lama was open.

"We ask US leaders not to meet the Dalai Lama to avoid harming China-US relations," said Zhu Bangzao, the foreign ministry spokesman.

The official People's Daily blasted the Dalai Lama for "playing tricks" during his nine-day visit to the US, and accused him of "insincerity" in publicising the Tibetan cause on the world stage, rather than talking to Beijing through covert channels.

The Dalai Lama repeated last week that he was not seeking independence for the Himalayan region, but only "autonomous self-rule".

China yesterday also expressed "serious concern and strong dissatisfaction" over the visit to Taiwan of Bill Clinton, US energy secretary, saying his trip broke US pledges to avoid official contacts with Taipei.

China regards Taiwan as a renegade province.

vice-president of China's Buddhist Association, a position that makes him one of China's leading religious officials. His monastery, which is also known as Taersi, is one of the four centres of Tibetan lamasery in China, with the other three being in Tibet itself.

The news of Agya Rinpoche's departure came as China yesterday urged President Bill Clinton to decline an expected meeting with the Dalai Lama in Washington. The news threatened to complicate an already deteriorating atmosphere between the US and China over Tibet.

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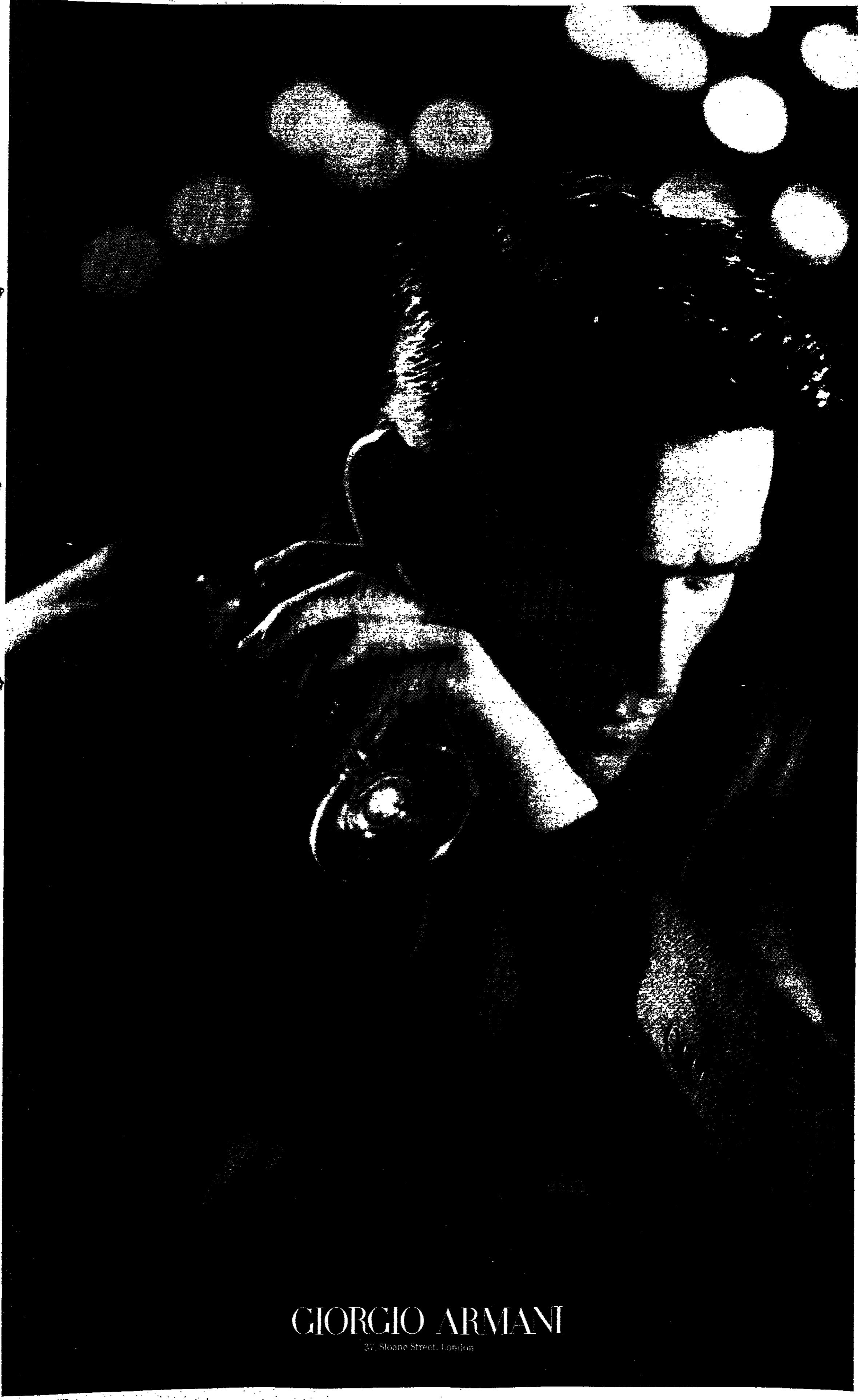
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صُنِعَ مِنَ الْجَلَلِ

FINANCIAL TIMES WEDNESDAY NOVEMBER 11 1998

9

Business
grapple
with
climate
change



GIORGIO ARMANI

37, Sloane Street, London

BRITAIN

INWARD INVESTMENT 'THIS IS OUR MONEY AND WE OUGHT TO GET IT BACK,' OPPPOSITION PARTY TELLS INDUSTRY MINISTER

Cash for Siemens triggers aid dispute

By David Wighton in London and Chris Tugwell in Newcastle upon Tyne

The Conservatives yesterday called on the government to demand the return of all grants on failed inward investment projects after it emerged that Siemens may not repay £50m (885m) of funding for its north Tyne-side semiconductor plant.

John Redwood, the Conservatives' chief industry spokesman, said the government should make clear it would recover all the grants

to which it is contractually entitled. "This is our money that we ought to get back," he said. "The problem is that the government is scared of what will happen to inward investment because of the sharp deterioration in the climate for manufacturing in Britain over the last 18 months."

Siemens originally said it would repay all £50m in grants it received following its decision to sell or close the plant. However, it subsequently said it would repay only grants that were

"recoverable", excluding other support such as training subsidies.

Peter Mandelson, chief industry minister, told Mr Redwood it would be "inappropriate" to recover the £18m of regional selective assistance Siemens received while it was still trying to find a buyer for the plant.

Siemens had been informed that if the plant was closed, it would be in

breach of the grant conditions and the government

closure of the Siemens and Fujitsu plants.

But Mr Wilson said he wished to explore the "myth" that inward investment does not secure jobs.

• Brian Wilson, trade minister, defended the benefits of inward investment to the UK, and especially north-east England, yesterday as he opened a £8m plant for American-owned Caterpillar at Skinningrove, Teesside.

Faith in inward investment

has been tested in the north-east in recent months by news of the impending

world's largest manufacturer of construction, earth moving and mining equipment, is producing track shoes for the European market at the new Skinningrove plant, towards which it has received £750,000 regional selective assistance from the trade and industry department. Its track shoes, made from steel produced by British Steel, are shipped to France and Belgium where Caterpillar's earthmoving machines are produced.

Lex, Page 14

Fraud charge man dresses as woman in court

By John Macrae and Jane Martinson

Peter Young, the former Morgan Grenfell Asset Management fund manager accused of fraud over his investment activities, made his first appearance at court yesterday dressed as a woman.

Mr Young appeared at City of London magistrates' court with co-defendants Jan Johnsen and Erik Langaker, both former brokers with Fibra Nordic Securities. A fourth man accused of fraud, Stewart Arnell, also, for the Morgan Grenfell fund, was not in court.

Mr Young, who was arrested and charged by the Serious Fraud Office last month, appeared in court in a pink sweater, beige floral pattern skirt, sandals and carrying a straw shoulder bag. Mr Young, who also wore shoulder-length hair, make-up and nail varnish, smiled frequently during the three-hour hearing.

Mr Young faces six charges. One alleges he conspired to defraud the trustees and/or auditors and/or investors in three Morgan Grenfell investment funds by concealing the true

nature of investments, by concealing the ultimate destination of investments, by breaching investment concentration regulations and by concealing the cost of the creation of 13 Luxembourg companies. The three funds concerned were the European Growth Trust, the European Capital Growth Fund and the Europa Investment Fund.

The other charges allege he breached the Financial Services Act by concealed material facts, or conspired to do so, about the value of stock in various companies including Alutus Mining and Sandwest Petroleum. It is also alleged he withheld information about his personal interest in a bond issued by Carnegie Fond-kommision AB, a Swedish company.

Mr Armer faces two charges of conspiracy to defraud and one of conspiring to conceal information. Mr Langaker faces one charge of conspiring to conceal information. Mr Johnsen faces one charge of conspiracy to defraud and one of conspiracy to conceal information. All four were bailed to reappear on March 15 next year.

ARMED FORCES CAREERS



General Colin Powell (right) jokes with George Robertson, defence secretary, at yesterday's conference

Press Association

Powell is recruited to fight racism

By Alexander Nicoll, Defence Correspondent

The UK government yesterday enlisted General Colin Powell, former chairman of the US joint chiefs of staff, in a "war against racism" in the armed forces.

"We mean what we say about not wanting racists," General Sir Charles Guthrie, chief of the UK defence staff, told a conference in London aimed at underlining determination to reverse the UK services' record of harassment and discrimination

against ethnic minorities.

Gen Powell was invited to give an account of reforms, begun by President Truman in 1948, that led him from an upspring in New York's poor south Bronx district to his country's top military post - and also led to the eradication of much racial prejudice in the US services.

An audience of uniformed military chiefs, ministers and ethnic leaders heard him stress the importance of a "zero tolerance" message from political and military leaders. Gen Powell said the

ways to combat prejudice included seminars in which there were sometimes painful confrontations between soldiers: celebration of black heritage; sports; and punishment, including dismissal or curtailed career prospects, for allowing or indulging in racist behaviour.

St Herman Ouseley, chairman of the Commission for Racial Equality, said the failure of black people and Asians to join up was due to racism and the nepotistic system of regimental recruitment. Service chiefs "have

acknowledged their past failures and begun to implement change". The challenge was to get the message understood by all ranks.

Non-whites make up about 1 per cent of the 200,000 in the UK forces. No non-white in the Army is above the rank of colonel. Cases of bullying of black and Asian recruits by their colleagues continue to emerge.

Gen Guthrie said 1,000 officers had attended a racial awareness course. Career prospects would be damaged by unacceptable behaviour.

REGIONAL AIRPORTS

Wave of investment cleared

John Reid, transport minister, will today clear the way for a wave of new investment in four of Britain's biggest regional airports. Mr Reid will announce that borrowing restrictions for the local authority owners of Manchester, Newcastle, Norwich and Leeds/Bradford airports will be removed.

Mr Reid is also anxious to promote regional air travel to relieve pressure on the increasingly overcrowded airports near London. Manchester hopes that the increased access to private capital will allow it to overtake Gatwick to become Britain's second largest airport. In seven years, the airport predicts it will almost double its passenger numbers from 16.2m last year to 30m, making it the fifth largest in Europe. George Parker, London

OXFORD UNIVERSITY FEES

'Education negligence' fears

Colleges at Oxford University may take out a block insurance policy to protect their lecturers from being sued for "education negligence", amid fears that UK students paying tuition fees of £1,000 (\$1,600) a year will become more litigious if they miss the grades required to enter highly-paid jobs. The fees are being charged for the first time this year.

Lecturers have been warned by college officials that they are in a "legal no-man's land" and could be held personally liable for any damages and legal costs arising from claims by disgruntled students. David Paffreyman, bursar of New College, one of Oxford's oldest and richest institutions, said: "If different lawyers tell you different things, you have to err on the side of extreme caution."

The warnings from officials have alarmed wealthy colleges and the growing number of rich "media dons" and so-called "paper millionaires" who have made their fortune through high-tech spin-off companies and who could be targeted by students. Simon Targett, London

MEDICAL USE OF CANNABIS

Peers' approval rejected

Doctors should be allowed to prescribe cannabis for medical use, the House of Lords Science and Technology Committee said yesterday.

Its recommendation, however, was rejected outright by George Howarth, a Home Office minister, who said the government "would not be prepared to countenance" any prescribing of cannabis before clinical trials and safety tests have been completed". The government has already licensed GW Pharmaceuticals to grow cannabis and conduct clinical trials which could lead to a licensed medicine.

Lord Perry of Walton, the pharmacologist who chairs the Lords' committee said yesterday that the committee "concluded there is sufficient evidence of medical benefit in many patients to make it unjustifiable and inhumane to make them wait quite so long before they can get supplies legally". Nicholas Timmins, London

Conservatives quarrel over attitude to euro

By David Wighton

Political Correspondent

Michael Portillo, a former Conservative cabinet minister, yesterday pledged loyalty to William Hague's leadership of the party after being reprimanded for challenging the opposition Conservatives' approach to the European single currency.

Mr Portillo denied that an

article he wrote in the Daily Telegraph newspaper was an attack on Mr Hague although he called for the party to give a stronger lead in the campaign against joining the euro. Yesterday he praised Mr Hague for "bold leadership" of the Conservative party in general and in particular on European issues".

But Michael Ancram, the

party chairman, issued a veiled rebuke pointing out that Mr Portillo had endorsed the recent ballot on the party's single currency policy. "We now look to all members of the party to follow that lead," he said.

Mr Portillo, who is seeking to return to the House of Commons after losing his seat at the 1997 national elections, also came under

fire from the pro-euro wing of the party. Michael Hesseline, the former deputy prime minister, claimed the article was paving the way for a leadership bid by Mr Portillo.

In the article, Mr Portillo was careful not to criticise directly the party policy on the euro. Overwhelmingly backed in a recent ballot among party members, the

policy commits the Conservative party to campaign against euro membership at the next election. However, Mr Portillo made clear he favoured a still more sceptical position.

He said economic and monetary union was not mainly about economics but about an attempt to "shoehorn the nationalities of Europe into an artificial

political union". The Conservative party was the only body with the "political weight" to lead the fight against membership which was the most important issue for Britain since the war. In a clear criticism of Mr Hague he added that the only way the Conservative party can become a credible force again is by "showing it has something to say".

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EU HARMONISATION BUSINESSES WILL RISK BEING FINED UP TO 10 PER CENT OF TURNOVER

Companies face competition crackdown

By Kevin Brown, Industry Editor

The government will today issue a clear warning to business not to underestimate the severity of the crackdown on anti-competitive behaviour that will take place when the Competition Act comes into force.

The Act is based on the competition clauses of the Treaty of Rome, bringing UK competition law into line with the European Union. Kim Howells, the competition minister, will tell a conference on the Act being run by the Confederation of Brit-

ish Industry, the UK's principal employers' organisation, that companies must take responsibility for avoiding anti-competitive behaviour, or run the risk of being fined up to 10 per cent of their turnover.

He will say that there has been little onus on companies in the past to take clear steps to avoid anti-competitive activity because the worst penalty for most breaches of the rules was simply being asked to stop - assuming the activity was discovered.

"Under the new regime,

we see it as the responsibility of the parties themselves to ensure that their conduct does not breach the prohibitions," Mr Howells will say, warning that the Act allows penalties for anti-competitive conduct from the date the rules are infringed, not from the date of detection. His comments follow evidence that many companies do not understand the new law, which was given royal assent on Monday.

A recent survey by Cameron McKenna, the law firm, found that 38 per cent of companies had little or no

knowledge of the Act. Officials in the trade and industry department and the Office of Fair Trading, say the Act is well understood by bigger companies, which are most at risk of breaching the rules. The OFT is planning an education campaign to make sure companies understand the law.

Mr Howells will tell the CBI conference that the Act will help to speed up the modernisation of the UK economy. Reflecting the Treasury view that weak competition legislation has

been one of the causes of relatively low UK productivity, he will claim that the Act will encourage enterprising and innovative businesses to thrive by providing an effective deterrent against anti-competitive behaviour.

It replaces the 1976 Restrictive Trade Practices Act and the 1986 Competition Act, which provided for anti-competitive practices to be referred to the Monopolies and Mergers Commission. The main provisions will not come into force until March 2000.

New breed of owners makes history in the Highlands

With land reform fast climbing Scotland's political agenda, more great estates are communally run, James Buxton reports

John MacKenzie is one of a new breed of landowner in the Highlands of Scotland. He has a small flock of sheep and works as a marine engineer. He is neither a duke, a City of London success story nor an investor from outside the UK.

He is one of a group of crofters that owns a 9,500 ha estate near Lochinver, north-west Scotland. The property - which once belonged to an aristocratic family - is now run by a 16-strong committee on behalf of about 100 crofters, or traditional farmers with small businesses.

What we did here in 1993

has changed the course of history in land tenure in Scotland and things will never be the same again," says Mr MacKenzie. "We are in total control of our land, apart from the constraints that apply to any landowner."

Community ownership of

Highland estates is spreading. The 68 inhabitants of Eigg in the Inner Hebrides last year bought the 2,500 ha island for £1.5m (\$2.5m), thanks to big outside donations. Now Sir Cameron Mackintosh, the impresario, and Chris Brasher, the former Olympic athlete, are poised to help the people on the Knoydart estate - a remote peninsula opposite the Isle of Skye - to take control of it.

Land reform is climbing

the political agenda in the run-up to the creation of the Scottish parliament next year. Donald Dewar, the chief minister for Scotland in the UK government, wants local communities to have the right to buy estates at market value when they come up for sale and intends to provide National Lottery money to help them. The Knoydart story illustrates why community ownership has attractions. Wealthy individuals have traded this beautiful land for years but the frequent changes of owner have exacerbated people living on it. Knoydart was acquired for £1.2m in 1985 by an English property speculator who sold it off in parcels. The last chunk was bought by Titaghur, the jute company, in 1991 for £1.7m. It went back on the market after the company's plan for an adventure centre for delinquent youths was thwarted by local opposition.

Land reform is climbing the political agenda in the run-up to the creation of the

means that if someone wants to do something on their land they don't have to go to the landlord or his factor [agent] and usually be turned down." Ownership also brought them the sporting rights and the right to plant trees. But a plan for a miniature hydroelectric scheme under the government's renewable energy initiative has been delayed by environmental objections. And though one of the trust's early objectives was to provide cheap rented housing, the crofters cannot agree which land to release.

"We operate on a democratic basis. Our processes may be more complicated than those of a private landowner but they are more responsive," says Mr MacKenzie. But he admits: "The main prize of improving the economic prospects of our members has yet to be achieved."

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Business
grapple
with
climate
change

OPERA RICHARD JONES TACKLES ZEMLINSKY AND RAVEL

Childish perversity given a free rein

David Murray finds the Paris Opéra sparkling with visual imagination

The Paris Opéra invited Richard Jones – he of the infamous *Covent Garden Ring*, and many other clever productions – to stage a tantalising double bill: Alexander von Zemlinsky's opera after Wilde's *Birthdays of the Infanta*, and Ravel's *fantaisie lyrique* to Colette's mock-childish *harel, L'Enfant et les sortiléges*. Jones himself was a clever choice; innocent, childish perversity has always been his best suit.

Both operas would figure on any knowledgeable list of the best half-dozen one-acters composed this century. Both texts touched something deep and personal in their composers. Zemlinsky's advances had been repulsed by his pupil Alma Schindler (later Mahler) because he was an ugly dwarf, as in Wilde; and Colette's fantasy answered nicely to Ravel's yen for idyllic childhood, mechanical toys and small fury animals.

Zemlinsky's opera, premiered in 1922 by Kleemann, enjoyed great success throughout the 1920s as *Der Zwerg* ("The Dwarf"); at the Paris Opéra now, *Le Naïn*. The Nazis banned it as a case of *entartete Kunst* – "degenerate art" – in the 1930s, when Zemlinsky fled to America. It was not performed again until the conductor Gerd Albrecht revived it at Hamburg in 1981 under Wilde's own title, not Zemlinsky's, and with a rewritten text closer to Wilde's tale.

Paris has reverted to Georg Kären's original version, which omits the Infanta's parting shot after her Dwarf dies of a broken heart (henceforth, she says, she wants only toys *without* hearts). Zemlinsky's libertist steeped the action in suggestively adult sentiments, well past puberty. Jones matches him with a girls' chorus straight from St. Trinian's in

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Further performances at the Op



MARTIN WOLF

Aid, hope and charity

Aid works if the right people receive it. That sounds like common sense. But it has not been common practice

Some 1.3bn people now have a purchasing power of less than a dollar a day. This represents poverty deeper than most people in rich countries can even imagine. The question is how to eliminate such dreadful destitution. Is official assistance, in particular, part of the solution?

Just two or three decades ago, the answer Yes would have been taken for granted. The long-term remedy for poverty had to be faster growth, which was believed to depend on higher investment. Since private markets could not supply the funds, the remedy was official assistance. There were, it is true, sceptics about aid, among them Peter (now Lord) Bauer. But his arguments made him something of a pariah.

Experience proved chastening. Academic studies confirmed what practitioners could see with their own eyes: there was no connection between aid and alleviating poverty. It was not that aid made growth impossible, as extreme critics argued. Rather it did not seem to make any difference. The examples of wasted aid were all too depressing: in Tanzania, for example, \$2bn went into roads but the network was no better afterwards because of poor maintenance.

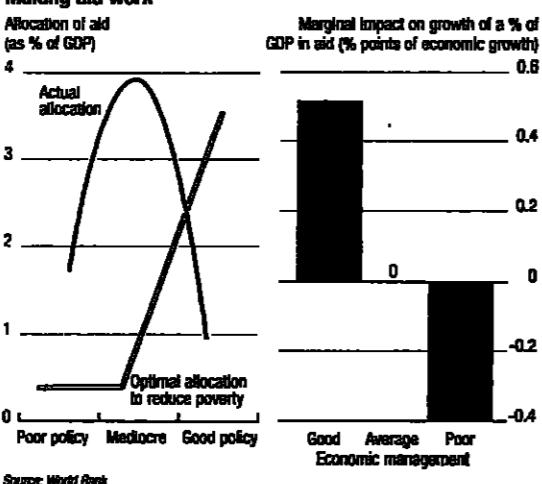
Partly because of the resulting aid fatigue, official assistance declined from a peak of \$65bn in 1981 to only \$35bn in 1986, before rising back to \$44bn in 1997. Aid has become a dying business. If its advocates wish to see it revived they have to persuade the legion of sceptics that aid can make a difference. The World Bank report, *Assessing Aid*, published yesterday, is a noteworthy effort to do just this. Its chief point is

simple: aid can be extremely effective in promoting growth and reducing poverty, but only in the right economic environment.

"Good economic management matters more to developing countries than foreign financial aid does. Policy and institutional gaps, not financing gaps, hold back economies that lag behind. Aid has a big impact only after countries have made substantial progress in reforming their policies and institutions." The critics were right – but also wrong. Aid can be useful, but only if it goes to people who know how to use it.

This is sounds like common sense – it is. But it is not what has been happening. As soon as a country sorts out its economic management it finds the assistance it has been receiving shrinks: in 1986, the most aided countries were ones with mediocre regimes (see chart). Until every one that wastes shall be given: but from him that wastes not shall be taken away even that which he hath.

Making aid work



Source: World Bank

Additional aid increases growth in good economic environments, lowers it in bad ones and leaves it unchanged in average environments (see chart). In the better environments income per head in low-income countries with aid grows 1.5 per cent a year faster than those with little aid. A related World Bank paper argues that around 30m people are being lifted from desperate poverty every year. With the most efficient possible allocation of aid, this could be raised sharply, to 80m a year.*

In trying to understand all this, it is essential to do three points. First, there is no alternative to rapid economic growth if the aim is the alleviation of poverty. In poor countries, even the most equal distribution of income would still leave everyone impoverished.

Second, it is no good expecting improved policies from a complacent, corrupt or criminal regime. Reform cannot be bought from a government that has no

desire to sell it. Traditional conditionality simply does not work.

Third, what you see is not what you get. It is impossible to find a way around the obstacles created by a poor environment through targeted assistance to high-priority areas. Money is fungible: a government can offset aid by adjustments in where it spends its own money. Aid – including debt relief – always finances the marginal priorities of the government, be these palaces, prisons or primary schools (or tax cuts, for that matter).

Thus the first goal of the intelligent donor should be to find countries with tolerable economic environments and support them. Broadly speaking, such an environment consists of "macro-economic stability, openness (to trade), rule of law and absence of corruption". Happily, democratic regimes are better than dictatorships; and newly elected governments more effective than old dogs asked to do new tricks.

The good news is that the number of poor countries with such economic environments has risen sharply over the past decade or so. The bad news is that aid allocation has not, so far, followed the good news. But at least the opportunity is there.

The suggested re-allocation of aid towards low-income countries with good economic management seems compelling. But it also creates some tricky challenges.

One is what to do about countries with poor environments. Should they be abandoned? The report says no. But what they need is not money, which would be wasted, nor targeted projects, which are given fungibility, pointless. The sensible approach is to nurture an understanding of the need for reform through education and analysis. Donors must sell good ideas first.

Another issue is whether to set up projects. Given fungibility, the activity a donor thinks it is financing is not the one it is in fact financing. What justifies a project is the difference a

donor makes to it and, through that impact, to the country's capacity to deliver public services.

Yet another challenge is how to improve performance where governments have already come a long way. If a government has demonstrated a serious commitment to reform, aid can be given as general budgetary support. This will simplify the government's task, while allowing donors to focus on a broader policy dialogue.

The report does not suggest generosity should be infinite. Aid has diminishing marginal returns, even in good environments, with the ceiling being roughly 10 per cent of gross domestic product (at market prices). But the conclusion that aid can have strongly positive returns has to be welcome.

If the report is right, mass destitution could be made a thing of the past with a relatively modest investment by the world's richest countries. Since aid was a mere 0.22 per cent of the gross national product of the world's richest nations in 1997, the sums they would be risking are very small.

What is important, however, is that the donors understand what the report is saying. The argument is for "tough love": tough, because it is discriminating, love, because it is generous to the deserving. But are the donors going to be both generous and tough? Or are they going to be mean and weak-minded, reducing aid further while pouring much of what aid there is on the Mugabes and Mobutus of this world?

The most important players, however, remain the developing countries, which "are to a large extent masters of their own fate", as the report argues. "Domestic economic management matters more than foreign financial aid." The message is positive, but sobering. It is possible only to help those determined to help themselves. Donors must sell good ideas first.

*Available on <http://www.worldbank.org/research/aid/>; ** Paul Collier and David Dollar, *Aid Allocation and Poverty Reduction* (World Bank, forthcoming).

Martin.Wolf@FT.com

LETTERS TO THE EDITOR

Japan's step towards risk-priced lending

From Mr Russell Harrop.

Sir: Why do both Paul Krugman (October 27) and Etsuo Sakakibara (Letters, October 30) regard the problem with the Japanese economy as being too little aggregate demand? The larger problem is one of overcapacity due to inefficient production facilities that are simply too small to compete with the lowest cost producers on economies of scale.

In an efficient market, such producers would leave the marketplace. In Japan this is not the case, due to the close relationship between banks and companies through cross-shareholdings. Competition between banks to lend to such trophy borrowers and the lack of distinction between "good" and "bad" borrowers has, not surpris-

ingly, led to minuscule loan spreads and very high exposure to potentially bad loans. Returns on both assets and equity in the banking sector are miserable.

I agree with Tim Bond (Letters, November 9) that there are simply too many banks in Japan that are too willing to lend at too low rates of interest. More efficient risk pricing would force inefficient companies out of business and improve (and also shrink) bank balance sheets. Those companies left in business would improve both their profit and the national tax take. Since 60 per cent of small companies do not pay any tax, this would be a significant positive for government finances.

The so-called credit crunch in Japan appears to be the

first step towards risk-priced lending as banks seek to withdraw from unprofitable loan agreements and as such should be applauded. Any provision in the financial system stabilisation package that seeks to increase lending would be a backward step likely to cause another bad debt crisis in the future.

In the long term, a level playing field for all companies through risk-priced lending will improve the efficient allocation of resources in the Japanese economy and increase tax revenues; the latter is vital given the ageing of the Japanese population and the strain this will place on the economy in the 21st century.

Russell Harrop,
2 Coleman Fields,
London N1 7AG, UK

A loud, clear message soundly rejected

From Mr Steven Howard.

Sir: Congratulations to Philip Stephens for putting the US midterm election in proper perspective ("The great escape", November 5).

It is disingenuous of the Republicans to claim that they "did not have any message", or that they were "unable to communicate their message" to the American electorate. The fact is that the Republican message is that the Republican message was clear, and it was loudly communicated. More important, it was also soundly

rejected across the country at both local and state level.

The Republican Party message is out of sync with a vast majority of the American voting and non-voting public. Poll after poll says

"run the affairs of the nation; stop running investigations", and now the people have spoken likewise in the most important poll of all – the ballot box.

As long as the Republican Party is run by elected officials in Washington, it will remain a party out of sync

with the country. It is little wonder that no sitting congressman or senator has been elected president since John F. Kennedy. The public does not want to elect a Washington insider to the White House, and certainly does not trust a party run by Washington insiders. These are the messages the Republican Party needs to hear.

Steven Howard,
10A Bradwell Hill, #16-01,
Bradwell View,
Singapore 579720

Cry from the heart of a small businessman

From Mr Albert Wesseling.

Sir: Tony Barber has hit the nail on the head ("Bonn plans hit by economic chill", November 8) – a cut in Bundesbank or European Central Bank rates is unlikely to work wonders for the German economy. What counts for me, as a small businessman, would be

reductions in employee tax and social security burdens that would give me the confidence to hire someone instead of working for two myself.

I would think the same applied to thousands of independents like me. Gerhard Schröder and co know this, but the Bundesbank will

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High street blues

Can countries talk themselves into a recession? Christopher Adams examines the influence of consumer confidence surveys in Britain

Place your faith in consumer surveys and it is clear the economy is heading for recession.

Recent reports show confidence among high street shoppers at a three-year low. If the latest survey from GfK, a polling organisation which monitors consumer confidence for the European Union, is to be believed, we have become cautious spenders, frightened by scary headlines and gloomy predictions of a global economic slowdown, venturing out only to buy essentials and resisting more expensive luxuries. The GfK report shows consumer confidence has experienced an almost unbroken decline since May.

Reports such as this are becoming increasingly influential. Some members of the Bank of England's monetary policy committee argue that the forward-looking information gleaned from consumer polls can be more reliable in predicting future economic trends than the Bank's own official historical data.

In fact, the latest cut in base rates may have been prompted by a sharp downturn in consumer confidence. The latest survey from GfK shows consumer confidence has experienced an almost unbroken decline since May.

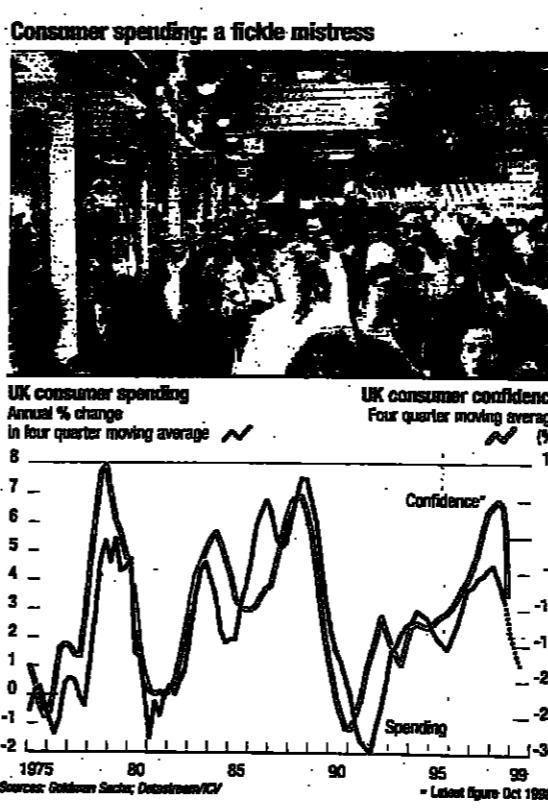
Consumer confidence surveys have often proved to be effective as leading economic indicators. During the late 1980s, a sharp downturn in consumer confidence preceded a similarly steep decline in retail sales, which helped push the UK into recession.

This is not surprising.

Consumer confidence surveys have often proved to be effective as leading economic indicators. During the late 1980s, a sharp downturn in consumer confidence preceded a similarly steep decline in retail sales, which helped push the UK into recession.

How can one make sense of such apparently contradictory beliefs?

First, it must be said that consumer confidence indicators are notoriously volatile. While they have



consumer confidence if they were really as worried about the economy as the GfK survey suggests.

How can one make sense of such apparently contradictory beliefs?

First, it must be said that consumer confidence indicators are notoriously volatile. While they have

predicted the big downturns with accuracy, there have been times when the graphs that track the correlation between sentiment and spending pointed to slowdowns that did not happen.

For example, Britain's exit from the European exchange rate mechanism in 1992 was accompanied by a steep slide in confidence, but actual spending continued to rise.

GfK's headline indicator needs to be set in context too. While it has slumped to minus 9, from plus 7 six months ago, the negative figure does not mean confidence is below the historical average, which Goldman Sachs says is closer to minus 10.

And while the rapid rate of decline is worrying for growth prospects, it need not be interpreted as a signal the economy is sinking towards

recession. The way people react to rising interest rates and what is in their pay packet has a bigger effect than what they see in newspapers.

Christopher Adams is a former FT economics editor.

He is now a visiting fellow at the University of Nottingham.

The main reason for this is that the economy appears to be in a better state now to avoid recession than it was prior to the last slump in the early 1990s.

Both personal and corporate finances are stronger than in the run-up to the last recession, while the recent burst of growth has not been as strong as previous booms, suggesting that an economic slowdown next year may not be as severe.

Moreover, the savings ratio, which measures the amount saved as a percentage of real personal disposable income (RPI), has not fallen as much as it did during the spending bonanza of the late 1980s.

Savings totalled 9.1 per cent of RPI in the first quarter of this year compared with 6.9 per cent in 1989 and 8.2 per cent in 1990, when consumers were borrowing heavily. The lower the number, the more vulnerable consumers are.

Ben Sanderson, an economist at Nottingham Trent University, suggests that consumer confidence may have been buoyed by temporary forces, particularly the Labour party victory in the 1997 general election, and windfall payments from demutualised building societies and life insurers.

The recent downturn, he believes, could be a delayed reaction to the tightening of monetary policy which began two years ago. The GfK index, he points out, was already falling when financial and economic turbulence in the rest of the world hit newspaper headlines.

So perhaps it is unwise to pay too much attention to what consumer polls show, at least in isolation. Andrew Dilnot, director of the Institute of Fiscal Studies, an economic think tank, says the effects of swings in sentiment are difficult to judge. It will take time before economists understand them better.

Mr Sanderson says: "I don't think it's likely we'll talk the economy into recession. The way people react to rising interest rates and what is in their pay packet has a bigger effect than what they see in newspapers."

Pragmatic deal-cutter

Mark Suzman profiles the man who should become leader of the Congress and number three in the US hierarchy



Hot head: some Republicans worry about Livingston's temper

smiles and their arms around each other. "We've never had a big majority but we always stood for big ideas," Mr Gingrich said to rapturous applause and a thumbs-up sign from his successor. "If every Republican will pull together for Bob Livingston, these big ideas will continue to move us forward."

The bonhomie was not all artificial. Although it was Mr Livingston's decision to challenge Mr Gingrich last week that triggered his resignation, the man from Louisiana's ascent up the political ladder owes much to his predecessor.

Descended from a New York aristocrat who administered the oath of office to George Washington, Mr Livingston is a black belt in taekwondo and a lawyer by training. He grew up in modest circumstances, served in the navy and was educated at Tulane University in New Orleans, Mr Gingrich's alma mater.

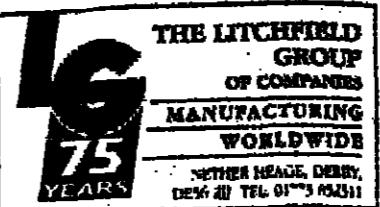
After a successful career as a prosecutor, he was elected to Congress in 1977, where he served with Mr Gingrich and the two became friends. When Mr Gingrich became speaker, he plucked Mr Livingston from relative obscurity and named him appropriations chair over the head of several more senior members. Last year, when Mr Livingston

was seriously considering leaving Congress to take a lucrative lobbying position, it was Mr Gingrich who was instrumental in getting him to stay. Mr Livingston has never had much time for the party's social conservative wing. And while they are unlikely to try to block his election as speaker, some may be tempted to use the party's narrow majority to hold him hostage on issues they are very concerned about, such as religious persecution in China and a

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THE LEX COLUMN

Going with the grain

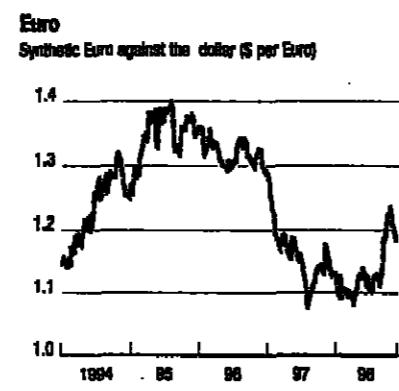
Tough times in the grain industry are separating the wheat from the chaff, so to speak. After 185 years in the business, New York's Continental Grain is selling its grain trading operations. Bulking up is Cargill of Minnesota, a scarcely less venerable 132 years old and already the world's largest grain exporter.

Continental's decision is understandable. Wheat prices have dropped to a seven-year low as bumper harvests in Europe and America have run into slumping Asian demand.

Moreover, Continental was in a weak position since it had missed both the critical industry trends of recent years: the move to integrate trading and storage with processing and milling, as Cargill and Archer-Daniels-Midland have done; and the advent of genetically engineered crops. To catch up would have required heavy investment. Instead, Continental will use the disposal proceeds to expand its successful livestock operations.

For Cargill this is a straight consolidation, bringing it strength in the Kansas wheatbelt and the southern US. Since both are private companies, few details are available. The companies claim a combined US market share of only 10-12 per cent, but the anti-trust authorities will still want to take a close look. Having said that, grain - like oil - is a commodity industry where even huge, integrated companies are regularly bowled over by swings in demand and supply.

Euro



than ever to stick to its interest rate guns to compensate for easier fiscal policy. If it does not, a protectionist domestic mood will encourage the US to use a weaker dollar to chip away at the sensitive current account deficit. Either way, short-term factors favour the euro. And with US economy slowing, the stakes can only rise.

Longer term, there is also a respectable structural case for the euro being a "strong" currency. But these factors will take years to have an effect. In the interim, the risk is that the leftward switch in Europe's politics will attach a risk premium to the euro. Right now, though, a reappreciation of the strong dollar may trump this concern.

where foreign companies have spotted opportunities that UK managers have not. This could be because their hurdle rates on investment are lower or because they can extract better returns through bigger economies of scale or expertise. But UK companies are also deploying their competitive edge abroad, hence UK outflows are actually larger than inflows.

Relatively low productivity in the UK is not harming inward investment - thanks to low labour costs and the UK's place in Europe. Could the position be further enhanced by improving capital investment? Labour productivity may indeed receive a boost if more capital is thrown at workers. But this may come at the expense of capital productivity - when the UK currently scores quite highly - if it is not accompanied by an improvement in other factors, such as the skills base of the workforce.

PricewaterhouseCoopers

Self-regulation appears to be working nicely among the Big Five accountancy firms. If PwC ever decided itself that it could reap all the benefits of scale from its merger with none of the costs, it must think again.

Abbey National's decision to ditch it on concerns over its circulation of banking and insurance audits will hurt. Most obviously it will lose the nearly £7m (\$12m) in audit, tax and consultancy fees shelled out by the diversified mortgage lender in 1997. But the greater worry is that, with PwC still in control for nine of the FTSE 100's 20 banks and insurance companies, Abbey may be just the first to flee the nest.

Given that PwC audits the accounts of 47 FTSE 100 clients and a further 98 of the next 250, it has much to lose. Allaying fears that it is too big to ensure high levels of service is essential if the likes of Ernst & Young and KPMG, whose own merger was abandoned on fears of regulatory interference, are not to pick off more PwC clients.

True, the cost of switching auditors and the lack of new entrants into a market relatively insensitive to price competition means PwC's leadership is well established. But Abbey's move is a welcome wake-up call to the complacent and a necessary boost to competition.

UK investment

The UK seems to come either top or bottom of the class, depending on the investment criteria. It scores highly on attracting foreign direct investment. But if UK assets are attractive to inward investors, they do not seem to be similarly so to UK-based companies which, according to a recent report, invest less in capital per employee than companies elsewhere in Europe or the US.

Of course, the two statistics do not capture the same information. A significant proportion of FDI takes the form of merger & acquisition activity, which will often include companies rich in intangible rather than physical assets.

Nevertheless, there are some industries - take semiconductors or automotive -

When catastrophe can be the catalyst for change

James Wilson and Richard Lapper report from Honduras

Manuel Amaya trudges back and forth across the remains of Tegucigalpa's Mallol bridge, salvaging precious crates of rum and whisky from the mud-filled remains of his restaurant.

Below him the Choluteca river is hardly moving. The familiar trickle has turned into a deep, brown, flood lake behind a dam of mud, cars, homes, corpses and other debris.

Mr Amaya's Cafe Real was one of thousands of businesses and homes destroyed by the floods that followed Hurricane Mitch. The storm killed an estimated 10,000 people.

Ten days after the disaster struck, the lake in Tegucigalpa has prompted a bout of national soul-searching. Many believe that Mitch's murderous passage has exposed human and institutional weaknesses in Honduras, one of the region's睡者 societies.

"Unprepared" ran the headline of a leading Tegucigalpa newspaper yesterday, scolding political leaders for failing to learn the lessons of Hurricane Mitch, the last big natural disaster which struck the country in 1974.

Despite four days warning, Mitch caught the country off-guard. Stocks of water and food were low. Medical reserves, trucks and cars were inadequate and there was no serious emergency plan, claims La Tribuna.

Hapless lethargy is visible in some of the country's response to the disaster. At one spot, where the entire neighbourhood of Soto slid downhill into the swollen river, police set a cordon to stop sightseers. Bored officers shrug at the crowds swarming behind the line.

Inside Tegucigalpa's shabby ministry of health offices, a poster proclaims: "Should disaster strike, be prepared". But the official advice, spread through a travelling exhibition two weeks before Mitch, was ignored. "Few people turned up," said campaign organiser José Ramón Cruz.

Near the Choluteca river, two much-needed excavators stand idle for lack of fuel in another reminder of how Honduras, one of the world's poorest countries, does not possess the resources to fight back. That is why Hondurans welcome the inter-

national response to the disaster, including the offer from France to write off all outstanding bilateral debt to Honduras and neighbouring Nicaragua.

Many Hondurans argue that the hurricane should be a catalyst for change. "Mitch can be a teacher," said Juan Pablo Rubio, a retired philosophy professor working on the government's disaster response committee.

Lax planning rules and poor environmental controls have been blamed for compounding the disaster. "The river rose because of all the sedimentation and the rubbish built up in the water courses," said Otoniel Alvarez, one of thousands of university students sent out to help with the clean-up. "The river could not go anywhere else."

Colonel Jorge Handal, staring at the space where his family's home used to stand in the middle class suburb of Prado, admits that Honduras has no option but to start again. "We are at zero," he says.

Further reports, Page 7

Japan's ruling party to issue shopping coupons to needy

By Gillian Tett in Tokyo

Japan's ruling Liberal Democratic party yesterday adopted a controversial Y700bn (\$5.7bn) national "shopping coupon" scheme in a desperate attempt to boost the economy.

The LDP plans to give all "needy" families Y20,000 worth of coupons that can be exchanged for consumer goods in selected shops. Hiromu Nonaka, chief cabinet secretary, said:

The innovative policy, which will probably start in January, marks a last-ditch effort to force consumers to spend more in the shops.

Some politicians hope it could provide a more effective way to boost the economy than orthodox fiscal measures, as consumers appear to be saving, not spending, the results of any tax cuts.

However, an editorial in the Nihon Keizai Shimbun newspaper, the main financial daily, which often reflects official opinion, yesterday

day dubbed it "a ridiculous idea". The scheme has triggered controversy in Japan, not least because many government officials suspect that it will be expensive and complicated to administer.

The shopping voucher scheme was devised by New Komeito, an opposition group, and initially criticised by the Liberal Democratic party.

However, the elections for the upper house in parliament in July have left the LDP dependent on New Komeito's support to push bills through.

LDP officials yesterday said they had told New Komeito they would adopt the voucher scheme next year, as part of a Y10,000m supplementary fiscal 1998 budget due to be submitted to parliament next month.

However, it will be more modest than New Komeito's proposal, officials said.

New Komeito demanded that every family should receive Y30,000 worth of vouchers. However, the

LDP plans will only give Y20,000 worth of vouchers to families such as those with children under 15, members over 65, and to victims of the 1945 atomic bombing.

LDP politicians are also discussing additional stimulus measures. Mr Nonaka and Yoshiro Mori, LDP secretary general, have indicated they may consider demands from the Liberal party, another opposition group, for a cut in the consumption tax.

This would represent a startling U-turn for the LDP, which raised the consumption tax from 3 per cent to 5 per cent in 1987.

Some LDP politicians, such as Kichi Miyazawa, the finance minister, remain strongly opposed, blaming the rise in the consumption tax for widely blamed for triggering last year's economic downturn, reversing it could prove popular among the population.

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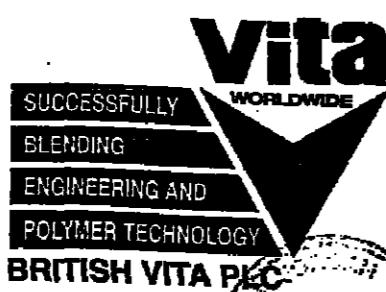
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Separate section



Newt Gingrich (right), US House of Representatives speaker, with congressman Bob Livingston, who is tipped to succeed him. Page 7

Survey
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COMPANIES & MARKETS

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WEDNESDAY NOVEMBER 11 1998

Week 46

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INSIDE

S 24

Russia details bond repayment terms
 Russia outlined how it proposed to repay foreign investors in its frozen treasury bill market, marking the beginning of the end of an issue that has damaged the country's credibility in international markets. Page 24

Czechs tackle bank privatisation

As neighbouring countries push ahead with privatisation, the Czech Republic's once-proud banking sector is falling behind in the race to prepare for European Union membership. Shares and profits of state-controlled banks have collapsed and the new government of Milos Zeman (left) has accepted it will have to take on some of their debt before it can sell them off. Page 19

Greek gold mine to be developed
 Thracian Gold Mines, an Athens-based exploration company, plans to develop an epithermal gold deposit discovered in north-eastern Greece. The deposit at Lofos Perrama, east of Kavalla, contains at least 11.2m tonnes of ore with an average gold content of 3.5 grams a tonne, the company said. Page 26

Dollar's rise against yen slackens
 The dollar consolidated recent gains against the yen. But it failed to mount a convincing move above the psychologically important Y120 barrier, closing at Y122.5 in London. Page 25

Futures trade in emissions quotas
 The Sydney Futures Exchange is planning to launch a market in permits to emit greenhouse gases to take advantage of legislation being drafted by the Australian state of New South Wales, which will establish tradeable emissions quotas under the Kyoto accord. Page 24

IMF deal hopes boost Karachi stocks
 Pakistan's share prices rose 10.5 per cent, driven up by expectations of an imminent bailout for the country's cash-strapped economy from the International Monetary Fund. Page 36

India bans potato exports
 The Indian federal government has banned the export of potatoes after a sharp rise in prices in the world's fifth largest producer. Page 26

Consolidation the LSE watchword
 There was increasing anxiety in London's equity market with share prices extending Monday's weakness. Dealers argued the market had over-reached itself and, at best, a period of consolidation was now in prospect. Page 32

Tobacco growers reduce crop
 Tobacco growers are reducing the amount of the crop they plant as profitability is hit by an over-supply and falling prices. Page 26

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S 24

BASF hits at German plan for energy tax rise

By Graham Bowley in Frankfurt

BASF, Germany's biggest chemicals group, yesterday attacked the new German government's proposals for higher energy taxes, warning that conditions in the chemicals industry would deteriorate sharply next year.

Jürgen Strube, chief executive, said chemicals prices had tumbled. The group was expecting a slowdown in European and US economic growth in 1999. BASF said third quarter sales fell 7.5 per cent to DM12.6bn (£7.4bn) and operating profit was roughly flat at DM1.3bn.

The warning is one of the clearest signals yet that the chemicals industry is entering a downturn. BASF said prices had dropped sharply because demand had dried up in Asia and the surplus had spilled on to world markets.

The results and the cautious

assessment triggered a widespread retreat in German chemical shares, with BASF closing down DM2.40, or 3.6 per cent, at DM64.40. Bayer, which announces third-quarter results today, was off 3.9 per cent at DM64.80. Hoechst, which reports next week, fell DM2.70 to DM70.00.

Mr Strube, at a press conference in Frankfurt, hit out at the centre-left government's tax plan, which were "a cause for serious concern" and would put "a significant burden on industry and the chemical industry in particular".

Extra taxes could backfire by forcing companies to cut investment in energy-saving technologies. "The proposed taxation is a slap in the face for those seeking innovative, economical and less-polluting energy generation," he said, adding that BASF's main Ludwigshafen plant could be hit by additional energy costs

of around DM130m a year. Germany's coalition partners this week reached political agreement on the energy tax increases, which they require to finance cuts in state pensions contributions.

BASF said sales in Europe fell by 8.2 per cent. They were 14.3 per cent down in the Asia-Pacific region. The weakness of the US dollar exaggerated the declining price trend.

The group warned that pre-tax profit would fall in the fourth quarter but profits for the year would be slightly higher than last year's DM1.3bn. However, the group's target of 18 per cent return on capital this year would be missed, Mr Strube said.

Sales for the whole of 1998 would fall short of last year's figure because of declining prices and the weaker dollar.

The group said it could proceed with its planned share buy-back next year.



Adverse chemical reaction: BASF chief Jürgen Strube Reuters

Telecoms offering testifies to return of risk confidence

By Edward Luce,
Capital Markets Editor

Sprint, the US telecoms second largest corporate bond offering in history, in a clear sign that risk appetite has returned.

The \$5bn bond, which attracted subscriptions of \$12bn - the "largest book ever" according to an official at Salomon Smith Barney, the lead manager - is eclipsed in size only by the \$6.1bn issued by WorldCom in August.

Sprint, which has an international alliance with France Telecom and Deutsche Telekom called Global One, will

use the proceeds of the bond offering to refinance bank debt in the US. It expects to make savings of about \$100m from the operation.

Officials reported significant demand from European investors but said the deal was strongly led by the big US fund managers. It reported orders last night from 300 separate accounts.

The bond, which follows the success of a \$1.4bn offering by Raytheon, the US defence electronics company, and a \$1bn offering from Toyota, the Japanese car maker, testifies to the turnaround in investor sentiment in the last two weeks.

Bankers attribute the improvement in market psychology to the rally in the US stock market after two successive interest rate cuts by the US Federal Reserve. Average spreads on corporate paper in both the US domestic and the eurobond markets have also tightened markedly as a result.

"Investors have taken comfort from the fact that the Fed did not want the credit markets to deteriorate further,"

mark 30-year bond touched a low of 4.77 per cent in October. However, this has since widened to about 5.34 per cent.

One banker attributed the minor sell-off in the US Treasury bond yesterday morning to the effect of the Sprint offering on the market.

The bond, which was initially planned at \$3bn, was divided into three tranches: a five-year \$1.5bn portion; a ten-year \$1.5bn tranche; and a 30-year \$2.5bn offering. They were priced to yield 104 basis points, 124 basis points and 144 basis points over the US Treasury bond benchmarks respectively.

The largest investors, including the big US pension and insurance funds, had until recently taken refuge in the US Treasury bond market where the yield on the benchmark 30-year bond touched a low of 4.00 per cent in October. However, this has since widened to about 5.34 per cent.

Analysts said they saw the deal as a watershed for the grain industry.

The trend towards vertical integration - bringing together grain trading and grain processing - was forcing leaders such as Cargill and Archer Daniels Midland to consider acquisitions, moving to niche activities or selling out.

The emergence of genetic engineering capabilities is further driving the consolidation

trend in the farm sector, experts said. This technology, while in the longer term likely to increase yields and profitability, is currently requiring large-scale investment.

Continental is changing its name to ContiGroup, in moving trading on Wall Street, the stock price of ContiFinancial and the publicly-traded commercial and consumer finance company which Continental majority owns, leapt \$1.6 to \$9.

Grain barns unite, Page 13

Observer, Page 13

Lex, Page 14

This announcement appears as a matter of record only

Cargill and Continental in grain merger

By William Lewis and

Daniel Bigner in New York

and Michael Taft in Chicago

Cargill and Continental Grain said yesterday they were confident that US and European regulators will approve their proposed grain merger - one of the industry's largest.

The companies, two of the largest grain exporters in the US, confirmed details of Continental's decision to sell its global commodity marketing business to Cargill.

Both Cargill and Continental are private and terms of the

transaction were not disclosed. However, the companies, which are both highly diversified, did say that the deal included Continental's worldwide grain storage, transportation, export and trading operations.

"We don't anticipate any [regulatory] problems," said Paul Fribourg, chairman and chief executive of Continental.

Cargill said that the grain businesses of the two companies combined "handled 10-13 per cent of the grain sold by US farmers and a smaller percentage in other markets". This includes trading, storage

and processing. Mr Fribourg argued that there will be "little geographical overlap" with Cargill strong in the northern mid-West and Continental's main presence in the Kansas wheatbelt, the lower Mississippi and New Orleans.

However, experts said that both US anti-trust regulators - either the Justice Department or the Federal Trade Commission - and the European Commission were likely to probe the deal.

Continental has a total of 65 facilities in the US, ranging from grain-elevators to storage

units, and a further 21 elsewhere. Cargill has about 400 facilities worldwide.

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Grain barns unite, Page 13

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BARRY RILEY

The volatility gap

Volatility remains the big problem for the global financial markets. It does, though, have its positive side in the dramatic recovery in equity markets, to the extent that the World Index (in dollars) has rallied by 17 per cent in just over a month. The dramatic change in sentiment has been documented by the latest Merrill Lynch global Gallup poll, which shows a dash from cash and a sudden shift in the opinion of US fund managers from bearish to bullish about Japan and the Pacific Basin.

The bearish Merrill strategists still win in the end - but not, it appears, in the beginning, even in the middle.

It is interesting that US fund managers only expect 2 per cent earnings growth in 1999, against the 18 per cent which the sell side analysts are still pencilling in. Clearly the analysts need not try so hard. The money managers seem to contradict themselves though, in being bullish overall on the US stock market while simultaneously believing that stocks are overvalued.

COMPANIES & FINANCE: THE AMERICAS

RETAIL US GROUP BEATS EXPECTATIONS BUT ANALYSTS SEE LITTLE CHEER FOR SECTOR

Wal-Mart surprises with 27% rise

By Richard Tomkins
in New York

Wal-Mart Stores, the US discount store group, yesterday opened the reporting season for US retailers by announcing a big increase in profits, beating the market's expectations.

However, analysts said the results did not necessarily suggest other retailers would do as well.

"I don't think the third quarter will be as robust as the second quarter for most US retailers," said Michael

Exstein, an analyst at Credit Suisse First Boston. "Wal-Mart is bucking a trend of decelerating earnings growth."

Wal-Mart's net profits shot ahead by 27 per cent to more than \$1bn, or 45 cents a share, in the quarter to October, continuing the company's record-breaking run. Analysts had predicted earnings a share of 43 cents.

The shares eased 7% to \$69% in early trading as investors took profits and the company warned Wall Street not to get carried

away with the fourth-quarter outlook.

"Notwithstanding our current momentum, we temper our enthusiasm for the fourth quarter purely because we will face more difficult comparisons resulting from last year's solid performance," said David Glass, president and chief executive.

However, he said he expected fourth-quarter results to be in line with analysts' estimates.

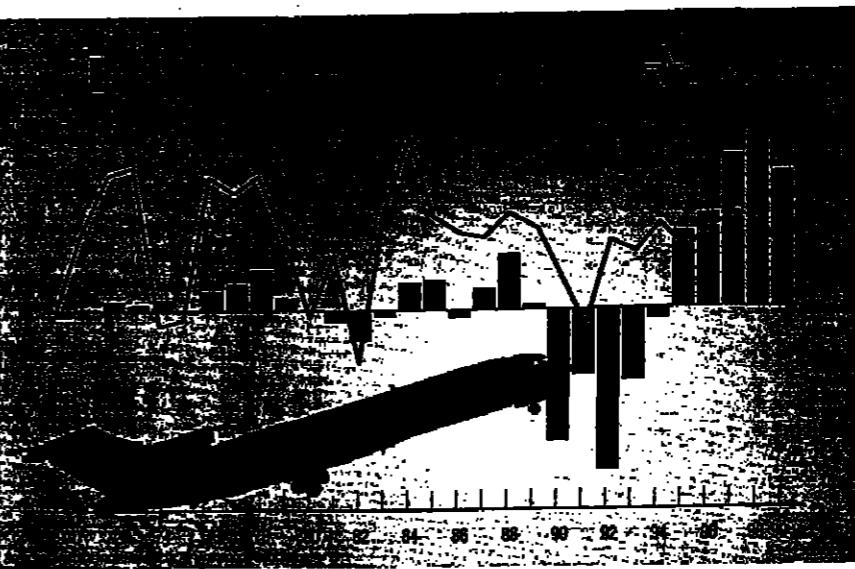
Wal-Mart's recent growth has been driven by the

opening of new stores; the conversion of stores into so-called Supercenters incorporating food alongside the traditional general merchandise; and by international expansion.

In addition, analysts said profits had risen because of action taken after the last quarter of 1996, when the company announced its first decline in quarterly earnings for 25 years.

"They really did take a hard look at everything they were doing, and have done it better since," said Bruce

Book review, Page 22



Airlines heading off a fall

US carriers better prepared for downturn, says Richard Tomkins

US airlines have never had it so good. Aircraft are full, fares are high, and profits are running at record highs.

But the party will soon be over, if Wall Street is a reliable guide. Analysts and airline stocks alike are pointing to the likelihood of a profit downturn next year as fewer people fly and fares fall.

Airline stocks have recovered a little from the lows to which they plummeted last month, but have been left far behind by the wider market.

Candace Browning, an analyst at Merrill Lynch, says that, since US airline deregulation in 1978, each time real growth in US gross domestic product has fallen below 2 per cent, the airline industry has recorded a loss.

So far, there has been little evidence of a downturn in domestic travel demand: indeed, most big US airlines have just reported their best-ever quarterly results. But with the US economy expected to be buffeted by the effects of global financial turmoil, it seems inevitable that US airlines will feel the effects.

Alarmingly, in the last downturn to hit the industry - the five years to 1994 - US airlines incurred combined losses of \$13bn, far exceeding all the profits they had made since the invention of powered flight.

Few analysts think things will be as bad this time. For one thing, economists are not expecting the US downturn to be as severe. And the last recession was accompanied by the Gulf War, which frightened away air passengers and brought a big increase in fuel costs.

Further, airlines seem better prepared to reduce capacity in line with declining demand than they were last time, when they entered the downturn at the peak of a spending binge on aircraft.

Still, as Mr Engel notes, most of the reductions in capacity growth so far announced have been on international routes hit by global financial turmoil. He says US airlines are actually accelerating capacity growth in their domestic market

from 1 to 4 per cent next year as they seek better profit margins than those available internationally.

The extra capacity is being added at a time when domestic fares and passenger numbers appear to have peaked.

Meanwhile, on the cost side of the equation, wages are rising and airlines seem unlikely to get a repeat of the big boost to profits that came from falling fuel prices this year.

So have the airlines learnt nothing from previous experience? Why do they not simply reduce capacity to keep it in line with demand, keeping aircraft full and profits up? It's the old story, says Mr Engel.

"It doesn't help you when you do it and nobody else follows. Everybody has to do it together for it to work, and the hard part is, people cheat."

Even so, at this stage, analysts are predicting a profit decline next year rather than a catastrophic slump into losses. Mr Engel is forecasting an 18 per cent decline in 1999 pre-tax income for the big US airlines.

Kevin Murphy, an analyst at Morgan Stanley Dean Witter, agrees that US airlines look better positioned to weather a downturn than they were last time. "A lot of assets were written off" in the last downturn, he says, "so you don't have as much excess plant. This is an industry that gets better by getting less bad."

According to Mr Murphy, what the industry really needs is a bout of consolidation. "Even though the airlines are doing better than they were earlier in the decade, they are still not getting a good return on capital," he says.

But as Mr Murphy acknowledges, that looks unlikely in current circumstances, following the Clinton administration's decision to block a plan by Northwest Airlines to acquire a controlling stake in Continental Airlines. "The government just doesn't understand," Mr Murphy laments.

Reit is hit by share spiral

By Richard Waters in New York

An arcane financing technique that has been widely used among US real estate investment trusts (reits) has claimed its first big victim.

The turmoil that this week hit Patriot American, one of the country's largest hotel companies, has also revived uncomfortable memories of the financial disasters that hit an earlier generation of reits in the 1970s.

Fans of the latest batch of public reits, which were among the best-performing stocks of 1996 and 1997, had claimed that their financial structures would prove more robust in a market downturn, since they relied far less heavily on debt.

However, that has not saved Patriot, once one of the most acquisitive companies in its high-flying sector, from a financial crisis prompted by a downturn.

Patriot's shares fell 14 per cent yesterday morning, adding to Monday's 14 per cent drop, in the wake of concerns that it could be facing liquidity problems. The stock stood at \$78 in early afternoon trading, down from a high of more than \$32 at the end of last year.

Patriot's financial structure has proved vulnerable to the correction in reit share prices that began at the start of the year.

Along with a number of other companies in its sector, including rival hotel owner Starwood, the company used forward equity contracts in an attempt to

reduce its cost of borrowing. Under such contracts, companies in effect agree to issue shares to repay a bank loan, counting on their share prices rising before the debt falls due.

Other companies using the technique have suffered losses, but "for the most part these things have proven to be inconvenient, not fatal", according to one reit that declined to be named.

Patriot entered into contracts with Merrill Lynch, UBS and Nationsbank, totaling some \$320m. Along with other reits, its shares have fallen heavily this year as investors took a second look at the heady stock market valuations in the sector.

With a lower share price, Patriot would have to issue far more shares to retire its debt, diluting its existing shareholders. That has led to a downward spiral in the stock price as investors have feared ever-larger dilution.

Under the three contracts, it would have to issue about 40m shares to settle the debts, far more than the 13m it expected at the outset.

Paul Nussbaum, chairman, indicated on Monday that Patriot believed it had reached a broad agreement on resolving the equity contract problems with the three banks involved and that it had started talks with its main bank lenders over the plan. The company did not reveal how it hoped to resolve the problem.

Patriot said that it was planning to sell some assets to help raise cash and meet some of its debts.

Energy group in Triton rescue talks

By Christopher Parkes
in Los Angeles

The rescue operation to revive Triton Energy, the cash-starved US oil group, took an unexpected turn yesterday with the emergence of a potential investor from the energy industry.

Triton, which signalled its plight when it offered most of its oil and gas field assets for sale in March, said it had delayed the launch of a rights issue planned for this week pending the outcome

of negotiations. The Dallas company said the commitment by Hicks Muse Tate & Furst, an investment firm from the same Texas city, to invest up to \$350m for 36 per cent of the company, was not affected.

Tom Hicks, founder of Hicks Muse, is Triton chairman, one of five representatives on the board.

Negotiations with a possible investor, identified by officials only as being "a very well-known oil and gas organisation with operations

in the US and overseas", started late last week, and came as a surprise because of the current tendency in the industry to cut spending.

Triton's troubles, which stem from its lack of funds to exploit its substantial assets, have been compounded by low oil and gas prices which have severely depressed energy companies earnings this year.

However, company valuations have also fallen, and the prices of assets and companies are much lower than

earlier this year. Shortly before its move on Triton, Hicks Muse bought a 62 per cent stake in Coho Energy, another Texas group.

Atlantic Richfield, the Californian company which recently agreed to buy half of Triton's stake in a promising Texas gas field, and is now the subject of takeover speculation, yesterday announced "substantial" cuts in 1998 spending plans.

Triton officials said it would not alter all its main assets.

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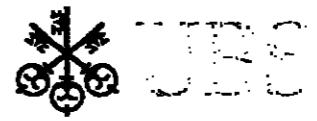
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CARMAKING TROUBLED JAPANESE GROUP SEES FULL-YEAR DEFICIT AS COLLAPSE IN EQUITY VALUES TAKES TOLL

Nissan warns after 36% interim decline

By Alexandra Harvey in Tokyo

Nissan Motors, the troubled Japanese carmaker, heading for its sixth year of losses in the past seven years, the company said yesterday.

The warning accompanied a 36 per cent fall in pre-tax profits to Y26.8bn (\$237m) for the six months to end-September. It blamed the fall on the collapse in Japanese equity values, changes in its model line-up and

exchange-rate fluctuations. The results were well below analysts' expectations.

Nissan had said it expected to break even this year.

Sales fell 7.7 per cent from Y1.776bn to Y1.638bn. Net losses were Y32.5bn, against profits after taxes and exceptions of Y36.5bn last time.

However, analysts cautioned that a change in accounting practices disguised the actual decline. Nissan adjusted its accounting methods this term to

include royalties in pre-tax profits. Excluding Y10bn in income from royalties, pre-tax profits were down 37 per cent, from Y50.5bn to Y1.5bn.

The announcement came after the markets closed, and Nissan shares slid 0.61 per cent to Y327.

Sales fell 13.4 per cent to Y837.5bn, in spite of a 12.6 per cent contraction in production to 746,000 units. However, market share crept up from 20.6 per cent to 20.9 per cent.

Mr Shirai said the group

would reduce the number of model platforms from more than 20 this year, to 10 platforms by 2002 and only five by 2005. This would cut research and development expenses by Y100bn.

Operations in the US, where the group had losses of Y80bn last year, would also be restructured to break even by next year.

However, Mr Shirai said that in the short-term, conditions in Japan, the US and Mexico would be difficult.

He said the group would report full-year losses of Y30bn on turnover of Y65,500bn. Pre-tax earnings would be Y70bn. Last year, pre-tax profits were Y4.7bn on sales of Y56,500bn.

Analysts doubted whether Nissan would reach even these modest targets. "The company continues to have new problems, one after another. That's the unfortunate thing," said Koji Endo, industry analyst at Schroders in Tokyo.

Suzuki Motors slides 13.6%

By Alexandra Harvey

Suzuki Motors, the leading Japanese mini-car manufacturer, yesterday joined the growing band of carmakers to reveal grim interim results, with a 13.6 per cent decline in net earnings from Y3.3bn to Y2.6bn (\$38m).

The announcement follows similar first-half results from rivals Fuji Heavy Industries and Mitsubishi Motors, highlighting the impact of Japan's recession and the Asian financial crisis on Japan's carmakers.

Efforts by car and truck manufacturers to cut production and expand overseas sales have not been enough to offset the slump in Japan.

Suzuki, which has an alliance with General Motors, the world's largest carmaker, saw a 10 per cent fall in pre-tax profits from Y13bn to Y11.7bn.

Sales fell 6.5 per cent, from Y582.35bn to Y545.05bn. The decline was due largely to a 12.4 per cent contraction in domestic turnover, which accounted for 49 per cent of sales.

Sales of mini and compact cars in Japan fell 20.4 per cent and 13 per cent, respectively. However, motorcycle sales in the country jumped 7.4 per cent to Y16bn.

Sales overseas slipped 0.1 per cent to Y2.79bn, mainly because of sluggish demand for motorcycles. The modest contraction was in spite of a significant decline in overseas production: Suzuki cut production of motorcycles by 44 per cent and car production by 24.9 per cent.

The results were in line with forecasts, and shares in the group fell 2.9 per cent to Y134 on the news.

However, analysts voiced concern over the group's heavy exposure to Asia, particularly in India, Indonesia, and Thailand. If instability in these markets continued, analysts said, it was unlikely the group would see a significant recovery in the next three years.

Suzuki said it planned a Y3.5 dividend. In the full year, the group expects after-tax profits to drop 5.6 per cent to Y9bn, on turnover of Y1.15bn.

Telecom NZ logs on to a bright future on the web

Roderick Deane, chairman, aims to use the internet to boost growth in its home market, writes Peter Montagnon

Roderick Deane, chief executive of Telecom New Zealand, has what seems a rather odd ambition for the head of an important services company. He hopes that in the not too distant future his customers will sort out their own telephone breakdowns without bothering one of his engineers.

The opportunity will occur as part of his vision for building internet services into a significant medium-term source of growth.

Telecom is trying to promote the internet as a means of getting more revenue out of its home market. If customers can use it to access Telecom's own computer system and get it to repair faults, Mr Deane will save overheads as well as selling additional services.

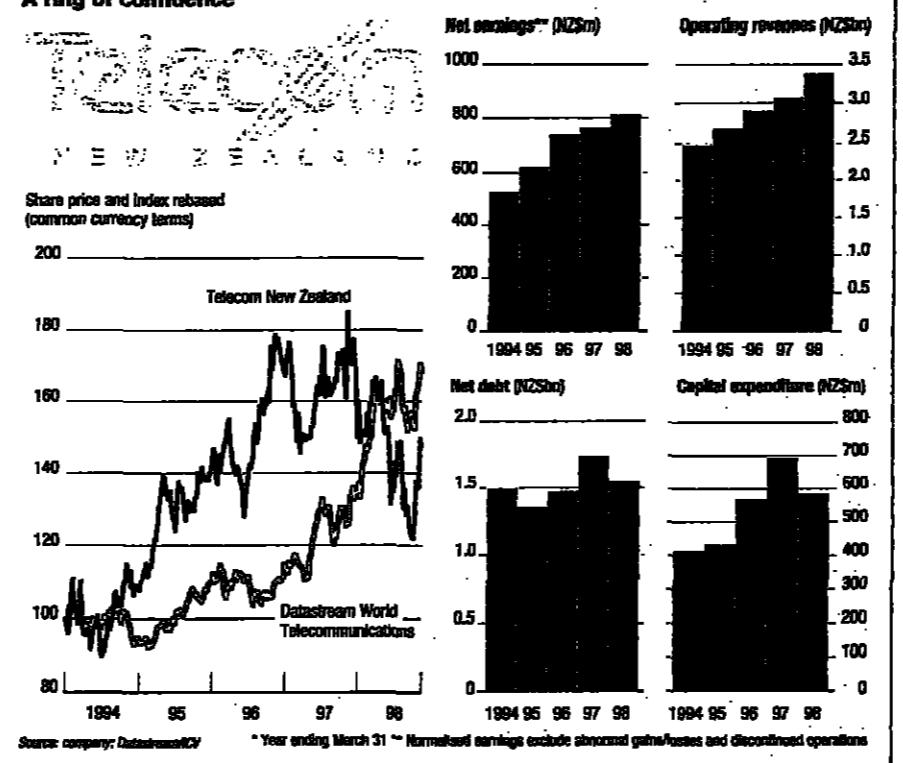
The company, New Zealand's largest corporation, accounting for about a third of the country's entire stock market capitalisation, badly needs the idea to succeed.

Plagued by severe competition and falling prices, especially on international calls, it still sees its future – unusually for a large telecommunications company – very much in its home market.

While operating revenues grew 10 per cent in the year to March, the rate slowed to just 3 per cent in the first quarter of 1998-99. Despite sharply rising volumes, analysts expect this sluggish trend to be maintained in the second quarter.

Part of the problem is the

A ring of confidence*



New Zealand recession: part is more structural. Mr Deane says he expects the price falls to continue for the next two or three years. On that basis, the decision this April by Ameritech of the US to sell its 25 per cent stake might be seen as reflecting a gloomy view – especially as the other large foreign shareholder, Bell Atlantic, has also set up an elaborate capital market scheme that will allow it to withdraw from its investment.

The super growth has gone," says Andrew White of J.B. Wren in Auckland. But Telecom's decision to concentrate on its home market rather than indulge in adventurous forays abroad is a positive factor.

Data transmission will be a substantial source of growth over the medium term, says Mr Deane. The company is pushing the internet not only to its customers, but also to its suppliers both to encourage businesses to go online and to generate cost savings.

Another source of growth is the cellular sector. Only 16 per cent of New Zealanders

have mobile phones, a much smaller proportion than neighbouring Australia or Sweden. Competition from the newly arrived Vodafone, which bought the local cellular business of Bell South, will be vigorous. On top of that, penetration is also low in specialised services such as high-quality ISDN lines.

"If you add all that, you can still get a growth story for us alongside falling costs," he says. But he admits the elements need to come together. The lesson of the Asian crisis, that expansion overseas is risky, he adds, noting that some companies that invested heavily in south-east Asian markets have had to take large write-downs.

Analysts, meanwhile, remain confident that continued contribution from cost-cutting will allow revenues to rise while the newer areas such as data develop.

With costs held back, operating profits could still grow at 8 per cent, which would mean faster growth in earnings per share as debt comes down, says Guy Hallright at CS First Boston in Wellington.

Telecom's strong cashflow is one reason why there is little market worry at the apparently tight dividend cover. Last year, dividends of 43 NZ cents per share took up almost all net normalised earnings of 45.6 NZ cents.

With a fully digital network-and-broad coverage for cellular, Telecom does not need a heavy investment programme, says Mr White.

One cloud on the horizon remains the possibility of tighter regulation, especially if the Labour opposition party wins the election due to be held over the next year.

Helen Clark, Labour leader, notes that while com-

petition has affected international and long-distance calling as well as services to business users, the local-call market has proved hard for outsiders to penetrate. "If Telecom is one state monopoly we'd defend it," she says, "but we're not in the business of defending private monopolies."

It is an unspecific threat

and assumes a Labour victory, but it still rattles Mr Deane, who is proud of his record of service quality improvements and Telecom's high approval rating among the New Zealand public.

Three-quarters of Telecom's shares are held offshore, he says, and regulatory interference would damage market confidence.

"If you want to do a Malaysia, regulate us," he says. "It would be the most unwise thing a politician could do to New Zealand."

Japan video-games maker plans London listing

By Naoko Nakamae in Tokyo

Konami, a leading Japanese manufacturer of video-game software, said it planned to list its shares in London in February or March.

The company, whose shares were listed in Singapore last November, would be the first Japanese game software maker to be listed

in London. Konami said that apart from raising capital, and they watch the company management very closely. We welcome vocal participation by our shareholders, as we strongly believe that

traditional forms of Japanese cross-shareholding and silent investors are a thing of the past," said Noriaki Yamaguchi, managing director.

expect greater disclosure, and

the company will lay the groundwork for its London listing when a team sets off on a roadshow covering London, Amsterdam and Frankfurt later in the month.

Konami, whose hit games include the adventure game Metal Gear Solid and a range of sports games, is reaping some of the benefits of the restructuring programme it

started in 1995 after it had an earnings collapse.

This included switching from heavy reliance on Nintendo to a multi-platform strategy, which enabled it to take advantage of the overwhelming popularity of Sony's PlayStation. It also aggressively diversified its businesses within the games sector.

The company will be paid back for the resumption of the dividend payments. The Brierley share price has fallen from more than NZ\$1.2 in January to 50 cents yesterday. But Sir Ron said the removal of Mr Longes, a leading Australian company director, was a "colossal mistake" as he had been a big factor in the company's successful rejuvenation and improved relations with bankers since his appointment in April.

The meeting left unresolved the role of Shamrock, an investment vehicle for Disney family interests, in Brierley's future. Shamrock, with a 2 per cent shareholding, is seeking management control in return for fees and an issue of shares. Cuet Leng Chan said the Brierley board would "consider" Shamrock's proposals. Terry Hall, Wellington

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Principal Paying Agents:

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The Shares are traded ex-dividend as from November 6, 1998.

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FRANCE REGULATOR WARNS ON DILUTION

Investors in Telecom told to act swiftly

By Samer Iskander in Paris and

Vincent Bojean in London

The Commission des Opérations de Bourse, the French stock market regulator, warned shareholders in France Telecom yesterday to act swiftly to avoid their stakes being diluted under the terms of a secondary share offering launched last weekend.

Existing shareholders will be offered warrants granting them priority allocations of new shares as part of a 5 per cent capital increase France Telecom is undertaking.

This is in conjunction with a move by the government to cut its stake, due to be completed later this month.

Shareholders will get a free warrant for every share they already own, and 40 warrants will allow them to apply for an additional France Telecom share.

The plan is designed to avoid diluting their stakes following the capital increase, and accounts for half the additional 5 per cent of new capital.

But the COB, in an unusual move, warned that holders of the new warrants would have to decide whether to exercise them "in a very short time span, before they are informed of the exercise price".

The exercise - or strike - price will be the same as the fixed offer price for new buyers. It will be set on November 28 in a range of FF1350-

FF1370, according to Michel Bon, France Telecom chairman. Retail investors will receive a FF10 discount on the final price of the shares, which are due to start trading on November 30.

The other half of France Telecom's capital increase consists of an issue of FF10bn (\$1.8bn) of five-year convertible bonds, with a coupon of between 2.25 per cent and a conversion premium to be set between 23 and 28 per cent.

It is one of the largest convertible bonds from a European issuer and is aimed primarily at institutional investors in France Telecom, although bonds will be made available to retail investors wishing to buy them.

Another 3 per cent of France Telecom will be sold directly to Deutsche Telekom, its German counterpart, as part of a cross-shareholding aimed at reinforcing long-term co-operation.

The bulk of the transaction will consist of the flotation of 5 to 7 per cent of France Telecom held by the state. This will reduce public ownership of the company from 75 per cent to not less than 62 per cent. Dominique Strauss-Kahn, finance minister, insists this holding will not fall further.

Between 125m and 150m shares - worth the same as the fixed offer price for new buyers. It will be set on November 28 in a range of FF1350-

NEWS DIGEST

TELECOMMUNICATIONS

Sonera shares surge on first day of trading

Shares in Sonera, the former Telecom-Finland, surged 37.8 per cent yesterday, their first day of trading following the sale of a 22.2 per cent stake in the state-owned Finnish group. The shares climbed from an offer price of FM45 to FM64.60 before closing FM62 on the Helsinki stock exchange. Some 20.7m shares, equivalent to 20.7 per cent of the issue, changed hands. The global offering, which was more than 20 times subscribed, raised more than FM7bn (\$1.39bn) for the Finnish state, reducing its holding to 77.8 per cent.

The government responded by announcing that an initial public offering of shares in Fortum, the newly merged state-owned energy group, would take place later this month or next. A 20-25 per cent stake in Fortum - formed by the merger of Neste and Imatran Voima - had been due to be sold in October. However, the privatisation was cancelled because of world equity market turbulence.

Greg McIvor, Stockholm

TOBACCO

Seita closes two factories

Seita, the French tobacco group, yesterday announced the closure of two more factories with the loss of hundreds of jobs. The company said it expected to close its Tonnelles plant in south-west France, which makes the well-known Gauloises cigarettes and employs 282 people, at the end of 2000. It also expects to close its Morlaix cigar plant in Brittany in December 1999. Cigar production is to be concentrated at Strasbourg from that date. The company said 172 jobs would be lost at Morlaix, with 87 created at Strasbourg.

The Tonnelles closure is the result of the pronounced decline in dark tobacco consumption in France, as French smokers move to the light or "blond" tobacco favoured by most international brands. While overall cigarette consumption in the country is little changed from 1975 levels, at about 83bn a year, the proportion of dark tobacco cigarettes smoked has shrunk from nearly nine out of 10 to fewer than one in four. David Owen, Paris

BANK AUSTRIA

Two executives to leave

Two senior executives at Bank Austria, which has announced larger Russia-related provisions than any bank except Credit Suisse First Boston, are to leave at the end of the year after "differences of opinion over risk policy". Peter Fischer, group treasurer, and Franz Hoerhager were supervisory board members of the bank's Russian operation. Austria's largest bank last month announced total provisions of more than Sch10bn (\$864m) for its exposure to central and eastern Europe, largely related to Russian GCHOs and non-deliverable forward exchange transactions. Patrick Butler, formerly joint group treasurer, will take exclusive control of treasury and financial market operations. Financial Staff

PHARMACEUTICALS

ICN warns of 'tough years'

Millie Panic, chairman and chief executive of California-based ICN Pharmaceuticals, warned yesterday of two "tough years ahead in eastern Europe and Russia, especially in Yugoslavia where business conditions 'could not be worse'." Reporting third-quarter results for 1998, ICN said the North and Latin American sectors had performed strongly but setbacks in eastern Europe and Russia had contributed to an overall net loss of \$65m, or 89 cents a share, on revenues of \$1.63bn. "The next two years will be very tough for us," Mr Panic told area managers at the headquarters of ICN's Galenika subsidiary in Belgrade.

Third-quarter sales in eastern Europe fell 34 per cent to \$99m. Sales fell sharply in Yugoslavia after ICN suspended credit to the government's healthcare service following Belgrade's default on \$33m owed to ICN. The company has made provisions for a total of \$172m owed by the Serbian government. Guy Dimmore, Belgrade

COMPANIES & FINANCE: EUROPE

ASSET MANAGEMENT GERMAN GROUP FORMS ALLIANCE WITH INSURER TO TAKE ADVANTAGE OF JAPANESE FINANCIAL DEREGULATION

Deutsche Bank links with Nippon Life

By Jane Marston,
Investment Correspondent

Deutsche Bank yesterday joined other western fund management groups aiming to expand in Japan with the announcement of a strategic alliance with Nippon Life, Japan's largest life assurance company.

Several financial services groups have joined with Japanese institutions in the past year in an effort to take advantage of the financial deregulation of the Japanese

financial system as well as one of the world's largest savings markets.

Under yesterday's deal mutual funds will be jointly developed and distributed in Japan and Europe, while a separate European asset management joint venture will be set up.

Nippon, a mutual insurer, will also increase its stake in Deutsche's Japanese trust bank from 5 per cent to 10 per cent, with the possibility of further increases.

The two groups also

intend to work together in other areas such as asset securitisation, insurance products and services for wealthy individuals.

Ikuo Uno, president of Nippon Life, said: "We are pleased to develop our partnership with Deutsche Bank across a range of financial products and we expect to extend this partnership in the years to come."

Michael Dobson, head of Deutsche's asset management division, said he hoped to increase the group's funds

under management in Japan to more than \$1bn (\$1.65bn) over the next three years. "It's a major step forward for us in Japan," he said.

The group, which runs its asset management operations out of Frankfurt and London, first set up business in Japan in 1982 and now manages about Y1.200bn (\$10.14bn) there.

Nippon Life, which has total assets of Y42,000bn, 18m individual and 300,000 corporate customers, also has a strategic alliance with

expand in the US, where it currently manages \$12bn. It has expressed an interest in acquisitions but has so far failed to find a suitable target. Mr Dobson said yesterday that this year-old alliance would not be affected by the Deutsche venture.

The London-based asset management company to be created following yesterday's announcement will provisionally be called Nissay Deutsche Asset Management Europe. It will be one-third owned by Deutsche and two-thirds by Nippon Life.

Deutsche is also keen to

Czech banks are back on private track

Government is now smoothing the way for a sell-off, writes Robert Anderson

A neighbouring country pushes ahead with privatisation, the Czech Republic's banking sector is falling behind in the race to prepare for European Union membership.

Little has been achieved since the difficult sale in March of the state's 36 per cent stake in Investic, a Postovni Banksa (IPB), the third biggest bank, to Nomura Securities of Japan for Kč23.02bn (\$104m). Under the Social Democrat government, which took office in July, momentum has been lost amid disputes over the cost and pace of reform.

But the cabinet has now been forced to relaunch banking privatisation, after the Russian debt default in August and the downturn in emerging market sentiment underlined the problems facing the sector and sent share prices tumbling.

The cabinet is poised to

send an information memorandum to 15 potential bidders for Ceska Sporitelna, Obchodni Banksa (CSOB) and the fourth biggest bank by assets, with a view to selling its 56 per cent stake in the healthy former trade bank in the first half of next year.

It has also indicated it is prepared to put more money into Ceska Sporitelna, the main retail bank, and Komercki Banksa, central Europe's biggest bank, to smooth the way for selling its 45 per cent and 48 per cent stakes in late 1999 and by the end of 2000, respectively.

"There has been a shortening of the period in which privatisation was to be done," says Pavol Merlik, deputy premier for economic affairs.

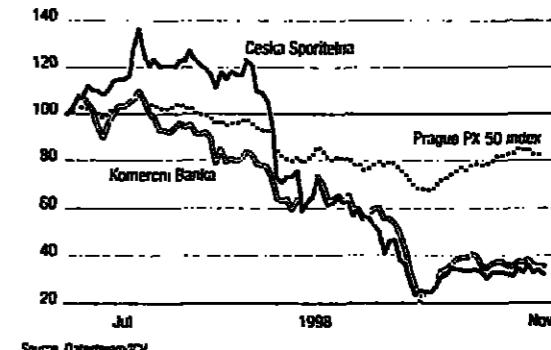
This flurry of activity follows the collapse in the share prices of the two big banks. Between mid-July

and early October, Ceska Sporitelna's shares fell from Kč346 to Kč59, while Komercki plummeted from Kč115 to Kč23, reflecting deeper concern over the deteriorating financial position of the two big banks and the privatisation hold-up.

Their difficult position has become more apparent since reform of central bank provisioning rules in June forced them to show the true cost of bad loans, one-fifth of their entire portfolios.

Komercki has already made provisions of Kč1.9bn and expects to book a loss of Kč9.5bn this year. Ceska Sporitelna predicts a loss of Kč70m and to date has made Kč80m provisions.

The banks are having to make this adjustment at a time when new loans are also turning bad because of recession and high interest rates. At the same time, they

Banking on a rebound
Share prices and index (rebased)

over the depth of the restructuring the banks may become more unstable.

Delay could hurt not only the banks but the entire economy. Zdenek Bakala, head of the investment bank Patria Finance, which is assisting Merrill Lynch with Ceska Sporitelna's sale, says: "Banking privatisation is an absolute necessity. Without it we will not reach a level in our banking system that will allow a resumption of economic growth."

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Paper merger buoyed by results

By Greg McIvor
in Stockholm

Stora and Enso, the Swedish and Finnish groups which are merging to form the world's largest paper producer, yesterday announced a big jump in nine-month profits but warned of weaker times ahead.

Enso said final-quarter profits would be lower amid deteriorating business conditions in several paper and packaging grades, while Stora predicted the fourth quarter would be "pretty tough".

The two companies reported separately but said combined pro-forma profits jumped from FM2.55bn to FM4.2bn (\$818m) on turnover up from FM4.4bn to FM4.8bn.

Enso and Stora are awaiting European Commission approval for their merger. The Commission, which has expressed doubts about the merged group's dominant market share, is due to announce its decision by December 4.

Enso said economic turmoil in Asia, Latin America and Russia had reduced demand, creating oversupply of some grades to Europe and North America.

"Increased uncertainty in the market will mean a weaker financial result for the fourth quarter than for the previous quarters," Enso said, although it stressed full-year profits would still be "much better" than in 1997.

The gloomy forecast hit Enso's most-traded R shares, which fell FM1 to FM4.2. Stora's A shares shed SKr3.50 to close at SKr61.

Enso said prices of wood pulp, the prime raw material for paper, had fallen so low that many producers were selling at below their production cost.

Nevertheless, it predicted pulp prices could rebound towards the end of the year in the wake of recent production cuts by leading suppliers.

Stora's pre-tax profits advanced from SKr1.65bn to SKr1.85bn (\$204m), a 23 per cent increase. Björn Hägglund, chief executive, said market conditions were likely to remain difficult during the coming six months, although magazine paper and newsprint would continue to be strong.

The company said nine-month earnings had been boosted by higher sales prices. Group turnover increased from SKr3.5bn to SKr3.8bn. Profits were underpinned by Stora's printing paper division where operating gains rose from SKr1.2bn to SKr2.1bn.

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UNITED COMMUNICATION INDUSTRY PUBLIC COMPANY LIMITED (the "Company")

Meeting of the holders of the outstanding
U.S. \$230 Million
2½ per cent. Convertible Bonds due 2006
(the "Bonds")
to be held on 2 December 1998

Holders of the Bonds (the "Bondholders") are advised that on 10 November 1998 the Company gave to The Depository Trust Company ("DTC"), Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System ("Euroclear"), and Cede & Co, société anonyme ("Cede Bank"), notice (the "Notice") of a Meeting (the "Meeting") of the Bondholders to be held at the offices of the Company at 499 Benchachinda Bldg, 20th Floor, Tower B, Vibhavadi Rangsit Road, Chatuchak, Bangkok, Thailand, on 2 December 1998 at 2:00 p.m. (Bangkok time) for the purpose of considering and, if thought fit, passing a resolution, which will be proposed as an Extraordinary Resolution, in accordance with the provisions of the Trust Deed dated 4 April 1996, as amended, made between the Company and The Law Dechunre Trust Corporation p.l.c., as trustee (the "Trustee") for the Bondholders, which:

- (i) assents to the modifications to the Trust Deed and the Terms and Conditions of the Bonds in connection with the restructuring of the Company's indebtedness, as described in the Confidential Information Memorandum prepared by the Company (the "Information Memorandum"), which, *inter alia*:

 - (a) increase the rate of interest on the Bonds to a fixed rate equivalent to LIBOR plus a pre-determined spread, payable quarterly, change the final maturity date of the Bonds to 15 December 2003, provide for repayment of the principal of the Bonds in semi-annual instalments commencing 15 December 1999 and give Bondholders the additional right to convert their Bonds into ordinary shares of the Company at a pre-determined conversion rate;
 - (b) provide that the Bondholders and the Company unconditionally and irrevocably waive their respective rights to exercise any put and call options under the Bonds and increase the principal amount of the Bonds by the accrued value of the premium in respect of such put options to a pre-determined date as provided in the Information Memorandum;
 - (c) requests the Trustee to enter into a Supplemental Trust Deed to effect such modifications to the Trust Deed or the Terms and Conditions of the Bonds and any other consequent modifications to the Trust Deed or the Terms and Conditions of the Bonds as the Trustee deems appropriate; and
 - (d) discharges and exonerates the Trustee from any liability to the Bondholders by reason of its acting in accordance with the request in (a) above. The modifications to the Trust Deed and the Terms and Conditions of the Bonds assented to in such resolution shall become effective only upon satisfaction of the following conditions:
 - (e) approval by the Thai Securities and Exchange Commission of such modifications;
 - (f) agreement between the Company and the holders of its outstanding Bahr 3,690 Million Unsecured Debentures due 2000 (the "Bahr Debenture") to the restructuring of the Company's obligations thereunder on the terms and conditions set forth in the Information Memorandum;
 - (g) agreement between the Company and all of the banks and financial institutions (the "Banker") party to certain outstanding loan and currency arrangements and trade facilities between the Company and the Banks (the "Bank Facilities") described in the Information Memorandum as to the restructuring of the Company's obligations under the Bank Facilities on the terms and conditions set forth in the Information Memorandum;
 - (h) approval by the shareholders of the Company of the amendments to each of the Bonds, Bahr Debentures and Bank Facilities (as so amended, collectively, the "Restructuring Agreements") and satisfaction of the conditions precedent to the effectiveness of each of the Restructuring Agreements (other than the effectiveness of such resolution);
 - (i) receipt by the Trustee of the said Supplemental Trust Deed in form and substance reasonably satisfactory to the Trustee, duly executed by the Company, and such other documents as the Trustee may reasonably require; and
 - (j) the surrender of Bonds and Bahr Debentures with a minimum aggregate value of US\$110 million, or its equivalent, for conversion into ordinary shares of the Company on the terms and conditions set forth in the Information Memorandum, the value of each Bond surrendered being deemed to include the accrued value of the premium in respect of the put option waived by the resolution plus accrued interest on such Bond as provided in the Information Memorandum.

In the event that the foregoing conditions are not satisfied as provided in the Information Memorandum, the Trustee shall return to each Bondholder any Bonds surrendered by such Bondholder for conversion into ordinary shares of the Company.

The Company believes that the success of the restructuring of its indebtedness depends on the satisfaction of the conditions described above as soon as possible and therefore that it is in the best interest of Bondholders that a quorum be present to vote to approve the proposed modifications to the Trust Deed and the Terms and Conditions of the Bonds not later than the date set for the Meeting.

Copies of the Trust Deed (including the Terms and Conditions of the Bonds), certain previously executed Supplemental Trust Deeds, the form of the Extraordinary Resolution, the Information Memorandum setting out the background and the reasons for the Meeting and describing the proposed modifications to the Terms and Conditions of the Bonds, a draft of the Supplemental Trust Deed by which the proposed modifications will be effected and proxy appointment and voting instruction forms will be available for inspection by Bondholders at the offices specified below of the Principal Agents, Registrar and the Paying, Conversion and Transfer Agents as defined in the Trust Deed during normal business hours from 16 November 1998.

Bondholders may write to Lehman Brothers at the offices specified below during normal business hours with questions or requests for additional information.

In accordance with normal practice, the Trustee, which has not been involved in the formulation of the Extraordinary Resolution, expresses no opinion on the merits of the Extraordinary Resolution. It has, however, authorised it to be stated that, on the basis of the information set out herein, it has no objection to the Extraordinary Resolution being presented to the Bondholders for their consideration. The Trustee recommends Bondholders who are in any doubt as to the impact of the proposal or the tax consequences of its implementation to seek their own professional advice.

Bondholders are requested to consult the Notice for details of voting procedures and quorum requirements applicable to the Meeting.

THE COMPANY
United Communication Industry Public Company Limited
499 Benchachinda Building
20th Floor, Tower B
Vibhavadi Rangsit Road
Chatuchak, Bangkok, Thailand

Contact: Suraya Supamarnich or Sathaporn Takhumrongkul
Telephone: (662) 953-1111
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69 route d'Esch
L-1935 Luxembourg

For further information, please contact:
Lehman Brothers International (Europe)
One Broadgate
London EC2M 7HA
England

Contact: Marco Salvaglio or Milena Dapovic
Telephone: (+41-71) 260 2047
Fax: (+41-71) 260 2039

Two informational meetings will be held prior to the Meeting to give Bondholders an opportunity to discuss the proposed modifications to the Terms and Conditions of the Bonds in connection with the restructuring of the Company's existing indebtedness as follows:

19 November 1998
Conrad International (Hong Kong)
Granville Room, Lower Lobby
Pacific Place, 88 Queensway
Hong Kong
10:00 a.m.

20 November 1998
City Cellars
The Brewery
Chiswell Street, London EC1Y 4SD
England
11:00 a.m.

11 November 1998

Financial Times Surveys

Hungary

Monday November 23

For further information, please contact:

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FINANCIAL TIMES
No FT, no comment.

COMPANIES & FINANCE: INTERNATIONAL

BANKS HANDELSBANKEN MAY PURSUE BID FOR FOKUS AS THREE-WAY TIE-UP COLLAPSES

Nordic merger abandoned

By Tim Burt in Stockholm and Valeria Skold in Oslo

A three-way merger to create Norway's biggest bank was abandoned yesterday after Christiania Bank and Fokus Bank, the country's second and fourth largest lenders, rejected the terms of a tie-up with state-owned Postbanken.

The deal, unveiled as a friendly transaction in September, foundered after the three lenders failed to reach agreement on distributing their joint products through Fokus this week, which could lead to a recommendation from the Fokus board by the end of the month.

In order to secure control, Handelsbanken must win government approval and support for its offer from investors holding more than 90 per cent of Fokus's shares.

The failure to consummate the three-way domestic merger, however, prompted

some analysts in Oslo to call for government intervention to overcome the cultural and economic barriers that have derailed several deals in Norwegian financial services in recent years.

The abortive deal marks the third attempt by Fokus to secure a Norwegian partner, while Christiania and Den norske Bank have also made unsuccessful attempts at consolidation.

"It now remains to be seen whether Christiania will try to go it alone with Fokus," said one analyst. "If it wants to do that, it will have to outbid Handelsbanken."

Christiania declined to comment but officials said the bank "had an open door attitude" to restarting talks with Fokus and Postbanken.

Postbanken also hinted at further merger talks, but

declined to name possible suitors.

"This merger is definitely off," said Olav Fjell, Postbanken chief executive. "But we won't exclude anything in the future."

Postbanken blamed the impasse on the terms of a renewable three-year contract with Posten Norge over using its distribution network. Under the proposed deal, the three banks would have paid about Nkr550m (\$127m) for the first year and less thereafter on a sliding scale.

Shares in Fokus yesterday rose Nkr5 to Nkr6.50 in Oslo, while Christiania added Nkr1.20 to close at Nkr42.90. In Stockholm, Handelsbanken rose SKr0.50 to SKr32.50.

Norway survey, Sep section



Ashley Ashwood

US online bookshop eyes video market

By Alice Rawsthorn

Amazon.com, the world's largest online bookseller, plans to expand its product range by introducing videos and, possibly, computer games to its US internet site, and by selling music from its UK and German sites.

Jeff Bezos, the Seattle-based company's founder and chairman, said that he was "very pleased with Amazon's progress so far".

A former hedge-fund manager, Mr Bezos founded Amazon four years ago and has since turned it into one of the world's best-known internet brands and a business with a market capitalisation of \$6.5bn.

It pioneered online bookselling and is still the market leader. It was also the world's biggest internet music retailer in the four months since it started selling compact discs and cassettes from its US site.

However, Amazon now faces fiercer competition in both product sectors. Last month, Barnes & Noble, one of the largest US book

chains, agreed to sell 50 per cent of its online arm to Bertelsmann, the German media group. In a \$300m deal, B&N has since announced plans to spend \$60m on Ingram Books, the biggest US book distributor.

Amazon's principal rivals in the online music market - CD Now and N2k, which owns the Music Boulevard

site - also recently agreed to merge.

Mr Bezos said he was disinterested in his competitors' activities. "Amazon is customer-focused, and if our rivals are competitor-focused, that's fine by me."

He confirmed that Amazon intended to start selling music from the new sites it introduced this autumn in

Seagram plans drinks revamp

By Alice Rawsthorn

Seagram of Canada plans to shake up its drinks interests by abolishing the old structure - in which its business was divided between brands and regions - to create a centralised senior management in New York.

The announcement follows speculation about Seagram's strategy since Edgar Bronfman Jr, its chief executive, unveiled a US\$11bn offer for PolyGram, the Dutch music and film company, last May.

Mr Bronfman, who has repeatedly tried to quash speculation that Seagram would sell its drinks business, described the changes as an attempt to turn Seagram into "an even stronger force in spirits and wine".

Under the new structure, which will lead to an unexpected number of job losses when implemented in the first half of 1999, new global functions for finance, marketing, strategic development and human resources will be set up in New York.

The Paris offices will close. Chivas Regal Scotch and Malts cognac and wines will be based in London. The Crown Royal and Captain Morgan spirits businesses will be run from New York.

Seagram has also finalised plans to restructure its enlarged Universal Music subsidiary after completing the PolyGram acquisition early next month. It has said it planned to cut annual music costs by up to \$300m within two years, but declined to comment yesterday on a Los Angeles Times report that this could involve shedding 20 per cent of the 15,500-strong combined music workforce.

In the US, the old Universal and PolyGram record labels will be reorganised into four units. On the West Coast, Universal's MCA Records will remain independent under Jay Boberg as chairman. Interscope Music will run Geffen Records and PolyGram's A&M.

On the East Coast, PolyGram's black labels, Motown and Def Jam, will be folded into Universal Records under Mel Lewinter as chairman. PolyGram's Island and Mercury labels will be merged, with Jim Capraro as chairman.

Brazil raises \$205.9m from railway sell-off

By John Barham in São Paulo

The Brazilian government yesterday raised US\$205.9m from the privatisation of one of the country's principal rail networks.

A consortium that included Chase Latin American Equity Associates, an investment fund, and Companhia Vale do Doce, the country's leading mining group, paid 5 per cent above the minimum price the government set for the loss-making Malha Paulista rail system.

Claudio Coracini, investment director at Unibanco, a leading Brazilian bank, said: "The fact that the government was able to attract a premium was a good sign. The worst of the crisis appears to be over. If things go on in this direction, the outlook for future privatisations will be better."

This was the country's second big privatisation since Brazil entered a severe financial crisis in August. At the previous privatisation

held in September, Belgaum's Tractebel bought an electricity generating company for the minimum price.

The government plans to raise \$20bn from privatisations next year. It expects to raise most of this from sales of more electricity companies and a large minority stake in Petrobras, the national oil company.

However, privatisations revenues are expected to fall sharply from this year's forecast \$37bn.

Malha Paulista is the loss-making network serving the state of São Paulo, Brazil's most important industrial region, and carries about half of the country's total rail freight traffic.

The government requires the network's new owners to invest \$206m-\$338m in the company over the next five years. Brazil's roads, railways and ports are still almost entirely owned by the state and have suffered from years of neglect, burdening businesses with considerable additional operating costs.

The government's plan to shake up its drinks interests by abolishing the old structure - in which its business was divided between brands and regions - to create a centralised senior management in New York.

It is understood that the modifications limit Skanska's ability to sell off Scancem businesses, with the exception of the Finnish operations, and restrict any attempt by Skanska to seize board control of Scancem with the aim of pursuing a fundamental restructuring.

The case centres on a Commission inquiry into control of Scancem, which was launched after Skanska failed to notify Brussels last year that it had increased its stake in the company from 33 to 48 per cent. The Commission was also concerned at the terms of the 1995 for-

mation of Scancem, created by the merger of Skanska's cement interests with those of Aker RGI, the Norwegian conglomerate.

According to Skanska's advisers, the modifications will still grant the company full use of its voting rights to reconstitute the board of Scancem and pursue the disposal of the company's Finnish operations.

Skanska is ready to convene an extraordinary meeting to replace Sven Ohlsson, Scancem's chief executive, with someone who will push through the restructuring of the company's Finnish operations.

During that period it could sell the Finnish operations. But thereafter it will be allowed to exercise voting rights only up to a level of 41 per cent - giving it parity with Aker RGI.

The company has conceded, however, that the newly reconstituted board will not have the freedom

to break up the company. "Once the Finnish cement disposal is completed, Skanska representatives will have parity on the board with other shareholders," said an official involved in the Commission negotiations.

According to officials acting for Aker, however, Skanska will only be able to use its controlling voting rights in full during the first stage of a predetermined investment period, during which the Swedish construction group is expected to reduce its stake in Scancem.

During that period it could sell the Finnish operations. But thereafter it will be allowed to exercise voting rights only up to a level of 41 per cent - giving it parity with Aker RGI.

The company has conceded, however, that the newly reconstituted board will not have the freedom

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COMPANIES & FINANCE: UK

FOOD PRODUCERS CHIEF EXECUTIVE SAYS SITUATION WORSE THAN ANTICIPATED AS GROUP WARNS AGAIN

Booker may breach bank covenants

By David Blackwell

Booker, the distribution group, yesterday warned it might breach its banking covenants just four weeks after its new chief executive took charge.

The news was announced alongside the company's third profits warning in 12 months and the dismissal of Adrian Busby, head of its cash and carry operations. There will be no final dividend.

The shares, which rose to 120p after Stuart Rose was appointed chief executive at the end of September, almost halved to 64p - a level last seen in the early 1980s.

Mr Rose said yesterday that "the gaps between perception and reality are greater than I anticipated". Second-half profits are now expected to be in line with the £13m (£18.3m) of the first half - giving a final outcome of £22m compared with forecasts of £35m or more.

City analysts were shocked at the scale of the problems and not convinced that solutions were forthcoming. One described Mr Rose's performance in a conference call as "deeply underwhelming".

Yesterday's trading statement said that the expected sales improvement at Booker Belmont Wholesale, which

has been extensively restructured following the £264m acquisition of Nurdin & Peacock in 1996, had "not materialised in a more difficult second-half trading environment". Mr Rose said that problem would account for about half the profit shortfall.

A further 25 per cent would be accounted for by the failure to get further discounts from suppliers now that there are just four central warehouses supplying the cash and carry operations. The remaining 25 per cent of the shortfall was because the expected cost-savings from a whole raft of management schemes

had not been delivered. Mr Rose said the group was not in breach of its bank covenants, but would be if the expected results this year were confirmed. That would leave the group below the interest cover required of 2½ times.

The statement said the group was working with its main banks, which had "indicated their support for the new management team and their strategy".

Debt at the end of the year is expected to be approaching £200m, in spite of the disposals completed over the past 12 months. Last month, the group sold its Danish seeds business for £29m and

its fish and fish-processing businesses for \$47.5m.

The group expects to complete the sale of its Arbor Acres poultry business shortly, and has received inquiries on the Marine Harvest McConnell salmon farming operations. Yesterday, the small wholesale food distribution and the contract food distribution businesses joined the disposal list.

However, analysts said the group now found itself almost in the position of being a forced seller, which would have an inevitable impact on the prices fetched by the disposals. "They need the disposals to keep the banks onside," said one.

British Energy and EdF tie in bid battle

By Andrew Taylor

British Energy, the nuclear generator, and Electricité de France, the state-owned power monopoly, were neck-and-neck last night in the race to buy London Electricity after both made similar cash offers of about £2bn (£3.3bn).

Energy, the US owner of the UK capital's power supplier, is thought to be prepared to give the companies until the end of this week to see if a higher offer will be made. It will also need to be reassured that any deal will not be held up by regulatory issues.

EDF would appear to have the greatest problems. The large state-owned company is Europe's biggest electricity generator and supplier, exporting about 17 per cent of domestic production to neighbouring countries including Britain.

It supplies about 6 per cent of the UK power market through a connector under the Channel. Peter Mandelson, UK trade and industry secretary, recently expressed concern that the connector had become a one-way ticket for EDF to export cut-price power at the expense of coal-fired generation in the UK.

Energy will need to see clear water between an EDF bid and a British Energy offer if it is to take the risk of a French deal being blocked by British or EU competition authorities.

British Energy is the country's largest generator, supplying about 21 per cent of its power needs. Until this year ministers have frowned on attempts by large British generators to buy regional electricity supply companies.

Mandelson, however, recently approved a £1.9bn takeover by PowerGen, the country's second largest fossil fuel generator, for East Midlands, the third largest electricity supplier, provided PowerGen sold 4,000MW of coal-fired generating capacity.

The industry secretary, who wants similar plant disposals from National Power, is keen to reduce the price setting power of the large fossil fuel generators.

British Energy, which owns no coal- or gas-fired power stations, will argue that the PowerGen deal has set a precedent and that its offer for London Electricity should be allowed to proceed.

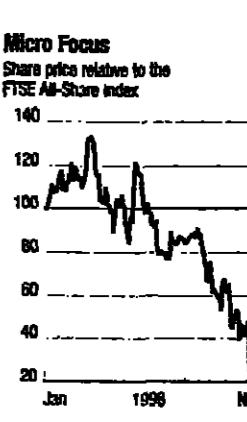
It might also be difficult to find buyers for nuclear plant should officials seek disposals from British Energy.

Energy needs to maximise cash from disposals to reduce borrowings and refocus its business. London Electricity, bought for £1.3bn in 1996, is the largest of a series of planned sales expected to raise more than £6bn. Also up for sale is CitiPower, its electricity distributor in Victoria, Australia.

Bids for London had to be submitted by Monday this week.

COMMENT

Micro Focus



Source: Bloomberg

Here is a conundrum. The cost of defusing the millennium bomb in the US and Europe has shot up and it is proving more complicated than expected, according to a survey by Cap Gemini. How does that square with Micro Focus's warning of a drop in millennium-related work in the US? One explanation may be that many companies no longer need Micro Focus's software to trace the problem but still have to spend to test their systems. Others may still have big investment programmes to fix the millennium bomb, but are spending a large part of it in-house. In other words, these two pieces of news are not necessarily in conflict. But if a large number of IT companies report a slowdown, it should mitigate some of the millennium panic.

Booker

Stuart Rose may not call it a kitchen sink job, but everyone else will. Hardly a negative was left out of yesterday's shocking assessment of Booker's state. Indeed the only question is how big the full-year losses will be after further charges. With interest costs running at roughly £30m, it is no wonder the banking covenant dictating 2½ times cover is set to be breached. The previous management was "over-optimistic" on this count, as well as on the sales improvement and savings they could achieve.

The charitable view is that Jonathan Taylor, chairman, who has just retired, was diverted by attempts to sell the group. But leaving the chief executive's post vacant since March was a mistake at a business that needed turning round. Institutional shareholders and non-executive directors should have pressed for rapid renewal of the management team.

So what can be salvaged? First, average net debt of £300m needs to be brought down. Planned disposals, including deferred payments, should bring in at least £150m. That and, surely, some cash generation should cut interest costs to less than £30m. Restore operating profit margins in the cash and carry and food services business to 1½ per cent on about £4.5bn sales and interest cover is back where it should be. This would yield earnings per share of about 11p. Mr Rose will have to do better than that to make a profit on the shares he bought at 13p. But there seems little point in shareholders, or the banks, giving up on Booker now.

Lonrho Africa rejects Blakeney committee plans

By Andrew Edgcumbe-Johnson

Attempts by Lonrho Africa, the US hedge fund investor, holds stakes in a number of Blakeney's associates, and said Mr Morland's actions seemed to confirm the company's concerns about Mr Soros's possible involvement.

Mr Soros's Quantum Fund has taken a small stake in Lonrho Africa, and his brother is a director of African Plantations, one of Blakeney's associates, and said Mr Morland's actions seemed to confirm the company's concerns about Mr Soros's possible involvement.

Miles Morland, chairman of Blakeney, said it had talked to companies interested in investing in or buying more than 90 per cent of Lonrho Africa's assets.

Mr Asher was also infuriated by Blakeney's request that the company should pay for the fund manager's expenses. "If he had asked me to pay for two second-class postage stamps I would have thought it was outrageous," Mr Asher said.

Mr Morland, in turn, accused Mr Asher of having "the consistency of a windscreen wiper".

Blakeney wrote to Lonrho Africa's 33,000 shareholders yesterday, saying its board was incapable of taking advantage of the opportunities offered by Africa, because it ran the company as a conglomerate.

CWC back in the black with \$108m

By Alan Cane

Cable and Wireless Communications, the UK's largest cable television-to-telephone group, returned to profit in the first half of the year despite substantial investments in infrastructure and measures to cope with the millennium bomb.

The group recorded a profit, before and after tax, of £25m (£30m) in the six months to September 30, compared with a loss of £13.5m last year. Underlying profits before tax, after stripping out the effects of £200m restructuring costs last year and an £8m millennium bomb charge this half, came to £73m (£65m).

Earnings before interest, tax, depreciation and amortisation increased 17 per cent to £300m. Underlying earnings per share improved 12 per cent to 4.9p.

The results were slightly above market expectations and the shares closed up 15p to 476p.

Turnover increased 14 per



Graham Watson (left) and Dick Brown, chairman: the company plans to introduce interactive digital television next summer

claims to be the ninth largest carrier of international traffic.

It intends to spend £75m dealing with the millennium

bomb.

CWC will introduce interactive digital television probably early next summer. Television accounts for only

£108m of its £1.26bn total revenues. Digital television, however, is just another form of data and data services are growing rapidly.

Abbey National to drop PwC as its auditor

By Jim Kelly

Abbey National said yesterday it wanted to drop the new accountancy firm PwC as auditor and switch to Deloitte & Touche amid concern over the new firm's domination of parts of the audit market for the UK's biggest companies.

Abbey said it had put the £4.3m (£7.1m) annual contract out to tender, following the merger of its auditors Coopers & Lybrand with Price Waterhouse this year, because of concern over the "concentration of UK banking and life assurance audits".

At the time of the merger, PwC audited 47 of the FTSE 100 companies and half of all FTSE 100 companies in the financial-services sector. Abbey pointed out that PwC would not be able to deliver its "A-team" to audit the bank.

PwC said that at the time of the merger a small group of companies had expressed concerns but that only Abbey National had taken action: "They are concerned about market share. But all

the indications are that this is a 'one off'", said Roger Hughes, head of audit in the UK.

Anne Simpson, joint managing director of corporate governance group PricewaterhouseCoopers, said: "This issue is becoming extremely serious. You want to have a range of people so that you have the best advice. And Chinese Walls have to be a mile high if they are doing the kind of audit we want."

PwC's competitors amongst the Big Five firms believe that other companies will follow Abbey National over the next few years. "Being the biggest is a threat not a promise," said one senior partner with a competitor.

This is a significant boost for our firm and one of the most important gains ever for our financial-services practice," said Martin Sculthorpe, chairman of Deloitte & Touche. At the moment the firm has no FTSE 100 audits in financial services.

Mr Jochnick said yesterday there were no hard feelings about the

change of heart over the sale.

He said direct sales would continue to be the core business, making up about 85 per cent of turnover, and there were no plans to change that strategy.

The shares closed 10p lower yesterday at 145p.

In Russia, where sales have been hardest hit by the devaluation of the rouble, he said there was some small rise in sales in recent weeks.

"Although the banking system doesn't work properly and we have some funds frozen in certain banks, things are stabilising a bit. Right now we are seeing a rather more positive scenario - although it all depends on whether Russia goes into hyper-inflation."

The company is already facing a margin squeeze on business since rouble devaluation.

"While the rouble has devalued by 100 per cent, we have only been able to increase prices by 60-70 per cent," Mr Jochnick said yesterday.

Mr Jochnick said there were no hard feelings about the

Oriflame calls off Swedish sale

By Lucy Sosy

Oriflame, the door-to-door cosmetics company, has abandoned plans to dispose of Aco, its Swedish make-up brand.

Although a sale was agreed in August, Oriflame has decided to keep the business because its revenues are more stable than those of its core business selling cosmetics through armies of saleswomen in Russia, eastern Europe and India.

Robert of Jochnick, Oriflame chairman, said: "Aco is solid and stable and has a more important role to play."

But he insisted that Oriflame's goals were unchanged. "In the long-term perhaps we are not the right owners," he said.

Oriflame, which is quoted in London, had signed a letter of intent to sell Aco for \$100m (£64m).

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The shares

MANAGEMENT & TECHNOLOGY



JOHN KAY

Something stirring in the gene pool

Genetic testing will affect not only insurance risk but many other areas

"The fault, dear Brutus, is not in our stars, but in ourselves, that we are underlings."

Cassius was not buying insurance when he said this. But if he had been, he would have understood why he could insure against being struck by lightning, but not against banishment. And those who read his words today will appreciate why they are regularly offered financial protection against damage to property or personal injury, but not divorce, pregnancy or redundancy. The answer lies in the difference between the faults in ourselves and the faults in our stars.

A lightning strike is truly a random event, and an insurance company that pools a lot of these risks can be fairly confident of the outcome. But divorce, pregnancy and redundancy are partly under individual control, and the people who may experience them know better how likely they are than any insurance company. If you want to insure against becoming pregnant, I don't want to sell you the policy.

What are the relative roles of personal responsibility and unpredictability? How much do we know about ourselves relative to what others know, and how reliably can they find it out? Caesar was warned to beware the Ides of March, but did that change the allocation of blame for his fate between himself and the conspirators?

It is the answers to these questions that differentiate those risks that can and should be left to the private insurance market, like fire and theft, from those such as abrupt loss of office that typically fall on individuals themselves. In many countries these latter risks are partly covered by the state. It offers benefits to lone parents, mothers and their children, and to those who lose their jobs.

Where risks are not random, we generally need to worry about fault. If, as in the US, there is very little social insurance to cover personal risks, then the only way you can avoid bearing them yourself is to attribute blame to someone else. That partly explains why America is such a litigious society.

In Europe, where social insurance is more extensive,

we try to limit provision, though not eliminate it, for those whose plight is their own fault. So we withhold some benefit from people who left jobs voluntarily, we are unsympathetic to divorcees without children, and we agonise over how supportive we should be of lone parents. In all these cases, our society's assessment of the relative contribution of individual responsibility and genuine misfortune governs the generosity of our social insurance provision.

And it is why in most countries outside the US, medical insurance has, in effect, been nationalised. There are elements of luck in the incidence of any illness. But there may also be elements of personal responsibility. And even if there is no fault, nor is there randomness. It is not difficult to assess that some people are more likely to get ill than others, by virtue of their age, their lifestyle, or the knowledge that they themselves have.

In sectors such as these, private insurance markets tend to unravel, as insurers pick off the better risks. Private medical insurance only works well either when it is based around employers or where its operation is so regulated by government that it really constitutes a health service rather than a private insurance market.

The nature of the risks that individuals face, the difference between true misfortune and personal responsibility, and what we know about the risks we face relative to what others know, are fundamental to the design of our social, economic and political institutions.

That is why the recent announcement that the

British government wants to work with the insurance industry on a voluntary code to evaluate genetic testing is so significant. We see the opening of a Pandora's box which, once opened, cannot be shut again. No attempts to reverse the march of technology, or to suppress knowledge, have succeeded for long.

As our knowledge of genes grows, we change the boundaries between what we think is determined for us and what is a matter of our own choice and responsibility. And we alter the distinction between what we know about ourselves and what others can know about us. Most immediately, this will be relevant to life and medical insurance, as what has hitherto been unpredictable, and hence insurable, events become more predictable. This is why insurance markets are not ultimately a viable solution to the problems of ill-health, pensions or long-term care.

But the full ramifications go wider. It is no more true that I commit crimes because of my criminal genes than that my crimes are all the fault of society. But there is enough in both contentions to make it ultimately impossible to distinguish clearly nature, nurture and personal responsibility. Yet it is not just social attitudes, but economic institutions – from the welfare state to the commercial legal system – that depend on that distinction. The more we learn about either sociology or genetics, the more tenuous the distinction becomes.

The author is the Peter Moores Director of the Said Business School at Oxford University and a director of London Economics. This column appears fortnightly.



MANAGEMENT BOOK REVIEW

Cheap shot at a retailing legend

Wal-Mart's founder deserves better than this mean-spirited monument, says Richard Tompkins

RICHARD SAM Walton was the ultimate American entrepreneur. He opened the first Wal-Mart discount store in 1962. When he died 30 years later, he left behind the world's biggest retail empire, with sales last year of \$118bn.

It is one of the most extraordinary success stories in US business history. But you would hardly know it, to read this perplexing, mean-spirited account.

The book is right about one thing: as Walton readily acknowledged, he hardly had an original idea in his life. Discount stores were already a well-established concept in the US when the first Wal-Mart opened in Bentonville, Arkansas.

But while Kmart and other discount chains had built rings of stores around big cities, Walton's one great insight was to recognise that small-town dwellers craved low-priced consumer goods just as much as suburbanites, and he built his empire from the rural depths of Arkansas, Oklahoma and Missouri.

You get the sense from reading Walton's life story that he would have succeeded at anything he chose to do. A compulsive overachiever, he was gifted with enormous reserves of energy and a powerful charisma.

After falling into retailing almost by accident, he threw everything he had into it. Cutting costs became an obsession, extending even into his private life. One of the richest men in the world, he drove around in a clapped-out pick-up truck, and he borrowed dimes and quarters to make telephone calls rather than spend his own money.

It is a fascinating story, but unfortunately, it has been told before – not least in Walton's autobiography, a gripping, folksy tale that tells you everything you need to know about what made him tick. So this book tries out a different approach, setting out to demonise the company and its founder.

It is a strange endeavour. The author – of all things, a reporter for The Wall Street Journal – appears to despise everything Wal-Mart stands for, variously adopting the language of labour union activist and religious zealot to attack the company for its relentless pursuit of profit.

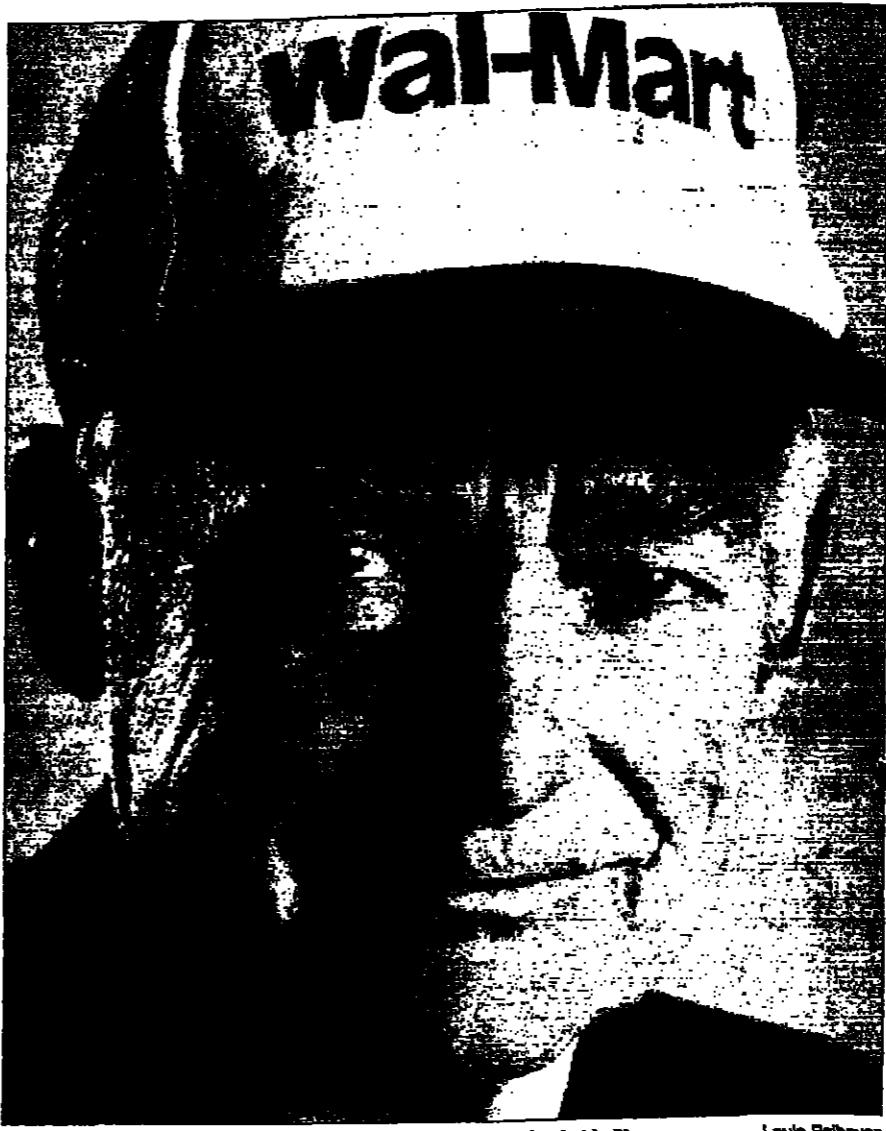
Only fleetingly does Bob Ortega acknowledge the benefits Wal-Mart has brought: the jobs created, the wealth generated, and the billions of dollars consumers have saved during the years through its low prices. On the other hand, it dwells at indigestible length on three well-worn criticisms of the company: that its expansion has driven smaller, mom-and-pop stores out of business, that it is anti-union,

and that some of the goods in its stores are made in sweatshops overseas.

One obvious problem with these criticisms is that they can only be considered derogatory if one shares the author's political point of view. As Mr Ortega acknowledges, those who do not share it include the editorial writers of his own newspaper, who last year attacked the labour movement's anti-sweatshop drive as "inchin' its anti-import agenda one step further up a big, hopeless hill".

The book's criticism of Wal-Mart's anti-union stance is unlikely to find many sympathisers, either. Early on, it says, Wal-Mart adopted a strategy of keeping the unions out of its stores by treating its workers so well that they did not want to join one. Hands up those who would not wish to work for such a company.

Mr Ortega is slightly more convincing when he worries that the remorseless expansion of Wal-Mart and other big chain stores, if carried to its logical conclusion, could theoretically leave every town in the US with the same selection of goods.



Walton: readily acknowledged that he hardly had an original idea in his life

Louis Petheroy

being re-born as "hungry ghosts".

"In the realm of the hungry ghosts," he says, "they are constantly ravenous, but can never be satisfied. They despoil and devour everything around them. They consume and consume endlessly and insatiably. It struck me immediately as a metaphor for our own consumer culture."

"I don't presume to know where Sam Walton wound up after he passed on. But I can't help but think, at times, that his hungry ghost is still with us, in the form of Wal-Mart itself."

He is entitled to his view. But a better book might more appropriately have ended with the citation that accompanied the Presidential Medal of Freedom, awarded to Walton a few days before his death: "An American original, Sam Walton embodies the entrepreneurial spirit and epitomises the American dream." Mr Walton, rest in peace.

Available from FT Bookshop by ringing FreeCall 0800 500 635 (UK) or +44 181 324 5511 (outside the UK). UK price £19.99. Free p&p in UK.

INFORMATION TECHNOLOGY BRIEFS

'Black box' to offer net saving on voice calls

Commercial internet protocol (IP) telephony holds the promise of low-cost voice calls across corporate data networks using the existing infrastructure.

Until now, that required an IP "gateway" consisting of a costly combination of software and hardware modules designed to be integrated with a PC-based Microsoft Windows NT server. A 30-port system typically costs about \$20,000 (£33,000).

VegaStream, a small UK-based company, believes it has overcome these limitations with a range of hardware-only "black box" IP gateways that connect directly to a local area network. A low-cost version, the Vega 50, costs less than \$2,000.

By building the gateway around a high-performance Risc processor with the voice-processing technology integrated into the hardware, the company claims not only to have developed a low-cost IP gateway but also to have improved performance.

On dialling, the caller's access credentials and the number being called are confirmed before the connection is established across the network to another gateway device at the receiver's local intranet node. Once speech starts, the gateways at either end convert the standard IP packets, and then back into digitised speech.

www.veastream.com

but the solution of combining a full-page scanner and optical character recognition (OCR) software is rather clumsy.

Now, Image Recognition Integrated Systems, a company based in Belgium, has developed the IRISPen, a small, lightweight, handheld scanner. The user simply drags the pen over the required text, which is automatically entered into the software application.

IRISPen, which is available in three versions and connects to a PC's parallel port, scans text sizes from 8pt to 22pt even on coloured backgrounds or inverted text. It uses IRIS's own software.

The mid-range IRISPen Executive also includes a text-to-speech function that "reads" back text as it is scanned, so users can verify the scanning process. The top-of-the-range IRISPen Translator includes software that enables the scanner to translate to and from English into German, French, Italian, Spanish or Japanese.

All work with Windows and Macintosh operating systems except Translator, which is available for Windows 95/98 only. UK prices start at £129.

www.irislink.com

new category of electronic devices with built-in internet capabilities.

The new chip incorporates internet functions into semiconductor logic rather than software, solving power consumption and cost problems and providing "drop-in" internet functionality.

Traditional computer-centric approaches to embedding this type of functionality into consumer electronics devices have proved unsuitable for a market that relies on high-volume, low-cost manufacturing. Ryo Koyama, iReady's chief executive, believes the chip will first appear in mobile phones, allowing easy wireless access to e-mail, information services such as share quotes, and corporate data such as contacts lists.

www.toshiba.co.jp

www.ireadyco.com

However, this requires technology that can support the use of a wide range of wavelengths of light.

Unfortunately, current refraction technology limits the degree of integration, blocking the way to lower-cost LSI (large scale integration) devices.

Eleven years ago, researchers in the US proposed a solution in the form of a photonic crystal, and since then scientists have been working to harness its capabilities in use with ultra-low-power semiconductor lasers. Now NEC, the Japanese electronics group, and a team led by Professor Shoji Kawakami at Tokyo University, working in conjunction with NTT Opto-electronics laboratory, believe they have cracked the problem.

They have developed a "super prism" effect using a photonic crystal which enables a much greater refraction of light in a prism one-hundredth the size of contemporary optical devices.

The team claims the crystal is between 100 and 1,000 times more capable of refracting light than glass.

While glass prisms struggle

to divide very short wavelengths by up to 60 degrees.

Because the crystal is so small, the researchers believe it will be possible to integrate it into high-density optical communication LSI chips capable of supporting terabit fibre optic communications.

www.nec.co.jp

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www.nec.co.jp

DVD heads for mainstream

A sure sign that a new technology is about to enter the mainstream is when the big consumer electronics companies begin to roll out products.

Sharp's entry into the European DVD market with an innovative player, the DV-560H, suggests that the DVD market may finally be about to take off in terms of home entertainment.

The machine includes two features developed by the Japanese electronics group: digital gamma correction which enhances dark areas of the screen without

saturating light areas, and digital super picture which provides greater clarity around the edges of objects or people in a shot.

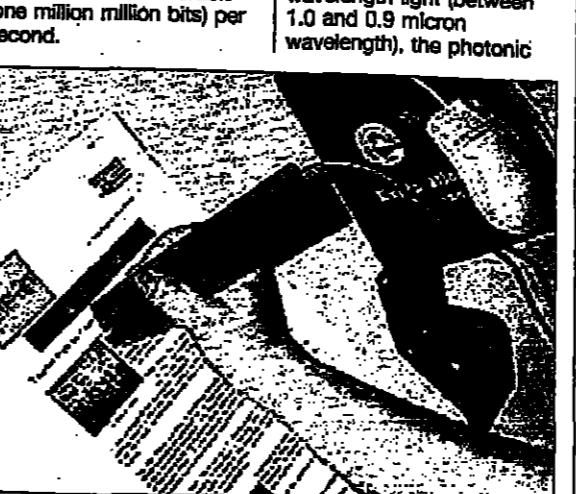
The latest MPEG2 compression technology means picture quality is stunning, while the DV-560H provides digital quality sound with a built-in AC3 Dolby Digital surround sound decoder providing six separate sound channels.

Significantly, the first DVD players are appearing as software publishers begin to release a fresh series of titles.

Sales of DVD discs and players in the US have been brisk. More than 340,000 DVD players were sold in nine months after their US launch, together with 5m discs, according to Werner.

www.sharp.co.jp

Paul Taylor



Scanner chooses required text

Retyping bits of text in printed documents is tedious and time-consuming. Toshiba believes will be a

IRISPen can verbiage text aloud as it is scanned

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IRISPen can verbiage text aloud as it is scanned

lope drifts on

COMMODITIES & AGRICULTURE

India bans the export of potatoes

By Kunal Bose in Calcutta and Agencies

The Indian federal government has banned the export of potatoes following a sharp rise in prices. In the past three weeks, the cost of a kilogram has increased by Rs1 to Rs1.5 and is expected to reach Rs20 (30.47) soon.

"The government should have allowed the import of potatoes instead," said an official of the Bharat Chamber of Commerce. "Elections to the state assemblies in Delhi, Rajasthan, Madhya Pradesh and Mizoram are to be held later this month and the potato export ban is a knee-jerk reaction of a government under pressure."

The government has taken notice of criticism over rising food prices and announced measures last Saturday to contain them, including targeting hoarders and black marketeers who are driving up prices.

India is the world's fifth largest producer of potatoes, but exports constitute only about 1.5 per cent of the country's crop.

"Whether India exports some 25,000 tonnes of potatoes a year or not will not make any impact on domestic prices," said the BCC official. "The rise in prices has largely been caused by a setback in the current season's early crop in the Indo-Gangetic region, which is India's potato bowl, and distribution bottlenecks."

Unseasonal rain damaged nearly 60 per cent of the crop in Uttar Pradesh, the country's largest potato growing state. In some parts of Punjab, almost 80 per cent of the crop was lost.

The Potato and Onion Merchants Association said: "Large-scale resowing has started in Uttar Pradesh, Punjab and Haryana and it

will only be in the new year that the supply of potatoes will improve."

India harvested 18.2m tonnes of potatoes in 1997-98, but estimates for this year's crop are still not available. Trade officials say onions and potatoes are the two staple vegetables in India and if the price of one goes up, the other will also become more expensive.

Onion prices have risen by Rs10 a kg to Rs60 in the past three weeks. Last year, they cost about Rs6-Rs7 a kg.

India has about 1.3m hectares under potato cultivation and its productivity of 17 tonnes a hectare is higher than the world average of 15 tonnes a hectare.

In the Indo-Gangetic region, which accounts for 78 per cent of the area under potatoes, it is nearly 20 tonnes a hectare.

Gujarat and Tamil Nadu have equally high rates of productivity. However, productivity in the north-eastern Indian states is only seven tonnes a hectare. It is as low as five tonnes a hectare in the western Indian state of Maharashtra. The large gaps in productivity between the regions has to be bridged.

A breakthrough in productivity in the under-performing regions will allow India to export large quantities of potatoes in a normal year.

"The farmers will, however, reap the benefits of higher production provided at least 60 per cent of potato output can be kept in cold storage against 45 per cent now and the government accords priority to the movement of potatoes by the railways," said the BCC official.

The government plans to set up a national forecasting centre for agricultural products so that farmers will be better prepared.

Greek gold deposit to be developed

By Keren Hope in Athens

Thracian Gold Mines, an Athens-based exploration company, plans to develop an epithermal gold deposit discovered in north-eastern Greece. The deposit at Lofos Perama, east of Kavalla, contains at least 11.2m metric tonnes of ore with an average gold content of 3.5 grams a tonne, the company said.

TGM has acquired a 450 square kilometre area from local farmers at Lofos Per-

ama. It said initial drilling showed the gold-bearing ore was close to the surface and that about 90 per cent of the gold could be extracted. The deposit is projected to yield about 12m ounces of gold.

Silver & Baryte, Greece's biggest mining group, set up TGM as one of several joint ventures with international gold mining companies to explore for gold in Greece, Bulgaria and Romania.

A leading producer of

bauxite and perlite in

Greece, S&B wants to diversify its mining activities. It set up TGM in partnership with Australia's Normandy Mines and Inmet Mining Corporation of Canada.

The deposit at Lofos Per-

ama is the first exploitable discovery made by TGM and would be the first epithermal gold produced in Greece.

Gold was mined in north-

ern Greece in antiquity and

there is increased interest in

exploration in the region.

TVX Gold of Canada is com-

mitted to a \$600m investment to develop two sites on a concession acquired from a bankrupt Greek state-owned mining operation on the Halkidiki peninsula.

TVX Hellas, its Greek subsidiary, has spent more than \$150m on refurbishing and environmental protection at two existing lead and zinc mines at Olympiada and Stratones. Up to 210,000 ounces of gold a year would be extracted from refractory ore mined at Olympiada, at a

cost of just over \$100 an ounce for the first five years, the company said.

The project has been delayed for almost three years because of protests by local residents. A decision is due to be taken by Costas Laliotis, Greece's environment minister, by the end of this year. Production of gold would start in 2001.

TVX Hellas also plans to spend \$240m developing a gold and copper deposit at Skouries.

Oil up on renewed tension over Iraq

MARKETS REPORT

By Paul Solman and Kenneth Gooding

World oil prices recovered to just above \$12 a barrel in London yesterday, after Monday's steep fall. Traders said prices rose on renewed signs of tension in the Middle East after William Cohen, US Defense Secretary, said time was running out for Iraq to comply with UN arms inspections.

In late trading on the International Petroleum Exchange, the benchmark December contract for Brent blend was \$12.06 against Monday's close of \$11.90.

Robusta coffee futures jumped on the London International Financial Futures and Options Exchange. At the close, the November contract was \$159 higher at \$2.075 a tonne.

London Metal Exchange metals prices slipped as profit-taking from the recently continued and caution about world economic growth prospects took hold.

The strength of the US dollar has also scared off consumer buying interest for the moment," said Jim Lennox, at Macquarie Equities.

Copper for three-month delivery closed down \$13 a tonne to \$1,600. One analyst warned that if the dollar continued to pick up again, the yen, copper might once again fall to the 11-year low of \$1.575 seen recently.

ITGA is also encouraging tobacco farmers to return to their core business rather than diversify into other crops.

Despite the pressures on

the industry, Mr Tate believes the outlook for tobacco growers remains positive.

"Tobacco farmers will take a beating in the coming months but they will adapt," he said. "Tobacco remains a good cash crop for growers compared with other crops. Smokers will still be here in 10 years time."

Tobacco growers reduce plantings

Falling prices compounded by over-supply and economic slowdown have taken their toll

By Paul Solman

Tobacco growers are reducing the amount of the crop they plant as profitability is hit by over-supply and falling prices.

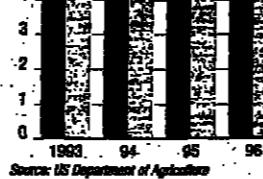
Growers in Zimbabwe, Africa's biggest tobacco producer and one of the world's top three exporters, have cut plantings by 8 per cent this year, while other big exporters such as Brazil and Malawi have also planted less of the crop.

The Asia crisis and concerns that other parts of the world will face economic difficulties in coming months have taken their toll on the industry, said Richard Tate, a Zimbabwe tobacco farmer and president of the International Tobacco Growers Association (ITGA).

"The Asian crisis has led to cancelled orders from manufacturers, and there's a question of where economic problems will hit next," said Mr Tate, who is also president of the Zimbabwe Tobacco Association. "Production is higher than consumption this year, and manufacturers are holding high stocks. That has hit prices for growers this year."

The Asian crisis has led to cancelled orders from manufacturers, and there's a question of where economic problems will hit next," said Mr Tate, who is also president of the Zimbabwe Tobacco Association. "Production is higher than consumption this year, and manufacturers are holding high stocks. That has hit prices for growers this year."

Tobacco
Global production/consumption (million tonnes, dry weight)
Production - US Consumption



World tobacco production next year is expected to reach 6.3m tonnes, 200,000 tonnes above consumption, according to the US Department of Agriculture. Tobacco supplies have outstripped consumption since 1996, it said.

Flue-cured (or Virginia) tobacco, which accounts for 41 per cent of production, will be close to balance between supply and demand this year. Burley, which accounts for 19 per cent, will be in surplus.

For growers, tobacco prices in Africa have fallen by up to 40 per cent this year. In Zimbabwe, Africa's largest exporter, prices are down 33 per cent, said ITGA. In Zambia, they are down 36 per cent and in Malawi they are 19 per cent lower.

In Tanzania, where prices are down 15 per cent from last year, the government has removed the tobacco export tax in an effort to help local farmers.

Growers are also noticing knock-on effects from litigation over smoking-related diseases, as well as campaigns by organisations such as the World Health Organisation and the World Bank to control tobacco and discourage smoking.

The fact that the financiers of the tobacco industry are being forced to put money aside for litigation

particularly in the US, has also affected the prices that they're willing to pay," said Mr Tate.

Cigarette companies such as Philip Morris, RJR Nabisco and British American Tobacco face multi-billion dollar litigation threats in the US. The European Commission has removed the tobacco export tax in an effort to help local farmers.

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Copper for three-month delivery closed down \$13 a tonne to \$1,600. One analyst warned that if the dollar continued to pick up again, the yen, copper might once again fall to the 11-year low of \$1.575 seen recently.

ITGA is also encouraging tobacco farmers to return to their core business rather than diversify into other crops.

Despite the pressures on

the industry, Mr Tate believes the outlook for tobacco growers remains positive.

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COMMODITIES PRICES

BASE METALS

BASE METAL EXCHANGE

Prices from London Metal Exchange

in US dollars per tonne

Cash 3 mths

Close 12/31-5/4 1315-6

Previous 12/30-5/7 1307-08

High/low 1315.5/1312

AM Official 1325.5-98.0

Prev close 1315-18

Open Int. 1311-2

Total daily turnover 343,916

1st day Int. 35,019

Total daily turnover 35,019

2nd day Int. 35,019

Total daily turnover 35,019

3rd day Int. 35,019

Total daily turnover 35,019

4th day Int. 35,019

Total daily turnover 35,019

5th day Int. 35,019

Total daily turnover 35,019

6th day Int. 35,019

Total daily turnover 35,019

7th day Int. 35,019

Total daily turnover 35,019

8th day Int. 35,019

Total daily turnover 35,019

9th day Int. 35,019

Total daily turnover 35,019

10th day Int. 35,019

Total daily turnover 35,019

11th day Int. 35,019

Total daily turnover 35,019

12th day Int. 35,019

Total daily turnover 35,019

13th day Int. 35,019

Total daily turnover 35,019

14th day Int. 35,019

Total daily turnover 35,019

15th day Int. 35,019

Total daily turnover 35,019

16th day Int. 35,019

Total daily turnover 35,019

17th day Int. 35,019

Total daily turnover 35,019

18th day Int. 35,019

Total daily turnover 35,019

19th day Int. 35,019

Total daily turnover 35,019

20th day Int. 35,019

Total daily turnover 35,019

21st day Int. 35,019

Total daily turnover 35,019

22nd day Int. 35,019

Total daily turnover 35,019

23rd day Int. 35,019

Total daily turnover 35,019

Offshore Funds and Insurances

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LONDON SHARE SERVICE

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LONDON STOCK EXCHANGE

Retail and manufacturing data offer no respite

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

There was increasing anxiety in London's equity market yesterday, with share prices extending Monday's weakness for much of the session. Dealers argued that the market had over-reached itself and, at best, a period of consolidation was now in prospect.

That view was reinforced by the emergence of further confidence-sapping profit warnings and downgrades as well as a general round of

weakness across international stock markets.

Additional pressure came with some increasingly disturbing news from the high street. The latest British Retailing Consortium survey, for October, revealed that sales last month had fallen 0.6 per cent, only the second monthly decline in retail sales in more than three years.

There was no respite from the latest quarterly survey by the Confederation of British Industry of regional trends in manufacturing.

And sterling gave precious little help to the market, edg-

ing ahead again and finishing slightly higher on the Bank of England's exchange rate index after a steep rise on Monday. That gave renewed cause for concern among the big exporters and engineering stocks.

Finally, there were few indications from Wall Street's initial weak opening that a rally was in sight for a rather worn-out looking London market.

Nevertheless, minutes after the US opening, a strong rally took place on Wall Street, taking the Dow Jones Industrial Average back into positive territory

for a brief period and triggering a rise in London.

Such was the impetus behind the rally that the FTSE 100 briefly nudged into positive ground, only to drift back to show a marginal 1.6 decline at 5,632.3.

Dealers refused to get excited about the rally in the front-line stocks, pointing out that the pick-up in the leaders had not run through at all to the rest of the stock market. The FTSE 250 index, reflecting some exceptionally heavy selling pressure right across the second-liners, finished a hefty 60.5 lower at 4,874.4.

With the wider market on the retreat, it was left to tra-

ditionally defensive areas to bolster trade. Utilities provided two of the top three stocks in the FTSE 100.

The retailers generally took a pasting but, ironically, it was Marks and Spencer, which triggered a widespread setback in the sector after its recent dismal interim figures, that figured among the best of the leaders. The stock market took the view that the battle to succeed Sir Richard Greenbury will be settled very quickly.

Turnover in equities picked up, reaching 855.7m shares.

Stores under pressure

COMPANIES REPORT

By Peter John, Martin Brice and
Caroline von Loewenich

Pressure mounted on the retailing sector as Storehouse became the latest to suffer a swinging downgrade, prompting the shares to drop to their lowest for several years.

They fell 7% to 168p, one of the worst performances in the MidCap index, after Tony Shiret, retail analyst at CSFB, cut his forecast for next year by 24 per cent and rated the stock a "sell". The shares stood at 294p earlier this year, before investors took flight at the prospects of a UK economic slowdown.

He also highlighted the troubles of the sector as he told clients that Storehouse may be attractive to a predator, but "given the amount of distressed space likely to be available on high streets... we would expect this to be at lower levels".

He added: "With the worst of the clothing cycle's downturn probably still to come, one would question the wisdom of an external suitor becoming involved with this company." Movements in the shares would be driven by a series of downgrades, he said.

His downgrade was driven

by estimates of falls in both sales growth and margins, and moved to 179.2p for this year and 172p for next.

A British Retail Consortium survey added to the gloom in retailing as it found a 0.6 per cent decline in sales in October from the same month last year.

However, Oasis was up 2 at 139p after a "buy" note from Teather & Greenwood in which analyst Rowan Morgan said: "No matter what the rating is saying, the company will survive, is underpinned by a strong cash flow and should be bought for recovery." At yesterday's close, the shares

were at a price earnings ratio relative to the market of 40.

Marks and Spencer rose 18

to 436p as stories circulated that a management change was in the offing, while the stock received support from Flemings Research, which said: "We will have M&S firmly on the buy list as soon as the mists clear on consumer demand."

Buying of the classic defensive plays ensured that British Energy put on a sprightly performance ahead of interim figures today.

The shares ran ahead by 85p on hope that the generator will come up with

profits of around £15m against only £4m last time. There was selected broker support. Angelos Anastasiou at Credit Lyonnais reinforced his support for the stock. The broker has a discounted cash flow target price of 750p and believes Energy is the cheapest stock in the sector. And Goldman Sachs highlighted its top-level share price target of 600p.

There was also a whiff of fundamental optimism. Bids for London Electricity have now closed and brokers believe Energy might be in a strong position to win. They say acquisition would reduce the company's risk profile.

Falling regulatory problems, Energy is seen as joint favourite with Electricité de France for control of the capital's electricity supplier.

Other utilities also moved forward against the trend. Severn Trent gained 80 to 10.50 and Thames Water 40 to 21.66 on perceptions that water had been the worst-performing sector in the UK since the start of the fourth quarter.

The heat over Halifax and its possible partner refused

to die down yesterday and the shares added another 12% at 863.5p.

Undeterred that the new chief executive had not even had a chance to pick out the wallpaper for his office, the market pushed forward a recovery that has taken the stock from below 680p in August. And with the latest crop of managerial candidates - Royal Bank of Scotland, Barclays and Prudential - already beginning to be discounted, rumour-hungry dealers were rehashing older stories. Life insurer Norwich Union, once seen as the mortgage lender's dream ticket, lifted 13 to 426p. However, Tim Young at SG Securities remained cynical. "There are few synergies between banks and life companies," he said.

Celtic club, the Glasgow football club and current Scottish premier league champions, was up 31p at 2924p, having hit 350p at one point.

It confirmed a consortium including Kenny Dalglish, a former Celtic player, and Jim Kerr, the rock star, had asked to meet majority shareholder Fergus McCann about a possible offer for the club. Any offer would be below the current market price, but who that will be we cannot yet say."

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Mr McCann has a 51 per cent stake in Celtic and has indicated his intention of selling his stake and returning to Canada, where he built a substantial business, by March next year.

Mr McCann took over control of Celtic some years ago, when the football club was in dire straits. He rebuilt its stadium, now the biggest in the United Kingdom, with a capacity of more than 60,000 and took the Scottish premier league championship.

BT gained 9 to 831p, after hitting 837p earlier on speculation about a more aggressive dividend policy from the telecoms leader. Some analysts predict a hike from the current 6% per cent to around 8 per cent. The shares were enhanced by a "buy" recommendation from

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WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

FT/S&P ACTUARIES WORLD INDICES

The FT/SSP Actuaries World Indices are owned by FTSE International Limited, Goldmark, Sacha & Co. and Standard & Poor's. The Indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries.

NATIONAL AND REGIONAL MARKETS Figures in parentheses show number of lines of stock	MONDAY NOVEMBER 9 1998										FRIDAY NOVEMBER 6 1998										DOLLAR INDEX										Nov 9 Market	Day's % Chg day since % 3/2/97	AUSTRALIA (Nov 10 / Aus\$)				
	US Dollar Index		Day's Change %		Pound Sterling Index		Yen Index		DM Index		Local Currency Index		Local % chg		Basis Div. Yield		US Dollar Index		Pound Sterling Index		Yen Index		DM Index		Local Currency Index		52 week High		52 week Low		Year ago (approx)						
	Australia (75)	125.64	-0.3	174.78	150.00	171.63	205.82	-0.2	9.62	106.31	175.08	148.81	168.65	206.02	219.96	163.86	203.37	AMP	19.80	+2.1	20.25	18.10	4.0	Raffles	7.90	+1.1	9.15	7.13	9.2	16.2	AngloPf	75.90	+1.3	140	65	90	5
Australia (75)	125.64	-0.3	174.78	150.00	171.63	205.82	-0.2	9.62	106.31	175.08	148.81	168.65	206.02	219.96	163.86	203.37	Argentine	889.41	-2.5	-22.1	889.41	-2.5	-22.1	Santander	1.50	-11	1.95	1.15	1.25	18.5	AngloPf	75.90	+1.3	140	65	90	5
Austria (22)	186.59	-2.2	186.70	143.07	163.70	163.58	-0.7	2.13	190.76	170.12	142.66	164.86	164.74	253.73	168.45	185.77	Statoil	2.02	-1.1	1.28	2.02	-1.1	1.28	BP	2.64	-5	31.69	149	62	16.1							
Belgium (22)	375.11	-1.5	335.12	287.61	329.08	322.01	0.0	2.10	380.93	339.70	284.88	329.20	322.12	396.52	242.42	243.33	5 Afr	8,100.00	-50	-50	8,100.00	-50	-50	AngloPf	21.60	-1	20	19.25	21.5	22.5	AngloPf	75.90	+1.3	140	65	90	5
Spain (22)	166.76	-0.3	168.99	127.87	146.30	305.18	-0.2	2.44	167.25	149.15	125.08	144.54	145.78	268.34	102.68	208.32	Spain	2.52	-1	1.25	2.52	-1	1.25	AngloPf	2.64	-5	31.69	149	62	16.1							
Canada (119)	194.06	-1.4	173.38	148.80	170.25	215.55	-1.2	1.85	185.92	175.60	147.28	170.18	218.09	248.78	159.94	215.41	Spain	2.52	-1	1.25	2.52	-1	1.25	AngloPf	2.64	-5	31.69	149	62	16.1							
Denmark (34)	463.25	-2.4	413.87	355.20	406.41	404.17	-0.9	1.73	474.41	423.07	354.79	409.93	407.76	537.33	408.26	410.72	Venezuela*	356.45	-3.6	-39.7	356.45	-3.6	-39.7	AngloPf	2.64	-5	31.69	149	62	16.1							
Finland (28)	451.19	-0.4	403.10	345.95	395.83	485.85	-1.1	1.88	453.20	404.15	338.93	391.66	480.70	508.46	157.59	312.48	East Asia	3.05	-1	1.25	3.05	-1	1.25	AngloPf	2.64	-5	31.69	149	62	16.1							
France (76)	298.21	-1.8	286.65	221.65	261.62	284.82	-0.3	2.35	303.54	270.69	227.01	262.22	265.30	345.18	222.36	225.37	China	2.62	-1	1.25	2.62	-1	1.25	AngloPf	2.64	-5	31.69	149	62	16.1							
Germany (55)	263.90	-2.8	235.77	202.25	231.52	231.52	-1.4	1.40	271.55	242.16	203.06	234.88	234.88	252.61	208.90	209.00	India	62.91	-3.1	-24.5	62.91	-3.1	-24.5	AngloPf	2.64	-5	31.69	149	62	16.1							
France (55)	277.51	-2.3	247.93	212.78	243.47	565.81	-0.3	1.53	284.03	253.29	212.41	245.46	567.31	333.20	211.47	348.87	Indonesia*	20.03	-2.0	-40.5	20.03	-2.0	-40.5	AngloPf	2.64	-5	31.69	149	62	16.1							
France (55)	277.51	-2.3	271.25	232.80	266.37	301.75	-3.3	4.34	313.95	279.98	234.79	271.32	312.08	388.07	196.64	348.87	Korea*	34.20	-1.9	-1.25	34.20	-1.9	-1.25	AngloPf	2.64	-5	31.69	149	62	16.1							
China, Hong Kong, China (57)	303.62	-3.3	271.25	232.80	266.37	301.75	-3.3	4.34	313.95	279.98	234.79	271.32	312.08	388.07	196.64	348.87	Malaysia	73.80	-3.2	-18.0	73.80	-3.2	-18.0	AngloPf	2.64	-5	31.69	149	62	16.1							
Indonesia (26)	40.68	2.5	36.34	31.19	35.69	210.88	-4.4	1.51	47.02	41.33	351.65	403.37	442.52	560.44	374.78	377.18	Pakistan*	70.21	-0.1	-9.81	70.21	-0.1	-9.81	AngloPf	2.64	-5	31.69	149	62	16.1							
Indonesia (26)	464.54	-1.2	415.02	358.18	407.54	443.85	-0.3	2.14	470.22	419.33	365.97	403.50	475.28	560.44	374.78	377.18	Philippines	107.29	-3.5	-4.8	107.29	-3.5	-4.8	AngloPf	2.64	-5	31.69	149	62	16.1							
Indonesia (26)	151.57	-3.1	135.42	116.22	132.98	188.89	-1.6	1.47	158.43	139.50	116.98	135.19	192.08	205.78	105.78	348.87	Sri Lanka*	67.41	-0.8	-4.21	67.41	-0.8	-4.21	AngloPf	2.64	-5	31.69	149	62	16.1							
Japan (446)	93.60	-3.0	83.82	82.12	71.77	-0.5	1.05	96.45	88.01	72.13	83.35	72.13	108.73	76.89	102.79	Sri Lanka*	110.85	-0.9	-15.7	110.85	-0.9	-15.7	AngloPf	2.64	-5	31.69	149	62	16.1								
Mexico (25)	1185.53	-2.1	1068.09	918.67	1048.85	1310.72	-1.8	1.95	1221.70	1089.48	913.65	1055.80	1342.71	1803.07	787.15	1527.72	Thailand, China*	118.85	-0.9	-15.7	118.85	-0.9	-15.7	AngloPf	2.64	-5	31.69	149	62	16.1							
Netherlands (27)	472.63	-0.8	422.25	382.39	414.64	410.40	0.6	2.27	477.09	425.45	356.79	412.30	408.17	562.38	391.03	398.77	Thailand, China*	65.52	-4.3	-39.3	65.52	-4.3	-39.3	AngloPf	2.64	-5	31.69	149	62	16.1							
New Zealand (18)	60.66	-0.4	54.19	45.51	53.22	60.66	0.1	4.88	60.88	54.30	54.53	52.62	60.01	88.77	45.88	88.77	Europe	5.88	-0.8	-24.5	5.88	-0.8	-24.5	AngloPf	2.64	-5	31.69	149	62	16.1							
Norway (39)	227.44	-3.6	203.20	174.88	199.54	230.38	-2.6	2.61	236.03	210.43	178.51	203.98	236.51	267.71	181.88	235.56	Greece	45.08	-0.9	-10.3	45.08	-0.9	-10.3	AngloPf	2.64	-5	31.69	149	62	16.1							
Philippines (22)	75.42	-4.5	57.85	56.17	149.58	-4.9	1.94	79.05	70.49	58.12	68.31	157.28	166.98	42.48	88.37	Hungary*	500.11	-2.3	-34.4	500.11	-2.3	-34.4	AngloPf	2.64	-5	31.69	149	62	16.1								
Portugal (18)	253.97	-2.3	226.80	194.73	222.81	300.76	-0.8	1.07	260.08	231.91	194.48	224.74	303.34	298.39	194.13	-	Hungary*	255.38	-1.2	-18.9	255.38	-1.2	-18.9	AngloPf	2.64	-5	31.69	149	62	16.1							
Singapore (41)	177.94	-6.5	158.97	136.43	156.11	135.72	-5.6	2.25	190.53	169.91	142.49	164.86	143.78	264.82	102.45	249.30	Poland*	584.11	-0.9	-5.5	584.11	-0.9	-5.5	AngloPf	2.64	-5	31.69	149	62	16.1							
South Africa (39)	218.08	-2.6	194.83	187.21	181.32	265.49	-1.1	3.49	224.00	199.75	167.52	196.56	226.20	241.05	151.55	249.30	Portugal	226.09	-2.0	-35.5	226.09	-2.0	-35.5	AngloPf	2.64	-5	31.69	149	62	16.1							
Spain (50)	362.88	-2.6	325.09	279.01	319.24	-1.2	2.00	373.84	333.20	279.43	322.90	400.08	417.73	241.05	249.30	Russia	22.88	-0.8	-34.8	22.88	-0.8	-34.8	AngloPf	2.64	-5	31.69	149	62	16.1								
Sweden (46)	472.79	-2.2	422.36	362.51	414.78	563.23	-1.0	2.11	483.26	430.58	361.41	475.54	538.63	562.19	379.18	477.54	Slovakia*	151.52	-2.8	-51.5	151.52	-2.8	-51.5	AngloPf	2.64	-5	31.69	149	62	16.1							
Switzerland (36)	380.52	-2.0	309.35	291.77	333.84	328.98	-0.1	1.30	388.37	348.34	280.44	335.63	329.19	349.48	307.73	312.59	Thailand (Nov 10 / Baht)	86.10	-0.8	-29.1	86.10	-0.8	-29.1	AngloPf	2.64	-5	31.69	149	62	16.1							
Thailand (35)	21.85	-5.8	19.51	16.83	19.26	31.37	-5.3	3.01	23.30	20.78	17.43	20.14	33.13	35.82	8.15	35.82	AngloPf	91.78	-3.3	-24.5	91.78	-3.3	-24.5	AngloPf	2.64	-5	31.69	149	62	16.1							
United Kingdom (208)	351.90	-1.1	314.38	268.82	308.72	314.38	-0.9	3.12	355.82	317.31	266.10	307.50	317.31	401.84	307.98	318.56	AngloPf	109.13	-0.4	-1.25	109.13	-0.4	-1.25	AngloPf	2.64	-5	31.69	149	62	16.1							
United Kingdom (208)	462.69	-0.9	413.37	354.77	405.92	462.69	-0.9	1.41	466.97	416.43	349.22	403.56	465.97	485.88	369.13	377.96	AngloPf	107.97	-1.1	-13.1	107.97	-1.1	-13.1	AngloPf	2.64	-5	31.69	149	62	16.1							
United States (801)	412.65	-0.9	386.66	316.40	382.02	349.84	-0.9	1.44	416.58	371.48	311.53	359.99	353.21	437.03	335.19	346.88	AngloPf	294.77	-0.8	-24.5	294.77	-0.8	-24.5	AngloPf	2.64	-5	31.69	149	62	16.1							
Europe (738)	323.94	-1.8	294.77	228.98	268.46	303.38	-0.7	2.24	335.95	295.59	251.24	309.23	260.48	386.24	272.02	275.21	AngloPf	394.28	-0.8	-37.1	394.28	-0.8	-37.1	AngloPf	2.64	-5	31.69	149	62	16.1							
Europe (347)	95.59	-2.1	85.40	73.25	83.25	90.74	-0.8	1.89	97.85	87.08	73.02	84.38	91.32	113.28	61.33	-	AngloPf	104.32	-1.9	-17.1	104.32	-1.9	-17.1	AngloPf	2.64	-5	31.69	149	62	16.1							
Nordic (146)	101.48	-2.8	90.68	77.81	89.03	78.88	-0.8	1.52	104.73	93.08	78.06	90.20	80.52	119.48	82.88	110.07																					

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Emerging markets:

4 pm close November 10

NEW YORK STOCK EXCHANGE PRICES

FINANCIAL TIMES WEDNESDAY NOVEMBER 11 1998

High/Low Stock		Buy	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19	10/20	10/21	10/22	10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1/7	1/8	1/9	1/10	1/11	1/12	1/13	1/14	1/15	1/16	1/17	1/18	1/19	1/20	1/21	1/22	1/23	1/24	1/25	1/26	1/27	1/28	1/29	1/30	1/31	2/1	2/2	2/3	2/4	2/5	2/6	2/7	2/8	2/9	2/10	2/11	2/12	2/13	2/14	2/15	2/16	2/17	2/18	2/19	2/20	2/21	2/22	2/23	2/24	2/25	2/26	2/27	2/28	2/29	2/30	2/31	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21	3/22	3/23	3/24	3/25	3/26	3/27	3/28	3/29	3/30	3/31	4/1	4/2	4/3	4/4	4/5	4/6	4/7	4/8	4/9	4/10	4/11	4/12	4/13	4/14	4/15	4/16	4/17	4/18	4/19	4/20	4/21	4/22	4/23	4/24	4/25	4/26	4/27	4/28	4/29	4/30	5/1	5/2	5/3	5/4	5/5	5/6	5/7	5/8	5/9	5/10	5/11	5/12	5/13	5/14	5/15	5/16	5/17	5/18	5/19	5/20	5/21	5/22	5/23	5/24	5/25	5/26	5/27	5/28	5/29	5/30	5/31	6/1	6/2	6/3	6/4	6/5	6/6	6/7	6/8	6/9	6/10	6/11	6/12	6/13	6/14	6/15	6/16	6/17	6/18	6/19	6/20	6/21	6/22	6/23	6/24	6/25	6/26	6/27	6/28	6/29	6/30	7/1	7/2	7/3	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19	10/20	10/21	10/22	10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1/7	1/8	1/9	1/10	1/11	1/12	1/13	1/14	1/15	1/16	1/17	1/18	1/19	1/20	1/21	1/22	1/23	1/24	1/25	1/26	1/27	1/28	1/29	1/30	1/31	2/1	2/2	2/3	2/4	2/5	2/6	2/7	2/8	2/9	2/10	2/11	2/12	2/13	2/14	2/15	2/16	2/17	2/18	2/19	2/20	2/21	2/22	2/23	2/24	2/25	2/26	2/27	2/28	2/29	2/30	2/31	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21	3/22	3/23	3/24	3/25	3/26	3/27	3/28	3/29	3/30	3/31	4/1	4/2	4/3	4/4	4/5	4/6	4/7	4/8	4/9	4/10	4/11	4/12	4/13	4/14	4/15	4/16	4/17	4/18	4/19	4/20	4/21	4/22	4/23	4/24	4/25	4/26	4/27	4/28	4/29	4/30	5/1	5/2	5/3	5/4	5/5	5/6	5/7	5/8	5/9	5/10	5/11	5/12	5/13	5/14	5/15	5/16	5/17	5/18	5/19	5/20	5/21	5/22	5/23	5/24	5/25	5/26	5/27	5/28	5/29	5/30	5/31	6/1	6/2	6/3	6/4	6/5	6/6	6/7	6/8	6/9	6/10	6/11	6/12	6/13	6/14	6/15	6/16	6/17	6/18	6/19	6/20	6/21	6/22	6/23	6/24	6/25	6/26	6/27	6/28	6/29	6/30	7/1	7/2	7/3	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19	10/20	10/21

STOCK MARKETS

Rubin sounds cautionary note as rally fades

WORLD OVERVIEW

Stock markets mostly headed moderately lower yesterday amid a growing sense that the strong rally of recent weeks may have run out of steam, at least temporarily, writes Martin Dickson.

A cautionary note was struck by Robert Rubin, US treasury secretary, who said that resolving the global financial crisis will take "many months, maybe

years". He told a business trade group that "there's still going to be a substantial period ahead with a lot of difficulty".

However, the speech had little to give the market direction. Traders had been hoping that Mr Rubin would give some details of the International Monetary Fund aid package to Brazil, which is expected to be finalised this week.

But he merely said it was important to help Brazil,

since a collapse in Latin America's biggest economy could have "very substantial effects on the hemisphere and therefore on us".

Meanwhile, some analysts were questioning whether the US Federal Reserve would cut interest rates at its meeting on November 17, in the light of the stock market's strong recent performance.

An overnight drop on Wall Street gave a downbeat tone to the start of Asia's trading

day, and that was compounded by yen weakness, which hit equity markets across the region.

Tokyo closed only modestly lower in subdued trading, with many adopting a cautious approach ahead of news of the government's economic stimulus measures.

Bourses recording sharp falls included Bangkok, Seoul and Manila. In Taiwan, the market had to contend not only with local

currency weakness but press reports of a new corporate default.

European bourses opened generally lower and most remained that way for the day, even though Wall Street managed to recover in morning trading from its slightly lower opening.

European sentiment was not helped by a gloomy trading statement from BASF, Germany's largest chemicals group, which warned it was unlikely to match this year's

earnings in 1999. It said dollar weakness and price pressures had weighed on its third quarter.

Jürgen Strube, management board chairman, said he saw hard times ahead for the industry and German chemicals stocks fell sharply.

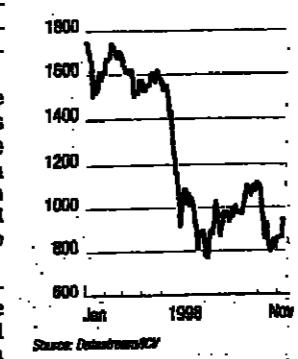
In the UK, the British retail consortium issued a gloomy report on high street conditions, yet the FTSE 100 index managed a rally to end only marginally lower.

EMERGING MARKET FOCUS

Karachi default worries recede

Pakistan

KSE-100 index



Source: Bloomberg

By pressue an inflow of foreign investment.

Many business people remain sceptical over prospects for foreign investment in view of Pakistan's harsh treatment of its power companies. These were given permission under the government of Benazir Bhutto, the former prime minister, to invest in the resource-starved energy sector.

Since then Pakistan's liquid foreign exchange reserves have been depleted sharply, fuelling fears of a prolonged period of uncertainty and losses for equity investors.

Yesterday's rise was largely prompted by the belief that Pakistan and the International Monetary Fund were close to a new loan agreement that would help the country stave off a default on its foreign debt.

IMF officials are expected

in Islamabad today for discussions with finance ministry officials. An IMF loan is likely to be the cornerstone of a \$5bn package of international assistance to help Pakistan make its repayments between now and next June, when the financial year ends.

The rally, after Monday's public holiday, was also attributed in part to Friday's news from Washington that the Clinton administration was lifting some of the sanctions, including restrictions on multilateral loans to Pakistan.

Sikandar Khawas, a positive climate has been created with the belief that the sanctions will be lifted. The sentiment has also been helped by the expectations of a deal with the IMF. The market believes that there won't be a default on the foreign debt.

However, analysts warned that yesterday's robust performance may not be sustainable for more than a few days, and does not necessar-

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